



EUROPEAN NEWS

Anthony Moreton details how the US is trying to tighten the textiles screw without imperilling the general accord  
**Washington treads a tightrope between Gatt and the MFA**

MR CHARLES CARLISLE, the chief US textiles negotiator, flew back to Washington from Geneva last Saturday after the latest round of talks over the future of the Multi-Fibre Arrangement (MFA), knowing he had it in his power not just to make or break the world textile accord but also the power to break the new Gatt round of trade talks.

The MFA, which governs a large part of world trade in textiles and clothing, runs out on July 31. Delegates from some 60 countries are now holding meetings under the chairmanship of Mr Arthur Dunkel, director general of Gatt, (the General Agreement on Tariffs and Trade) in what is becoming an increasingly frenetic search to find common ground for an extension.

Simultaneously, Mr Dunkel is conducting preliminary talks on the new Gatt round. He would like these to be completed by July 15.

The US wants a new Gatt round badly. President Ronald Reagan has committed himself to it and it would suit the country as a whole. But almost every time Mr Carlisle returns to Geneva he has new demands on textiles to put before the delegates.

The MFA, introduced in 1974,

is the major derogation from Gatt's free-trade stance since it allows the main Western importers to regulate trade. The future of the MFA should, in theory, be settled before the preparatory talks on the next Gatt round are completed.

On the slight back to Washington Mr Carlisle and his advisers must have agonised over how far they could go in tightening the screw over textile and clothing imports without imperilling the Gatt round.

The US has become increasingly protectionist in the past 15 months, especially in textiles. Faced with a mounting import bill—the trade imbalance in textiles and clothing shot up from \$8.65bn (£3.89bn) in 1980 to \$15.1bn (£10.41bn) last year—Congress called for severe restrictions to be placed on its leading suppliers, all from the Far East with the exception of Brazil and all from the Third World with the exception of Japan.

President Reagan eventually vetoed a highly protectionist bill in Congress but its backing was so strong that its supporters have put it on hold. They are bringing it back to Congress on August 6, a week after the MFA is signed, and threatening to have another attempt at over-throwing the veto.

Last week in Geneva Mr Carlisle had to try the impossible. He had to talk sufficiently tough on the MFA to placate the industry back home—a strong party of whom had travelled to Geneva with him to stiffen his resolve—and yet

idea now than last December what the US really wants. They are threatening the whole Gatt timetable.

The position is particularly worrying because this year the US has suggested that the MFA should be extended in some areas. In particular, it wants silk and ramie, a flax-like substance, included for the first time.

Silk is of little importance, except in principle, because the amounts entering world trade are so small. Ramie is quite different. It is increasingly being incorporated into blends used for sweaters, an important garment in US trade with the low-cost producers.

Mr Carlisle has also increasingly emphasised "the need for orderly growth and the ability to prevent destabilising import increases." He has told the Third World, as has the European Commission, to open its markets to Western exports.

He pointed out that in the six months from last September to February 1986 US imports rose by 28 per cent, more than in the whole of 1981. "Continued import growth of this magnitude is not acceptable," he said.

The problem is that "orderly growth" is synonymous with "protectionism" to the low-

cost producers. Gatt also points out that US imports are no different in scale from those of the EEC, since the two markets are of comparable scale, and that the big rise in the past two or three years has been due to the strength of the dollar rather than unfair trading.

The US, it is claimed, managed to hold back imports much longer than the Europeans did and so should seek solutions within the management of its own economy.

The low-cost producers in fact have made considerable concessions to the demands of the West. They have conceded there should be another MFA after July whereas a year ago they were calling for its immediate abolition.

They have also accepted, albeit grudgingly, that the extension should be for a further four or five years. They know, though they do not like it, that their ability to export will continue to be regulated tightly.

Now, on top of all this, they are being told by the US that they will have to widen the scope of the MFA to take into account other fibres. It is hardly surprising that the EEC's genuflection in liberalism seems much more attractive.

The EEC has suggested that, while the rate of growth of im-

ports from the suppliers as a whole should remain low, quotas should be redistributed so that the "dominant" suppliers—Hong Kong, South Korea, Taiwan and Macao—would stand still, while the "poorer" countries like Bangladesh, Pakistan and Sri Lanka should have greater access to Western markets.

Some relaxation of the regulatory system is suggested so that children's clothes and those which do not cause much aggravation in Europe might gain easier access.

The EEC also calls for quotas to be dropped where they are not fully taken up.

These proposals might not get fireworks alight in the Third World but at least they are seen as steps in the right direction. There is a feeling in Geneva that the EEC and the suppliers can do business.

Not so with the US. Mrs Edna Kavanagh, Dutch president of the free-trade-inclined Foreign Trade Association, put her finger on the nub of the matter when she said not only that the MFA must "expire irrevocably after another four, or at most five, years" but that "unless we commit ourselves to this (termination date) we will never come out of this protectionist system."

TEXTILE AND CLOTHING IMPORTS (\$b)

	US	EEC (10)
1978	5.87	5.12
1979	5.99	4.22
1980	4.57	7.24
1981	7.77	8.05
1982	8.07	8.67
1983	9.48	9.24
1984	12.27	10.79
1985	14.71	na

Source: US Dept. of Commerce, Commercial



Mr. Arthur Dunkel, Gatt's director general, is overseeing attempts to agree an extension to the multi-fibre arrangement.

**Spain tops budget deficit goal by 10%**

By David White in Madrid

SPAIN'S CENTRAL administration has exceeded its target budget deficit last year by about 10 per cent, according to figures released by Mr Carlos Solchaga, the Finance Minister.

The shortfall of Pta 1,842bn (£7,46bn) marks a setback for the Socialist Government's aim of achieving a progressive reduction in the budget burden.

After coming down from around 6 per cent of Spain's gross domestic product when the Socialist took office in 1982 to 5 per cent in 1985, the deficit moved back up to 5.8 per cent of gross domestic product last year.

However, Mr Solchaga said he was still aiming to cut the deficit burden to 4.5 per cent this year.

The 1985 results, which include security transfers but exclude autonomous regional governments, showed a 29 per cent increase in the total shortfall from the 1984 level of Pta 1,268bn. The Government had set out to keep the 1985 deficit just under Pta 1,500bn.

The main reasons behind the slippage were a sharp rise in the deficit in the social security cover, and cuts in income tax rates while the Government made last spring to try to revive a sluggish domestic economy.

The social security shortfall nudged up from the deficit to Pta 1,151bn, while the loss in tax receipts was put at Pta 1,064bn.

Mr Solchaga said the social security figures demonstrated the necessity of the recent controversial reform of the state pension system.

**Debt talks open in Poland**

By Christopher Bobinski in Warsaw

WESTERN COMMERCIAL bankers arrived here yesterday for a key round of debt talks, as the government spokesman confirmed that Mr Marian Orzechowski, the Polish Foreign Minister, would not be visiting London this month because Prime Minister Margaret Thatcher refused to receive him.

The debt talks focus on rescheduling of all, or part, of the \$300m capital repayments due to Western banks this year.

The banks have offered to take delayed repayment of 75 per cent of this sum, while Poland, short of hard currency and has substantial debt obligations to Western governments, is holding for a 100 per cent rescheduling.

Mr Jerry Urban, the Government spokesman, said the visit by Mr Orzechowski would not go ahead "as planned on April 23 because of the British Government's attempts to link the minister's programme to 'internal developments' in Poland and its failure to observe 'the principle of reciprocity'."

Last year in Warsaw, Sir Geoffrey Howe, the UK Foreign Secretary, saw General Wojciech Jaruzelski, then the Polish Premier, Mr Urban said, hinting heavily that the failure to arrange a comparable meeting with the British head of government for the Polish minister caused the postponement.

Mr Orzechowski would have been the first Polish minister to visit Britain since the 1981 martial law. The fact that Mr Orzechowski is due this week to see Chancellor Helmut Kohl in Bonn and that General Jaruzelski himself recently saw President Francois Mitterrand in Paris underscores that Warsaw's relations with the UK remain somewhat cooler than with some other west European governments.

West Germany and France are among the handful of governments which have resumed official trade credit to Poland, while Britain has not.

Yesterday, too, the Polish authorities signalled a warning to the Solidarity opposition to organise demonstrations on May Day by having Mr Henryk Wujec, an activist, sentenced in absentia to three months in prison for taking part in a similar demonstration last May.

**Solution seen for Basque terrorism**

By Our Madrid Correspondent

THE PROBLEM of separatist violence in the Spanish Basque country bears numerous points of resemblance with Northern Ireland—including mistakes which have been made in the handling of terrorism—but offers a greater hope of a political solution.

This is the main gist of a report on Basque terrorism commissioned by the Basque autonomous government from a group of European experts.

Changes in policing and legal practices are measures to stimulate the region's economy figure high among the commission's recommendations. But it concludes that, with Spain's constitution and the region's self-government status, no political solution already exists for solving the problem.

The strictly nationalist origins of Eta terrorism provide closer parallels with Northern Ireland than with ideologically-motivated movements in other European countries. But the commission emphasises the lack of an internal social or religious conflict, in contrast with Northern Ireland, and the absence of foreign sources of support such as the IRA has in the US.

The report, which the Basque authorities hope will provide a basis for working together with Madrid, is the result of nine months' work by the five-man, multi-discipline commission headed by Sir Clive Rose, a former British diplomat.

It is based on discussions with all sides involved in the issue except Eta, the underground separatist organisation, which declined to meet the commission. The report copies of which were sent last week to Mr Felipe Gonzalez, the Prime Minister, and other members of the Madrid Government, was to have been kept confidential. However, the Basque government decided to release the full text in order to avoid being accused of concealing parts of its conclusions.

More than 200 pages long, its 51 proposals conclude with the recommendation that negotiation should "never" be excluded as a political option. It is unclear whether this is to be interpreted in the light of Madrid's refusal to negotiate with Eta on political claims. However, the report says elsewhere "it is essential to persuade proponents of violence that there is no possibility of their achieving independence."

The key proposals refer to courts and the police. The report says the naming of judges in the region should be the preserve of the Basque authorities and that terrorist suspects should be tried in the region and not taken to Madrid.

**Businessman shot in Athens**

By Andriana Teredonou in Athens

NOVEMBER 17, a shadowy terrorist group credited with a series of political assassinations in Greece since 1975 including those of two American diplomats, claimed responsibility yesterday for the fatal shooting of Mr Dimitris Angelopoulos, a 70-year-old Greek industrialist, in central Athens.

The victim, one of the older members of Greece's industrial establishment, was the founder and a family owner of the iron and steel firm Halyvourgiki, listed among the country's top 20 enterprises in terms of total assets.

The company made news in 1984 when it was fined by \$30m (£4m) by the Socialist Government for the alleged illegal export of foreign exchange, a case which generated accusations of a witch hunt against private enterprise from Greek businessmen.

Mr Angelopoulos died in hospital after being shot in the chest and abdomen.

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# Wine scandal deals blow to Italian exports

BY JAMES SUXTON IN ROME

ITALIAN WINE exports to other countries are effectively blocked while Italian authorities work out certification procedures, according to Mr Frans Andriessen, the EEC Agriculture Commissioner.

Speaking in Brussels yesterday he said there was no reason at the moment for the European Commission to take any action on the Italian wine scandal. He said the sales of wine was a matter for Italy to deal with, although the EEC stood ready to help if necessary.

Mr Andriessen spoke as Mr Filippo Maria Pandolfi, the Italian Minister of Agriculture, yesterday visited his opposite numbers in Bonn and Paris in an effort to reassure them that Italy had the scandal of poisoned wine under control.

Moreover, a senior Italian Ministry of Agriculture official denied in Brussels that the export of wine was being held up by Italy. The certification procedure was already working. These certificates are meant to ensure that wine exported does not exceed the legal quantity of methyl alcohol. The new rules which came into force last week are expected to take a few days to become effective.

Reports from the big Italian wine exporters suggest that very small amounts of wine are being exported after obtaining the certificates, which are issued by laboratories approved by the Ministry of Agriculture. But they said that exports are far below normal. Other wine-makers have spoken of export orders being cancelled.

About 20 people are believed to have died from drinking wine containing an excessive amount of methyl alcohol, and people are still being taken ill in many parts of Italy, not just in the north, where the scandal broke. The adulterated wine can also cause blindness.

The authorities believe, however, that the worst should soon be over since they have identified and closed down four centres which were producing wine to which dangerous quantities of the chemical had been added.

But, despite the official optimism, the Italian wine industry is in despair at what it sees as the immense damage done to the image of Italian wine in Europe, not least in Italy itself. Politicians are extremely conscious of the severe blow that Italy's international reputation has suffered.

There is general nervousness about drinking any wine, despite the relatively small quantities that have been adulterated. Yesterday, in a smart restaurant in the centre of Rome, the majority of lunch-time customers were avoiding wine.

Mr Pandolfi wants to convince the agriculture ministers in West Germany and France, the two biggest markets for Italian wine, that the authorities are taking the necessary precautions on exports. In the year to last August Italy exported 18m hectolitres of wine valued at £1,500bn (£625m).

# Finance casts shadow over EEC research plans

BY PAUL CHEESEBRIGHT IN LUXEMBOURG

THE EUROPEAN Community will not seek to bridge what is perceived as a growing research and technology gap between it, on one side, and Japan and the US on the other, simply by throwing money at the problem.

Discussions among research ministers in Luxembourg yesterday on guidelines for Community research and development programmes to run between 1987 and 1991 showed a general insistence that there should be value for money.

Ministers had their first look at guidelines prepared by the European Commission. Their aim was to mark out research priorities, but they found it difficult to escape from the question of finance.

The Commission has suggested Ecu 5bn (£3,880m) of

spending on Community programmes for the five years with a 15 per cent reserve on top of that to provide flexibility.

That amount of money will not be available, say the French, British and West Germans. The three big powers want each programme to be justified in terms of the value it brings: potential users must be identified; the impact on industrial competitiveness must be assessed.

"I hope we can avoid a situation where the Commission plucks a figure from the sky. We suggest halving it and bargaining ensues without focusing on the central issue of relevance," said Mr Geoffrey Pattie, the UK Minister for Information Technology.

But the relative role of Community research programmes is still a year in national contributions.

The others are net beneficiaries. There is in any case, a degree of caution in the light of past experience. The Commission tabled before the research ministers a report on Esprit, the Community's flagship research programme, meshing Community funds with those of the private sector in an information technology drive.

This report on the first phase of a programme, of which the Commission is proud, calls for better dissemination of information about the programme, better dissemination of the research results, a more systematic flow of information to the programme managers and questions some operational aspects.

On the basis of an independent evaluation of Esprit, there is a call in the report for the Commission to look at larger research projects, implying that money is being spread too thinly and a query about the level of funding—does it always have to be at 50 per cent for the Community contribution?

For all that, Esprit is considered to be working well. The same cannot be said of the joint research centre which has been drawing in more than a quarter of Community research funds. It is largely concerned with nuclear fission and has its main facilities at Ispra in Italy.

The Commission has been having to explain that it is running Ecu 45m over budget and yesterday presented new economies to the ministers. Italy, not surprisingly, is keen to see Ispra continue, but its diplomats admit that it is not well run and that its research needs to be re-oriented.

These two examples chime in with the demand for more cost effectiveness. They add substance to the general drift of the Commission guidelines which suggest that research should be shifted away from energy matters to areas which have a direct impact in industrial competitiveness.

Even the big Community powers accept that. In 1982 energy took up 65.4 per cent of the Community research budget. Under the Commission proposals, that would be reduced to 21 per cent in 1987-91. Programmes, like information technology, bearing on competitiveness, would take up 60 per cent over the next five years, compared with 16.9 per cent in 1982.

# German wartime papers produced against Waldheim

BY OUR FOREIGN STAFF

THE World Jewish Congress yesterday produced copies of a German wartime document which, it said, showed that Dr Kurt Waldheim, former secretary-general of the United Nations, must have been aware of the deportation by Nazis of Greek Jews while serving at an army headquarters in Salonika.

"Every dog in Salonika knew that they were deporting Jews," Dr Singer said. He left it open whether the document informed the staff on which Dr Waldheim served of the deportations, or ordered it to co-operate.

Dr Singer said the system by which candidates for the secretaryship-general of the UN were checked had been proved faulty: "We don't want anyone like that to serve the world again."

Patrick Blom in Vienna adds: Dr Fred Sinowatz, Austria's Socialist Chancellor, stepped into the row over Dr Waldheim yesterday, saying that the discussion about his past and events in recent weeks had damaged Austria's image and Dr Waldheim's reputation.

Speaking to journalists after the weekly cabinet meeting, Dr Sinowatz said that the world-wide discussion about Dr Waldheim "had put into question Austria's reputation." He suggested that Dr Waldheim should consider the implications of continuing his bid for the presidency.

Dr Israel Singer, secretary-general of the WJC, read excerpts from the document to the press in London. At the same time, the Board of Deputies of British Jews announced that it had written to Sir Geoffrey Howe, the Foreign Secretary, asking him to lay open any documents in British possession bearing on the wartime record of Dr Waldheim. A similar appeal has gone from French Jewry to the French Prime Minister, Mr Jacques Chirac.

The Foreign Office said last night that, once received, the communications would be given due consideration.

Dr Waldheim who is running for the Austrian presidency, has denied all knowledge of the deportations. The document produced by Dr Singer was the draft of a communication from army group headquarters, dated July 15 1944, and addressed to the staff at

# Sweden pulls back from industrial conflict

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

SWEDEN'S private sector white collar workers and employers pulled back from all-out confrontation yesterday and agreed to a call from the state-appointed mediators to postpone their planned strike and lock-out for 48 hours.

Leaders of the PTK white collar union confederation emphasised yesterday that the threat of industrial action remained. Both sides accepted the mediators' call to take up on Monday offered the white collar workers a two-year deal with a 7.5 per cent increase from April 1 followed by a further increase of 2 per cent from February 1 next year.

SAF, the Swedish employers' federation, has warned that it will respond to any eventual strike action with a lock-out of around 200,000 white collar workers for midnight on Thursday — combined with escalated strike action by PTK, would hit around 400,000 white collar workers in the private sector and would quickly close down large parts of Swedish industry.

The mediators' so-called "final offer" rejected by PTK on Monday offered the white collar workers a two-year deal with a 7.5 per cent increase from April 1 followed by a further increase of 2 per cent from February 1 next year.

The offer included some protection against inflation. If

prices rise by more than 3.2 per cent from December 1985 to December 1986, PTK would have the right to demand further negotiations.

In addition, the offer allowed for additional wage drift of 1.5 per cent in 1986 and 1987. Any increase above this level would have been reckoned against 1987's rise, however.

PTK rejected the offer for four main reasons. It wanted January 1, the clauses on wage drift were unacceptable, the deal failed to give sufficient benefit to low income groups and did not meet other demands for improved social benefits.

In parallel, SAF is still negotiating centrally with LO, the blue collar workers' trade union. That confederation representing more than 700,000 workers in the private sector. LO has been offered a two-year deal with an increase of 3.5 per cent in 1986 and 4 per cent in 1987, but without any wage drift.

SAF has also agreed to LO demands for shorter hours for shift workers—a two-stage cut totalling one hour bringing working hours to 38 a week by 1990—and for improved sickness pay.

LO has refused to agree to any deal, however, as long as the threat of all-out industrial action by the white collar workers exists.

# Irish interest rates fall

BY HUGH CARNERY IN DUBLIN

THE CENTRAL bank of Ireland dropped its overnight lending rate to banks by 1.25 percentage points to 12 per cent yesterday as Irish interest rates began to move down in the wake of the weekend realignment within the European Monetary System.

The maintenance of the Irish punt's value against the European currency unit (Ecu) in the realignment has helped reverse a speculative trend against the currency based on expectations that it would be devalued.

Interbank rates in Dublin have moved down since the weekend, with one month rates to about 12.5 per cent. Howling from around 15 per cent ever, banks have yet to lower their retail lending rates. They are waiting for the central bank to remove a three percentage point increase on business lending rates imposed in February at the height of the speculative run on the punt.

# Foreign students find lucrative Soviet trail

BY LESLIE COLT IN BERLIN

PATRICE, a Third World student at Moscow University, virtually commutes between the Soviet capital and West Berlin, where he buys consumer goods to supply an insatiable black market demand among Soviet citizens.

He and hundreds of Third World students in the Soviet Union are a boon to West Berlin shops selling low-price jeans and home electronics, which fetch high prices — in rubles — in the Soviet Union.

The foreign students earn a share of the black market proceeds and are able to afford a lifestyle which makes them the envy of Soviet citizens and rouses considerable resentment.

In East European countries from East Germany to Romania a growing number of students from developing countries are engaging in a hush trade with coveted Western products.

Their advantage is that, they can freely travel to the West, unlike ordinary citizens of Eastern European Countries.

Berlin which they sold privately to finance their own trading operation. There was no problem finding Soviet citizens willing to pay 30 (\$22) or 40 rubles for a pair of jeans that cost DM 25 (\$10.8) in West Berlin.

Third World students who supply Eastern Europe with Western consumer goods are meeting growing animosity from East Europeans especially when they are seen dining in expensive restaurants.

# AT&T and Philips Telecommunications

AT&T and Philips Telecommunications was formed in 1984 by the merger of two companies who have always been in the forefront of telecommunications and advanced electronics technology. AT&T previously traded under the name The Bell System, which was established within years of Alexander Graham Bell inventing the telephone in 1876.

From there AT&T grew to become the largest telecommunications company in the world, and until recently was the leading telephone system of the USA. Today, AT&T has still the most advanced telecommunications network in the world, serving with local companies the needs of over 90 million subscribers. Philips is Europe's largest electronics company, manufacturing a wide range of professional and consumer

# CAN YOU BELIEVE A COMPANY OUR SIZE WAS BORN IN 1984?

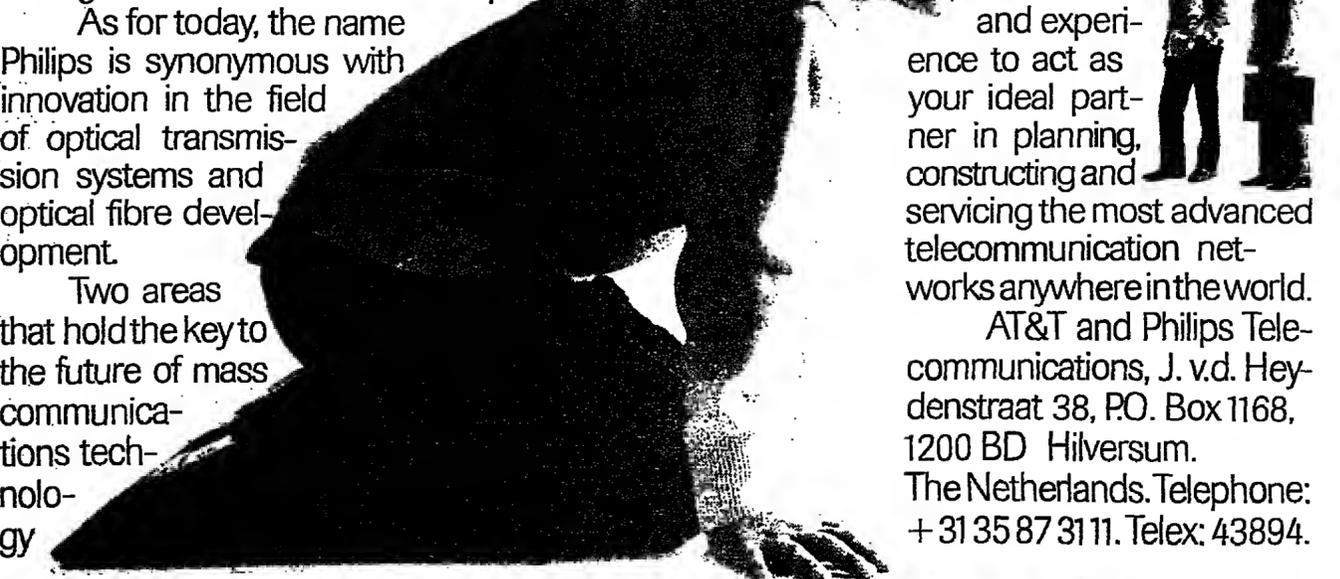
products and components. Even so, it is no stranger to the world of telecommunications. It was one of the first to develop a public telephone exchange with solid state cross-points, a breakthrough at the time.

As for today, the name Philips is synonymous with innovation in the field of optical transmission systems and optical fibre development.

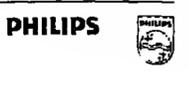
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OVERSEAS NEWS

Japan may invest Y2,000bn in research project

BY CARLA RAPOPORT IN TOKYO

JAPAN is considering the launch of a ¥1,000bn (US\$75bn) to ¥2,000bn basic research project which it intends to be Japan's answer to America's Strategic Defense Initiative (SDI) and Europe's Eureka science project.

China to allow shares to be bought in state companies

PEOPLE in at least five Chinese cities will be able to buy shares in state companies and write personal cheques for the first time, the China Daily said yesterday.

S. Africa's ruling party criticises extremists

By Anthony Robinson in Johannesburg

GOVERNMENT CONCERN at growing evidence of a white backlash and support for right-wing movements is reflected in the latest edition of the National Party's official magazine.

A front-page editorial entitled "Whither South Africa" accused white extremists, like those who recently fired at innocent blacks from moving cars in hands of Communist-inspired five separate incidents in the Transvaal, as playing into the revolutionaries.

President Chadli prepares for a major challenge, Francis Ghiles reports

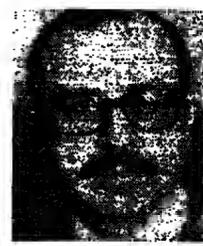
Algeria faces the moment of truth

"LE TRAVAIL et la rigueur pour garantir l'avenir" (hard work and discipline guarantee our future).

The noon lit slogan flashes on and off throughout the night from the roof top of the Ministry of Light Industry, in the heart of Algiers, and in full sight of the El Djazair Hotel, where all well-seasoned business visitors stay.

Implementing the message which that slogan carries is a vital necessity if President Chadli is to meet the challenge presented by the expected 40 per cent decline in Algeria's foreign oil and gas income this year.

The Government, led since 1984 by M Abdelhamid Brahimi, does hold some good cards. The country's foreign financial position is sounder than that of most other developing countries because of the policy pursued since 1980 aimed at cutting back many grandiose industrial schemes and containing the foreign debt.



Abdelhamid Brahimi holds some good cards

\$500m, 10-year loan with a margin of 4 per cent over the interbank rate—which then had to be cut back to \$300m, will not help the country's credit rating.

The progress made in unshackling the farming sector from the agrarian revolution launched under the late President Houari Boumediene—and which came close to destroying agriculture in Algeria—is very much in evidence.

recently denounced in the Front de Liberation National weekly. Revolution Africaine could present a serious challenge to the Government.

Overall however, the drive of the Minister of Agriculture, M. Kasdi Merbah, who, in the 1970s was the much feared hunter in internal security, has changed the picture for the better.

The private sector, which employs about one-third of the labour force, was much depressed until this decade but is now being encouraged to invest in domestic industry. It welcomed a cut in corporate tax from 60 per cent to 50 per cent as contained in the 1986 budget.

Certainly, business interests in Algeria and outside the country are emphatic in their desire to see some streamlining of decision making and of project implementation.

last year of Sonatrach, the state oil and gas concern.

Clearly the penny has begun to drop on Algeria's body politic because of the changing energy fortunes. In the month, the media have been lauding the Government line on the need for "belt tightening" and "self reliance."

This has sharpened focus on some of the country's more cherished industrial and projects which the government is now having to seriously consider cancelling or delaying.

The new cabinet announced after last December's FLN Congress includes many highly competent officials, and they are people whom the President can trust.

Car bomb kills nine in Lebanese port

AT least nine people were killed and scores wounded by a car bomb which blasted the Christian-held port of Jommeth, north of Beirut, according to a Christian radio station. Reuters reports from Beirut.

The car, packed with dynamite, exploded between a bank and a municipal building, residents said.

Taiwan trade surplus

Taiwan registered a trade surplus of \$1,020m (\$793m) in March, a record 130 per cent increase over the same month last year despite import tariff cuts in February, according to a Government announcement.

Mr Vincent Siew, director-general of the Board of Foreign Trade said that, while the full effect of the cuts might not be felt immediately, "the surplus figure also indicates we have to do more to increase imports."

Four killed in Punjab

Four people were killed yesterday in India's troubled northern state of Punjab, where nearly 400 Sikh militants were arrested over two days, police said. AP reports from Amritsar.

Clashes in Afghanistan

Fighting between Soviet-supported Afghan forces and Muslim insurgents in eastern Afghanistan is continuing, western diplomats said yesterday. Moscow-based Akhbar reports from Islamabad.

Peres faces pressure to abandon Likud deal

BY ANDREW WHITLEY IN TEL AVIV

DEADLOCK continued yesterday in the Israeli political crisis as Mr Shimon Peres, the Prime Minister, braced himself to face a final cabinet vote on a key Labour Party congress, which opened last night, to break the leadership rotation agreement with Likud.

Dismissal of Mr Yitzhak Moda'i, the Likud-nominated Finance Minister.

One possible solution to the impasse was suggested yesterday by Mr Peres, who would like Mr Moda'i to remain in the Cabinet with a different portfolio.

But first reactions from Likud were not promising. One said that Mr Moda'i's departure from the cabinet would mean the end of the coalition government.

"I DON'T think we are a US firm any more. We are a global firm with a US subsidiary. Our branches in London and Tokyo are resource-sufficient like New York, just on a smaller scale."

David Lascelles, in his third article on world banking, says a global market is on the way

Claims such as this from Mr Tom Strauss, the director who co-ordinates international activities at Salomon Brothers, the Wall Street securities house, came thick and fast these days as institutions set up their shops in foreign markets, and pull them together with expensive electronic hardware.

UK merchant bank, which is a Salomon, wants to belong to the select band of "global" institutions. Even at this hour, dealers are busy on the phones, trading orders and chewing the fat with Tokyo, where it is 5 pm. Mr Oscar Lewinsohn, the vice-chairman responsible for treasury and international capital markets risk management, holds his morning conference at 9 am to discuss the shape of the bank's "book" and the day's outlook.



Round-the-clock bankers

It is 7 am. They may want to take a position before US official statistics are released (some come out at 8.30 am, before the 9 am Wall Street opening).

Warburg makes markets in 80% securities in London, less than some of the large US bank Japanese investment banks, but enough to make it a credible player—and present it with the task of managing a global "book."

Despite all the talk of banks passing their books from one centre to the next with the sun, most divide them up into countries or currencies, and assign responsibility for each segment to the main market.

round-the-clock trading operations. Citicorp now trades 24 hours in New York with three eight-hour dealer shifts, and Warburg expects to in a year or two.

No bank yet makes true all-weather markets in all securities everywhere. The communications and manning costs are still too daunting. So are the risks. "That's too much like roulette," says Mr Lewinsohn. So banks specialise in the markets they know best—their own.

2 pm London, 9 am New York: Wall Street opens, and the overlap between the European and the US market marks the high point of the global trading day. Within the next three hours, hundreds of billions of dollars of securities and currencies will be traded across the Atlantic.

Bustiest dealing is in US treasury bonds which have,

the risk committee examine the day-end book. If there is an uncomfortable exposure, they take hedging action, possibly in the financial futures markets.

Futures are a step or two behind the globalisation of securities trading, but logically they must follow. The key question is how quickly Tokyo's fledgling futures market can complement London and Chicago's, and how soon contracts can be traded in all three markets simultaneously. US Treasury bond futures are traded in London, and there are plans for a Japanese bond market that could be traded in the main markets. But the Chicago market, the world's largest, are wary of this because it could cost them market share.

2 pm New York. The pace has slowed in Warburg's dealing room on Park Avenue. Warburg has capitalised its US operations at \$6m, which Mr Nicholas Millward, the executive director, says is more than it would have been if it were not going to bow anybody over.

Using prices from London, Warburg is swapping gilts into dollar instruments to sell to US institutions, who are still a little wary of securities denominated in foreign currencies. But trading in overseas bonds is growing: "The onus is on us to make the markets to get it off the ground," says Mr Millward.

Warburg has a 30-person office in San Francisco to provide that other vital service—research. If intelligence is one of the unifying forces in a global market, then consider Merrill Lynch: it can flash new opinions on 300 non-US and 1,200 US stocks to 2,000 brokers around the world, in addition to the 11,000 it has in the US.

5 pm New York. Prices start winking on the screens from Sydney, where it is dawn, and soon Tokyo opens up.

8 am Tokyo, 6 pm New York: The ten hour gap between New York and Tokyo is called "the sunny period," which Australia writes like to all. But all centres are starting earlier and ending later to enlarge the overlap between them. "We work long hours," says Christopher Purvis, manager of Warburg's Tokyo office, by Hibiy Park where traders are holding their morning conference call with New York.

The international markets in Tokyo are the thinnest of the three; trading is volatile, and

spreads are large, which gives traders opportunities to make — or lose — a lot of money. But the linkage is growing. When the Japanese government pushed up interest rates last November, US treasuries fell sharply on the local market, even though Wall Street was fast asleep. And they rallied on the two recent cuts in the Tokyo discount rate. Foreign exchange turnover is also soaring in Tokyo, and so are securities swap transactions, all of which is nudging the Japanese market into the mainstream.

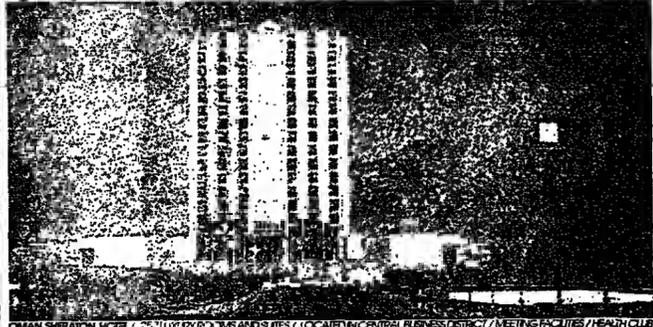
Later this year, Japan is starting an offshore banking market which will draw in Eurocurrency trading. But in New York's offshore market, dealing in securities will not be permitted, so London's role as centre of the Eurobond market will not be affected. Some bankers see London becoming the biggest link in the global chain because it is home to the

Euromarkets — and seems set to become the busiest centre for cross-border equity trading.

5 pm Tokyo, 8 am London: Lines between Tokyo and London are jammed as everybody piles into the brief overlap. Like most banks, Warburg does not have dedicated lines between its offices—yet. But technology is advancing by leaps and bounds.

Banks have learnt to programme computers to spot subtle trading opportunities between "markets" thousands of miles apart. So could the entire operation not be run more economically from a single centre rather than expensive overseas offices? No, say bankers, because first-hand information on local markets is vital. Mr David Burton, Warburg's treasurer, said: "Unfortunately the computer does not ring a bell when the market has reached the bottom."

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# From today every dishwasher built in Britain will carry our label.

Today, Candy, one of Italy's leading white goods manufacturers, will officially open a new production line to make dishwashers at their factory in Bromborough, near Liverpool.

This new line will make the Candy Group\* the only company producing and selling dishwashers in Britain.

The reason for increasing our investment here is quite simple. Since we acquired our factory at Bromborough in 1980, we have found that the skill and commitment of our workforce has helped us produce products whose quality is amongst the highest of any of our factories in Europe. It is this quality that has led

to our decision to invest in our new production line.

Initially, our dishwashers will be assembled from a combination of British and Italian components. This however will be a temporary situation. We are currently asking British companies for tenders to supply the bulk of these parts.

Candy have a policy of continual investment in Britain, and we intend not only to develop production on our existing lines, but to continue to introduce new ones.

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\*THE CANDY GROUP MANUFACTURES UNDER THE BRAND NAMES OF CANDY AND KELMATOR.

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AMERICAN NEWS

US intensifies bid to counter Libyan threat

By Reginald Dale in Washington and Rupert Cornwell in Bonn

THE US has intensified its consultations with allied governments on combating Libyan-sponsored terrorism since last week's explosion aboard an Athens-bound TWA airliner...

US companies awarded space aircraft contracts

US companies yesterday won contracts worth \$89.5m (£61.7m) for research into an aircraft that would fly in space...

Mexico set to lower sights on US finance

By Stewart Fleming in Washington

MEXICO, which has trimmed back significantly estimates of the volume of new money it will need in 1986, is not expected to raise substantial sums directly on a bilateral basis from the US...

Nicaragua refuses to sign peace treaty

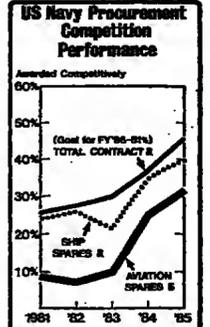
By Robert Graham, Latin America Editor

NICARAGUA HAS refused to consider signing a Central American peace treaty proposed by the four nation Contadora Group...

Bridget Bloom reports on the US policy of increasing competition for defence contracts

Armed forces wage 'value for money' war

"DO YOU think the Navy is being overcharged? Call the Pricing Hotline! Others have, and we're saving millions!"



far has greatly impressed those in charge of Britain's effort to get better value from its defence contractors. Mr Peter Levene, appointed chief of defence procurement at the Ministry of Defence a year ago...

Algeria to cut price of natural gas to Spain by 16%

By David White in Madrid and Francis Ghiles

ALGERIA'S state oil and gas monopoly, Sonatrach, has agreed to cut its price for natural gas to Spain by about 16 per cent for the second quarter of this year...

Delays threaten thermal power project in India

By Ian Rodger in New Delhi

THE LONG-TROUBLED \$350m Riband thermal power station project in India, for which the UK's Northern Engineering Industries is the turnkey contractor...

Malaysia hosts travel conference in tourist drive

By Wong Sulong in Kuala Lumpur

Malaysia in a bid for the tourist dollar plays host over the next two weeks to the annual conference of the Pacific Area Travel Association (Pata).

Aerospatiale signs FFr 1bn helicopter deal with Spain

By Our Paris Staff

AEROSPATIALE, THE French state-owned aerospace group, has signed a contract with the Spanish Government for a FFr 1bn (£90m) sale of 18 military helicopters.

Singapore gives UK assurance on copyright

By Christian Tyler, Trade Editor

SINGAPORE HAS assured the British Government that new copyright laws coming into force by the end of the year will stamp out unauthorised reproduction of UK books and records.

Swiss watch industry leads world market

By William Dullforce in Geneva

THE SWISS watchmaking industry consolidated its position as world market leader last year, when it notched up a 12.2 per cent growth in the value of its exports against the 8 per cent achieved by its closest rival, the Japanese industry.

US group wins Ceylon contract

By Our Paris Staff

THE Ceylon Petroleum Corporation has signed a contract with the US for construction of a single point buoy mooring near the Colombo port.

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## UK Provident rescued by rival life office

BY ERIC SHORT

UK PROVIDENT Institution, the mutual life company which has run into financial trouble, is being rescued by the Friends' Provident Life Office, another larger mutual life company in what effectively amounts to a take-over.

With-profit policyholders in UK Provident were warned that reductions in bonus rates were inevitable, and the interim bonus rates have been cut, with immediate effect by around 10 per cent.

Mr Fred Cotton, chief executive of Friends' Provident, said that he saw the arrangement as an "operational" merger. UK Provident will cease marketing most of its product range, mainly traditional contracts, and its marketing organisation will be selling, with immediate effect, Friends' Provident contracts.

A joint statement from the two

companies laid the blame for the financial troubles of UK Provident on its investment policy and in particular its significant holding in unquoted securities, a substantial part of which are in the oil and gas exploration field.

Mr Cotton said that UK Provident had run down its reserves in financing the rapid growth in business over the past few years. The merging of the two operations would result in significant cuts in unit costs of acquiring new life and pensions business.

While the life funds of UK Provident will be separate for the time being while the investment problems are sorted out, eventually they will be integrated with Friends' Provident funds.

The merger will need the approval of policyholders in both com-

panies, although the exact procedures are still being investigated. It is more than 50 years since the last merger of mutual life companies took place.

Mr Cotton said that some redundancies among UK Provident staff were inevitable. He saw no problem with his own policyholders who he assured would have their expectations unimpaired. He had been looking for such a merger with another mutual life company, and UK Provident was in many ways an ideal partner.

Mr Stamps Brooksbank has resigned as chairman of UK Provident. He is succeeded by Mr Richard Stanley, the previous deputy chairman. He agreed that the company had looked at certain other mergers and options.

Lex, Page 18

## Bristow 'bribes' inquiry launched

By Lionel Barber

THE DIRECTOR of Public Prosecutions is investigating claims by Mr Alan Bristow that he was offered a £10,000 bribe to drop his support for the European aerospace consortium during the Westland affair. It was disclosed in the House of Commons yesterday.

The disclosure came from Sir Michael Havers, the Attorney General, in reply to a question from Mr Tam Dalyell, the Labour MP.

Mr Dalyell had asked Sir Michael "If the Director of Public Prosecutions has initiated an investigation with a view to prosecution under section 1 of the Honours (Prevention of Abuses) Act 1925 into allegations made by Mr Alan Bristow in respect of Westland's shareholders' meetings?"

Sir Michael's reply was: "Yes."

Mr Bristow, a former helicopter operator and now a substantial shareholder in the Westland helicopter company, has claimed that two unnamed Conservative peers (members of the House of Lords), made the offers last January.

One of the offers allegedly came shortly before an inconclusive shareholders' meeting where a rescue plan by Sikorsky, the US helicopter maker, and Fiat of Italy was defeated.

Mr Bristow publicly disclosed the alleged bribes just before a second shareholders' meeting on February 12, when shareholders voted decisively in favour of the Sikorsky-Fiat package. But he has refused to name the two peers publicly.

However, he has given evidence in private to the House of Commons Trade and Industry Select Committee which is investigating the Westland affair. Several MPs have shown an interest in Mr Bristow's claims.

The 1925 Act was introduced after scandals over the sale of honours during the Lloyd George era.

It is understood that Sir Thomas Hetherington, the Director of Public Prosecutions, has asked the police to begin inquiries.

The police will pass on the results of their investigation to Sir Thomas, but the final decision on a prosecution rests with the Attorney General.

## Ulster police chief tells of 'godfathers' behind bomb attacks

BY FINANCIAL TIMES STAFF

NORTHERN Ireland police chief Sir John Hermon said yesterday that he knew who was behind the nightly bombing and gun attacks on the homes of police officers in the province and pledged to bring those responsible to justice if he secured space consortium during the Westland affair. It was disclosed in the House of Commons yesterday.

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of violence used against the RUC and underlined the determination to see that the Anglo-Irish agreement was "upheld in peace as a way to peace."

Mr Tom King, Northern Ireland Secretary, praised the courage of the RUC.

Mr King described the situation in Northern Ireland as "dangerous and uncertain" and appealed to Unionist leaders to make a positive response to the invitation issued to them to discuss the issues involved with the Prime Minister and himself.

"It is by talking and not by violence that this problem must be resolved," he insisted.

Mr Enoch Powell, the only member of the Official Unionist Party to take part in the exchanges said the Government had been warned in advance of the disastrous consequences which would inevitably ensue if it entered into the Anglo-Irish agreement.

Ignoring the jeers of other MPs he asked what was to be done to the "evil counsellors" to whom the Government listened.

Stressing that the situation in the province was becoming worse every day, Mr Marylin Rees of the Labour Party and a former Northern Ireland Secretary, suggested that the Prime Minister should make a television address to the people of Ulster.

He maintained this had become necessary because the politicians in Northern Ireland no longer seemed to count "whatever the reason, they dare not put their heads above the political parapet," he said.

Mr Rees said the Prime Minister should emphasise that the RUC had transformed itself from a Protestant force for a Protestant people into a British police force, engaged in upholding the law against violence.

He suggested that, if it was correct that politicians in Ulster did not count, it was perhaps because it had not yet been possible to get any talks going between them and the Government.

"I believe it is essential that this political matter needs to be discussed by politicians, and not tackled by men of violence in the way that is happening at the moment. That is why it is so important that we get early discussions."

## Leyland Trucks' sales up 20%

By John Griffiths

LEYLAND TRUCKS' first-quarter sales, at 2,501 units, rose by nearly 20 per cent against a downturn in the heavy truck market overall of 3.6 per cent. Its 17.9 per cent share of sales for the three months gave it clear market leadership, some 4 per cent ahead of Ford, its second-placed rival.

Ford itself just managed to beat off a challenge from Mercedes, whose first-quarter sales of 1,888 were only 48 behind Ford's 1,936 total. The Ford figure represents a 27 per cent fall from the 2,680 units achieved in the same quarter a year earlier.

Leyland, which in BL's preliminary financial results earlier this month was said to have much improved its financial performance, sold 1,069 trucks last month, up from 775 in the same month a year ago.

Ford's sales for the month were also up sharply, from 473 to 1,019, after Ford had been beaten into second place in each of the first two months of the year by Mercedes.

Bedford, whose heavy truck operations are the subject of speculation following its parent General Motors' withdrawal from talks on acquiring Leyland, saw a further sales drop in the first quarter to 1,415 from 1,593, well behind Mercedes.

Statistics from the Society of Motor Manufacturers and Traders show that the slow recovery in total commercial vehicle sales last year was not sustained in the first quarter. At 78,473 they were 1.7 per cent down on the 1985 quarter.

Honda deal signed, Page 8

## Underwriters face fresh finance blow

MORE THAN 1,500 Lloyd's of London underwriting members, who are facing £130m of insurance losses, have been told that further financial complications have been discovered in the members' affairs, John Moore writes.

The new problems have been unearthed by Additional Underwriting Agencies No 3, the independent underwriting agency set up by Lloyd's to look after the affairs of the members.

Members' affairs were once supervised by the controversial PCW underwriting agency, headed by Mr Peter Cameron-Webb. In addition to the large insurance losses, it was discovered by Lloyd's that more than £40m of the members' funds had been diverted in secret by former managers of the PCW agency.

The members have alleged that the insurance losses are directly linked to the earlier irregularities by the former managers.

In an effort to sort out the problem, Sir Ian Horwood is seeking a meeting with Mr Cameron-Webb to ask him what action he would have taken in dealing with the mounting losses on the syndicates if he had still been managing the members' affairs.

But Sir Ian, the agency chairman, has told the members that he believes it would be possible for a settlement to be concluded with Lloyd's and another 36 possible defendants in an extensive legal campaign which the members are preparing to mount. So far, the members have reached a standstill agreement with Lloyd's in which litigation will be held in abeyance in an effort to arrive at an out-of-court settlement.

There are fears that the losses will rise to £250m, and Additional Underwriting Agencies No 3 is attempting to produce reliable figures. Once the figures are produced, members are hoping that it will be possible for Lloyd's to arrange a settlement with a contribution from the potential defendants in the legal action and a funding arrangement established throughout the entire Lloyd's market.

□ **LOW-COST** endowment mortgages at an initial rate of 11.75 per cent - 0.25 per cent lower than other major lenders - are being offered by a subsidiary of Salomon Brothers, the international investment bank, in an effort to break into the UK home loans market.

Through a specially formed subsidiary, the Mortgage Corporation, the group has set a target of lending £500m to borrowers in England and Wales during the first year. It plans to spend some £2m in selling mortgages direct to consumers.

□ **LEGISLATION** is planned to give groups of residents in private mansion blocks the right to buy the entire freehold of their property from landlords who fail in their duties.

The measures arise from acceptance by the Government of the main proposals in the Nidgee Report on the management of privately owned blocks of flats.

□ **THE HOME OFFICE** is to phase out an allowance paid to civil servants who examine passport applications, after a vote by the staff against indefinite strike action.

The Civil and Public Services Association, which took strike action in each of the six passport offices last month, has accepted that the allowance of up to £517 a year will gradually disappear.

□ **A NEW BRITISH** company in computer-aided design has been formed by a group of ex-managers from the UK subsidiaries of Computervision and McDonnell Douglas, two US concerns which are among the world leaders in this technology, which is dominated by US concerns and which accounts for total world sales of about \$3.5bn.

□ **FUNDS** of more than £3m are being allocated to improve water supplies in the Falkland Islands. The work is designed to help to meet the needs of Port Stanley until the year 2000.

□ **AN OPPOSITION** attempt to delay the progress of a bill to privatise the management of the state-owned dockyards was defeated by the Government in the House of Commons last night.

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## UK NEWS

# Austin Rover signs deal to make Honda cars

BY KENNETH GOODING AND JOHN GRIFFITHS

AUSTIN ROVER and Honda yesterday signed an agreement under which the BL subsidiary will produce cars for the Japanese group at the Longbridge factory in Birmingham.

From November, Austin Rover will produce about 90 Honda-badged cars a week - roughly 4,000 a year - to be sold through the Japanese company's dealers in the UK. Mr Mark Snowdon, Austin Rover's managing director (product development), said Austin Rover had been able to reassure Honda that the talks with Ford as a possible buyer were "dead and buried." But he declined to say if Honda had indicated it would have called off further collaboration if the talks had continued.

Mr Snowdon also said the Government's flirtation with Ford as a possible buyer of BL had cost his company between 30,000 and 40,000 in lost sales.

The Longbridge-built Honda cars will have a European content, measured by ex-factory value, of about 80 per cent. They will not count towards Honda's import quota under the terms of the voluntary restraint agreement between the Japanese and British car makers.

Honda sold almost 19,000 cars in the UK during the past two years

for a market share of about 1 per cent.

The UK-made Honda models will be those on which the British company's Rover 200-series cars are based. But they will revert to the original Japanese front and rear shapes.

The car Austin Rover will produce for Honda in Japan is called the Civic, but in the UK it will be called the Ballade.

The Rover 200 models have been produced under licence from the Japanese group since June 1984 and replaced the Triumph Acclaim, covered by a similar deal between the two companies.

The group produced about 85,000 Rover 200-series cars last year compared with annual capacity of about 81,000.

Both companies are taking a cautious view of the project and say production of the Honda models will be stepped up only if and when demand requires it. Honda expects no significant increase until the Ballade is replaced by another joint-venture car in 1989.

As with the Rover 200 models, Honda will supply the engines and transmissions from Japan and some of the suspension units.

Austin Rover will be paid for each car it delivers

Mr Harold Musgrove, chairman, said after the contract with Honda was signed that the deal would enable Austin Rover to cover more of its fixed costs but its main importance was in strengthening the collaboration with Honda.

Austin Rover will soon launch the Rover 800 executive car developed jointly with Honda. The Japanese company launched its version at the end of last year as the Legend.

The UK group will produce Honda Legends for sale in Western Europe while Honda will make Rover 800s for Austin Rover's dealer network in Japan and Australia.

Honda does not expect to start taking delivery of UK-produced Legends until the beginning of next year although it expects to give the car its British unveiling at the Birmingham motor show in October.

Honda UK expects to sell 2,500 to 3,000 Legends a year, with another 4,000 sales a year on the Continent.

Austin Rover and Honda are expected to follow the pattern of mutual production with their next joint venture, code-named YY and expected to be signed shortly, for the development of a medium-sized car for launch in 1989 to replace the Austin/MG Maestro, Ballade and the Rover 200-series in the UK and the Honda Civic in Japan.

# Government delays decision on £240m shipbuilding contract

BY ANDREW FISHER AND PETER RIDDELL

THE GOVERNMENT has delayed until later this month a decision on whether Tyneside shipyard Swan Hunter or state-owned Harland and Wolff of Belfast should be awarded £240m of naval orders.

Following a lengthy discussion during a two-hour meeting of the Cabinet's economic strategy committee, the British Prime Minister, Mrs Thatcher, told Parliament that further inquiries were being made to ensure figures relating to competitiveness were correct.

Any decision is politically fraught because of severe unemployment in both areas and the renewed unrest in Northern Ireland.

Divisions within Whitehall were reflected in yesterday's Cabinet discussions. The Minister of Defence, the Northern Ireland Office and the Scottish Office were all strongly in favour of the orders for two auxiliary oil replenishment ships going to the consortium led by Harland and Wolff and also involving Yarrow shipyard on Clydeside.

However, the Prime Minister and the Department of Trade and Industry have shown interest in helping the newly privatised Swan Hunter yard despite their concern over the industrial trouble at the yard.

Swan Hunter strove yesterday to keep itself in the running for the naval work by launching a frigate secretly in the early morning after its skilled workers had walked out. The walkout came after union officials had tried to persuade the

men to lift an unofficial overtime ban over pay and conditions.

Swan Hunter has said that about 2,000 of its 4,500 jobs would eventually be lost if it did not get the work.

Swan's managers decided on the surprise 3.45 am launch of HMS Coventry, a frigate built to replace one lost in the Falklands to avert possible industrial disruption. They were also worried that bad weather could affect the launch.

After the clandestine operation, Mr Alex March, a director of the newly privatised yard, said: "This is just part of our determination to give our customers what they want - value for money, technically advanced ships and delivery on time."

The workers have defied national union instructions to lift the ban, caused by a pay and conditions dispute, although semiskilled workers and staff have been working normally.

Mr Alex Ferry, general secretary of the Confederation of Shipbuilding and Engineering Unions (CSEU), said he and other national officials would meet local union officials today to discuss the yard's industrial problems.

Swan has claimed that the competition for the bid is unfair while the Belfast yard has argued that its bid contains no subsidy element and is vital to maintain jobs. Since Harland's bid is made as part of a consortium, much of the work would be done on the British mainland.

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Britain 'not far behind US' in market technology

By Alan Cane

THE MOST advanced City of London firms are sharpening up their communications for the Big Bang so that they get the greatest possible edge on their competitors. Britain, moreover, is by no means as far behind the US as many people think.

These two themes dominated the second and last day of a Financial Times conference in London on technology and the new securities markets.

"Information is our lifeblood," Mr Rod Sinclair, head of information technology at Barclays de Zoete Wedd, told the conference, which is examining preparations for the Big Bang on London's stock market this autumn.

Mr Sinclair said the systems now being installed in BZW's extensive London offices included the Colt trading system, the core of which had been developed in co-operation with a consortium of competitors, and Paris, an all-digital information service feeding 600 workstations.

Mr James Treibig, chief executive officer of Tandem Computers, listed the attributes of an ideal system for market-makers and salesmen. Such a system should include live information from quote vendors such as Reuters and Teletext, access to the house's own prices and on-line access to place a firm's bid and offer in the market.

From the customer's point of view, Mr M. G. Newmarch, chief executive of Prudential Portfolio Managers, said he confidently expected to buy equities more cheaply after October 27, the date for the Big Bang.

Mr Newmarch said he intended to take the Stock Exchange Automated Quotations (SEAQ) service and would receive information over Topic terminals from market-maker closed-user groups. He had already installed British Telecom's City Business System and intended

Mine union funds trial will be held in 1987

BY RAYMOND HUGHES, LAW CORRESPONDENT

THE LEGAL implications of the decision by the National Union of Mineworkers (NUM) to transfer £8.5m of its funds abroad shortly before the miners' strike began in March 1984 will rumble on for at least another 12 months.

The High Court in London yesterday fixed next January for the trial of a damages claim against leading officers of the union and banks involved in the transfer of funds to Ireland, Luxembourg and Switzerland.

The hearing - in which the NUM's receiver, Mr Michael Arnold, of City of London chartered accountants Arthur Young, will allege breaches of trust - is likely to last at least two months.

The case has raised a question mark over the chances of the union being freed from the receivership that has deprived it of control of its finances since December 1984 until the litigation is concluded.

It was suggested in court yesterday that the receivership might be ended, while enabling Mr Arnold to carry on the litigation. But his court-ordered receiver, Mr Peter Crosswell, QC, said there was a technical problem as to whether there could legally be such a partial discharge of a receivership.

He said the union's new trustees, who included two Labour MPs, had at first said they would be ready to carry out their duties on the terms of the receivership.

Last month, however, they had told Mr Arnold that, on legal advice, they had decided the litigation should remain in his hands.

In his writ, issued last September, Mr Arnold sued, among others, the NUM's former trustees, Mr Arthur Scargill, Mr Mick McGahey and Mr Peter Heathfield, as well as the Midland Bank, Midland Bank Trust Corporation (Isle of Man), Bank of Ireland Finance Company and EBC Amro Bank - formerly the European Banking Company.

All deny the receiver's allegations that they acted in breach of trust in relation to the NUM funds that were sent abroad to thwart any sequestration order that might be made against the union during the pit strike.

The strike ended in March last year.

Sharp fall in consumer credit

BY GEORGE GRAHAM

CONSUMERS cut back sharply on their use of credit cards in February, the Department of Trade and Industry said yesterday. In total, £2,360m of new credit was advanced by finance houses, retailers and bank credit card operations, a drop of £800m from January's level.

Advances on bank credit cards dropped to £790m in February from £1.13m the previous month. DTI officials said, however, that this drop was normal at this time of year as consumers tend to chalk up large credit card bills in the January sales and then cut back on purchases in February.

Retailers' credit operations, however, showed a slight increase in the month, rising from £394m of new credit advanced to £392m. Observers said this lent some support to the final figures for retail sales in February, which show an increase from January's levels.

The retail sales index stood at 117.2 in February, compared with 117.0 the previous month, and sales in the three months to February showed a 1 per cent increase from the previous three months. Finance houses saw new fixed sum advances such as hire purchase agreements fall to £386m in February from £1,050m in January. Despite the fall, the February figure was still 49 per cent higher than in February 1985.

The total of credit outstanding at the end of the month on operations by finance houses, retailers and bank credit cards rose by £202m to £21,616m. These figures are not comparable with the previous year's figure of £17,190m outstanding, when credit cards were not included.

Retail sales are expected to grow strongly this year as a result of increasing incomes in the private sector.

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1. To receive and accept the reports of (a) the directors, (b) the statutory auditor.

2. To approve the balance sheet and the profit and loss account for the year ended October 31st, 1985.

3. To discharge the directors and the auditor with respect to their performance of duties during the year ended October 31st, 1985.

4. To elect the directors to serve until the next annual general meeting of shareholders.

5. To elect the auditor to serve until the next annual general meeting of shareholders.

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**Legal Notices**

No. 0096 of 1986  
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NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 17th March 1986 confirming the reduction of the capital of the above-named Company from £2,500,000 to £1,621,362.65 and the Minute approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above-mentioned Act were registered by the Registrar of Companies on 21st March 1986.

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Mr Bob Brown of Software Sciences, which is marketing the Cincinnati system in Europe, said computer-based trading had to prove itself capable of dealing with massive peak volumes.

Mr John Wolters, secretary general of the Association of International Bond Dealers (AIBD), said the association had begun a study with the US National Association of Securities Dealers (NASD) to see if it could introduce an equivalent of Nasdaq, the US model for Seq, for the Eurobond market. The study has to be approved by the AIBD general meeting because of the sums involved.

Mr Gordon Macklin, president of the NASD, said Nasdaq had made the US over-the-counter market visible. Its volume had increased 14 times between 1975 and 1985 while the New York volume increased only three times.

Nasdaq and the London Stock Exchange would begin to exchange live quotations on April 22, he said.

Yesterday's conference report wrongly said Tullett and Tokyo Forex International (TIFI) was a modified version in the UK of a system built by RMI of the US. TIFI's UK system was created by the company itself. The RMI system is used only in the US government securities market.

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Barclays Bank PLC and Barclays Bank Trust Company Limited announce that with effect from 8th April 1986 their Base Rate was decreased from 11½% to 11%.



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Dated the 1st day of April, 1986.  
S. MATHEOU,  
Director.

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Dated the 2nd day of April 1986.  
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NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 14th day of May, 1986, to send in their full Christian and surnames, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the undersigned Eoin David Goodman, FCA, of 30 Eastbourne Terrace, London W2 6LF, the Liquidator of the said Company, and, if so required by order in writing from the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such date are proved.

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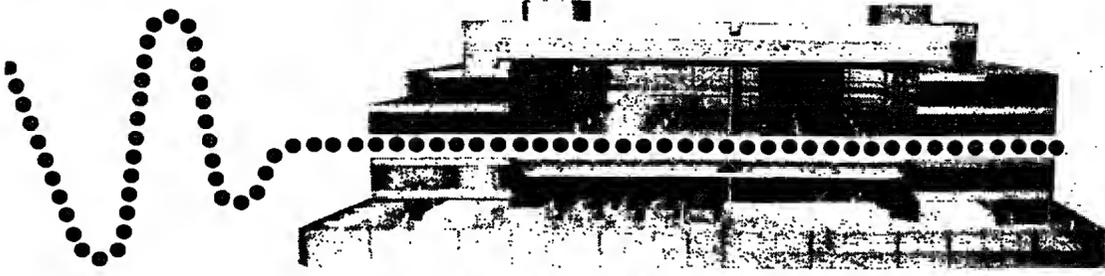
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Jane Rippeteau looks at the impact of automated architecture

The intelligent office building is born



Victoria Plaza, London, where Salomon Brothers is fitting out a new trading room

JOHN TISHMAN realised it was time to take his own advice. As chairman of Tishman Realty and Construction in New York, one of the US's top builders with some \$2.5bn worth of construction under management, Tishman has helped clients build "smart" offices wired up to automate everything from air conditioning to elevators. The spotlight now is on extending such intelligence to telecommunications systems, and Tishman decided that such a leap was in order for his own business.

Direct voice and data links are now in place from Tishman's New York headquarters to construction trailers on site projects across town or across the country, and in some cases, to the desks of clients. The entire system cost \$2m.

"Clients come in all the time with changes and they want to know how much they will cost," says one of Tishman's deputies. "We can take a terminal into a meeting, book it into a telephone and get feedback right there and then."

Daily—rather than monthly—

cost reports are now routine, making possible up-to-the-minute checks of costs against estimates as well as historical costs. Movement of materials can be fine-tuned. Tishman's vice-president, Mark Bodner, says, "In Manhattan, where a building site is not much bigger than the building itself, you have to keep constant track, orchestrating delivery of materials to site only just as they are needed."

Tishman believes that the extent of its system is unusual in the construction industry. Many companies, indeed, may be unwilling to invest in such technology unless they can see clear cost benefits. American Express, the huge travel services firm that also includes stockbrokers Shearson Lehman Brothers, made such an analysis in planning its new state-of-the-art corporate headquarters in New York's World Financial Center.

The nature of the company's various businesses requires employees to move offices frequently, says Mino Akhtar, director of advanced technology,

In conventional buildings such relocations can be costly and time-consuming, particularly if work areas have to be rewired to accommodate a computer terminal or relocate a telephone line. This can sometimes involve drilling through concrete slab floors.

In the company's present quarters, "everytime somebody moved or got a new terminal, it cost us \$2,000," says Akhtar. In some parts of the business, 25 per cent of the employees relocate every year. The company also expects that its new 2m sq ft headquarters will generate a 10 to 15 per cent increase in computer terminals annually.

The cost of the new system, which the company will not reveal, will be recouped by savings over three-and-a-half years, according to Akhtar.

The ability to move people around cheaply and alter telecommunications services at the workstation is a big attraction for financial services firms in particular. In a dealing room, for instance, "people are con-

stantly creating new products, requiring them to be near different people," says a telecommunications manager at a City firm about to move to new pre-wired premises. If every workstation is wired, adds a competitor, "you don't have to rewire because all the changes are programmed remotely. We're in a high-growth environment and have to be able to change configuration fast."

Other cost incentives may be less obvious. Hotels have leapt aboard the bandwagon of running internal telephone systems because they may be able to make money on the difference between the bulk rate they are charged by the local utility and the higher per-call rate guests now expect to have to pay, says James Llamas, vice president of Reliance Development, a New York-based property company.

Deciding in advance the extent of telecommunications wiring a building will have is not always desirable, however. It seems to work best when a single owner or tenant is involved, and particularly when

the occupant-to-be is closely involved in selecting the system. Some developers have attempted to put up "smart" buildings and then have tenants simply plug in to the offered services. The concept, called "shared tenant services," has had a mixed reception because companies move in with different needs and various amounts of their own technological "baggage."

Another pitfall is regulatory. Say a company has a roof-top satellite that can beam reams of data from headquarters computers to remote one-man offices. That means the local telephone utility is being bypassed, which could be illegal or unwelcome, depending on local regulations.

In the US, "a lot of state regulators have put on controls that crimp any entrepreneurial style," says Donna Jaegers, telecommunications securities analyst at Faine Webber. "Or they might say, 'if you put in your own system, you can't depend on us at all.' That makes a building hard to lease."

OCTOBER'S "Big Bang" in London that will end fixed commissions and eliminate the split between brokers and market makers will accelerate the City's internationalisation and increase competition. City companies are therefore keen to use the latest in advanced data and voice communications.

Brokers that do not already have updated technology are scrambling for office space where they can set up "smart" premises in the hope of retaining a competitive edge.

Shearson Lehman, Security Pacific and Hoare Govett, are working on a system that will be pre-wired into their offices being built at Broadgate, near Liverpool Street station. Salomon Brothers is fitting out a new trading room at Victoria Plaza, and Mercury International is mapping out 450 high-tech trading positions at One Finsbury Square.

Much of what the specific systems will consist of is veiled in secrecy. Upgraded, multi-function telephone systems are a big part. Mercury International, for instance, is planning a direct

Brokers seek smart premises

phone cable link between the two buildings it will occupy, and also a satellite link to New York tailored to the time of day the service is needed.

Details of data systems are harder to discover. Says one telecommunications manager: "We don't want the opposition to know what we are doing. It may be extremely useful to them... or they may die laughing."

The crux of the problem on the trading floor is similar for all players though. One example offers a glimpse of the way sophisticated (in communications can pay off. Generally, there are more sources of information available than any single dealer needs or can cope with on his or her desk, explains Victor Strauss, director of group finance at C&F Technology, a New York and London data communications firm specialise-

ing in financial services companies. Yet everybody needs some of that information at their fingertips at least some of the time.

The trend, then, is to supply each dealer desk with just a few screens, but ones that are multi-purpose. Market data arriving from Reuters or another information source is switched into a network that any dealer could tap and call up on his screen. This would replace a terminal dedicated solely to Reuters. On another screen, a user could call up competing data or query the company's own computer. Yet another terminal might service a personal computer allowing dealers to figure out their best trading positions, or perform other functions.

The arrangement, notes Strauss, a former trader himself, is defensible. "You don't make more money because you've got electronic information. But if you don't have it, you are exposed to somebody who does: you are buying sterling for 15 seconds longer than the other guy, and then you find out why he's selling."

Where to get a designer satellite

WHAT DOES a big time New York architectural firm have in common with a giant international computer maker?

The answer is that they both want the job of planning your next automated office.

In New York, Swanke Hayden Connell Architects has captured itself into the top ranks of architectural firms largely through an interior design specialisation that includes layouts and planning for the "office of the future."

Arriving from a different vantage point is Honeywell. Having recently launched a new corporate unit for the purpose, it is advertising that it can answer all queries about what electronics to wire in where — and supply much of the hardware as well.

Swanke Hayden and Honeywell are among dozens of competitors anxious to tap into a nice gap in the traditional function of supplying office space. The gap stems from an insecurity many corporate clients feel over what they are doing in terms of office automation and how to go about planning for it. "They're all going at it a bit cautiously," says Frederick Rehkopf of Lehrer/McGovern

International which, he says, is supplying construction management services to Salomon Brothers as well as to a development at London Bridge where Chicago will have offices.

Swanke Hayden, which is involved in planning the new UK headquarters for Shearson Lehman American Express in Broadgate, a multi-building development in

the City, has a whole litany worked up for the service it provides. "We identify horizontal and vertical synergies... who will be where. We call it 'stacking'."

Says David Kovacic, design director on the Shearson job, Swanke shoulders responsibility from the start. Kovacic explains. Months of interviews take place to sort out how the company works, who does what, who needs to sit next to whom. Of Shearson, he says: "This particular organisation moves people around a lot. It needs to be flexible. This kind of thing drives the design."

Such things could also affect a building's structural requirements. Costs to accommodate wiring can run up to 34 a square foot, notes Charles Thornton, president of Lev Zetser Associates, a consulting engineering firm in New York currently involved with plans at the World Bank in Washington.

And what if you're going to want a satellite on the roof? ZCH your architect early on suggests Eugene Kohler of Kahn Pedersen Fox in New York. It must be designed in "to give a good image to the building."



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Training managers to handle an unpredictable future

William Dullforce on a radical approach to executive education

HOW DO you train managers to make the best of an unpredictable future? The answer, the International Management Institute in Geneva has concluded, is to develop a radical "integrated" approach to management training.

IMI celebrates its 40th birthday this year, when it will be taken over by a young director, Professor Juan Rada. In late 1984 it asked a commission drawn from its foundation board and larger corporate clients to advise it on how to meet the challenges to management education during the rest of the century.

One immediate challenge is the current excess capacity on courses offering MBA degrees. Business schools face growing competition from in-company and hoc training schemes and from seminars whose themes often cover management functions.

The commission's report, published by IMI in abbreviated form, not surprisingly finds that many training practices are obsolete or inadequate. Less predictably the commission decided that the pace of developments affecting multinational companies was accelerating so fast that the crucial changes with which managers will have to cope were simply not predictable.

Rada cites many factors contributing to this acceleration. They include the convergence of technologies, which were unrelated in the past, in such areas as information technology, biogenetics and new composite materials. Product cycles are shortening.

The globalisation of business generates swifter worldwide chain reactions. Modern telecommunications allow services to be transported on a massive scale. The combination of technical advances and deregulation of financial markets is creating a different environment for top

management.

The commission's profile of the future's effective manager puts stress on flexibility, on openness to new ideas and a willingness to question. The concept is far removed from the "NIH" (not invented here) syndrome which in the past tended to keep managers uninterested in anything done outside their company and its product sector, says Rada.

The future manager will have to reconcile the countless demands of a fast changing environment with business performance. The institute, the commission says, needs to respond to this tension between vision and results, to train managers able to integrate a broad understanding of the world environment with daily operational imperatives.

How? Not with the old training methods, the commission argues. Too much past teaching has been oriented towards analysis, accumulation of knowledge and diffusion of information in a fragmented manner. It has been too deeply rooted in a cause-and-effect type of analysis. It lacked feel for the subjective or emotional ele-

ments in decision taking.

The conventional case studies widespread in management training are no longer adequate. Rada claims. They reflect past experience, do not necessarily help students to identify problems because they are based on data selected by the case writer and, while they give some input for decision making, they do not provide the broader context to which managers have to respond in reality.

Current methods underrate creativity and are sometimes too technocratic to stimulate innovative thinking, the commission finds. It admits that it remains to be seen whether the entrepreneurial instinct or creative drive can be learned.

Perhaps because IMI does not wish to place all its cards on the table for competing institutions to read, it is not very explicit about the remedies it proposes to apply in its own house.

One new tool already under development is its information files, alternatively described as diagnostic packages, which will serve as a basis for the more integrated teaching IMI will attempt. The files cover three levels—the company, its operating sector and the broader environment—among which disciplines such as strategy, marketing, finance and accounting have to function.

IMI is investing in new research facilities and communication equipment in the belief that training may in future involve more frequent movement for students between the workplace and the institute.

The programme is extremely ambitious—to combine "functional depth and managerial breadth"; to produce managers with "an in-built early-warning system" or "intuitive discomfort"; to inculcate "the art and courage to manage." But IMI's 60 corporate stakeholders appear to be ready to let Rada chance his arm.

THE FINANCIAL TIMES IS PROPOSING TO PUBLISH A SURVEY OF INDIA ON MONDAY MAY 12 1986

Advertising copy date for this Survey is MONDAY APRIL 14 1986

For further information, please contact: High Street, Area Manager, Southern Asia, Financial Times, Bracken House, 10 Colindale Avenue, London NW9 1QB. Tel: 01-248 8000. Fax: 01-248 8001.

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# THE ARTS

Television/Christopher Dunkley

## International accent on rhubarb in Venice

If a programme has lots of scenes shot in Venice, a mixture of English and American accents, and the production credits take more than four minutes to go past no matter how fast they run the roller, it is odds on that the primary motive behind the programme was not a deep desire to tell a story, but a deep desire to make some money. That is as close as I can get to a rationale for the increasing number of "multinational" programmes that we see on our screens. Even then "primary" is a bit of a weasel word: Shakespeara and Mozart seem to have worked primarily for money. Money alone would probably not have brought about the changes that we are seeing in programme production; they stem also from changes in television technology and the administrative structure of broadcasting. Yet it is surely above all, the question of costs which is ensuring that more and more programmes have international casts and international financing. Obviously the hope is that they will also have international appeal.

A lot of producers are finding that the only way they can afford star names, exotic locations, and high production values generally, is to set up international co-productions, or at least raise money in advance from several different countries, which may not be quite the same thing, as the BBC would certainly claim for *Origins*, for instance. *Origins* was the two-hour programme in which the BBC and Miller endeavoured to explain the meaning of everything (though for me, a convinced agnostic, he succeeded mainly in raising the question: who lit the blue touch paper to set off the Big Bang?). I watched *Origins* without consulting the publicity material and wondered why it had been made as an indigestible two-hour slab instead of a more easily assimilated series of half-hour programmes, and why we bopped about to quite so many places



A.D. — Anno Domini: "Mutton stoo with 'erbs and wine"

for quite such brief sequences — a snatch of conversation with a Japanese professor on a balcony comes to mind. The publicity material reveals all: "The programme is one of the BBC's most ambitious co-productions, yet in cash terms it cost the BBC nothing... the cash in our budget was more than covered by contributions from co-producers... The production was organised so that the specific needs of different broadcasters and their audiences could be met without compromising the BBC version." From it may be that all that continent-hopping would have occurred even if American, German, Italian, Japanese, Dutch, Swedish and Finnish co-producers were not involved. I wonder. But you might argue anyway that a touch of Japanese or Swedish interest is a cheap price for British audiences to

pay for "free" programmes. The fact is that the BBC, thanks to its history, reputation and size, is in a very strong position to drive hard bargains with co-producers and to insist on largely retaining editorial control. The same cannot be said for everybody else. In most co-productions the necessary compromises result in programmes which lack the strength, favour and character of pure national products. On the rare occasion where a co-producer has the courage merely to contribute money and allow the prime mover to get on with it, the results can be outstanding. Channel 4, put money into *Octopus* and, as I understand it, left the Italians to their own devices. The result was an abnormally powerful drama series with no sense of concessions made for international appeal.

But that is true of pitifully few of the other international programmes now regularly reaching our screens. *Deceptions* recently took Stephanie Powers not merely to Venice but to Venice in carnival time. Accents were mixed, credits were numerous, standards were mediocre. Last night saw the start of *Murrow* on Channel 4, an eight-part costume drama with episode one set, naturally, in Venice. *TV Times* describes it as an "American mini-series." *CA's* own publicity calls it "a spectacular multinational drama series." Actors in the opening episode included such utterly Politan figures as Denholm Elliott (in a topknot as Nicolo Polo), David Warner in a scraggly beard, and Patrick Mower as a nasty Jesuit. The production company is actually RAI — Italy's state broadcasting company.

To the viewer none of that matters if the result is good television. Unfortunately, the result in this case is pretty ghastly. Not only do the younger members of the cast look as though they have been plucked straight off an American college campus, but the language is ludicrously snarling, and her mother's courtesan. Half the women in Venice are on the game. Listen Marco... says one young man in tones straight out of *Kojak*. Many of these international co-productions are historical costume dramas, and the business of accents is a touchy but vital one. It is inherently no more absurd for a 13th century Venetian to speak in the accents of the Bronx than it is for an Elizabethan to speak in the accents of the Bronx. Americans themselves, particularly Anglophiles, tend to be among the first to cringe on such occasions.

In that great tradition of Biblical blockbusters with fatuous explanatory titles (*Moses The Lawgiver*, avoiding confusion presumably with *Moses The Traffic Warden*, and *Jesus of Nazareth* to distinguish him from Jesus of California) we are currently enjoying AD—Anno Domini (as distinct from AD—Awfully Dull) and here we had Mary drooling about her son's favourite dish: "Mutton stoo with 'erbs and wine." If delivered within a context of all-American accents that might not be too jarring, but when you have the Home Counties English of James Mason in the role of Tiberius, it does pull you up short. The huge budget behind this multinational production—\$20m it is said—has meant wonderful location pictures, but unfortunately the story, which is rather a good one, has been ruined. Yet the outlook for international co-productions is not entirely gloomy. The Americans may yet save the day. Traditionally, American programmes have been made by independent production companies and sold to one of the

big three networks: ABC, CBS and NBC. For US producers American audiences have been the only consideration—though the widely disparate origins of America's immigrant population have ensured that most programmes popular throughout the US also prove popular globally. Now, thanks to satellite and cable, new forces are emerging: Home Box Office, for instance, and Turner Broadcasting, whose audiences do not match those of the Big Three. They are interested in the quality of the creative input available from Europe and — thanks to the common language — especially from Britain. The result can be a turning of the tables: instead of *I Love Lucy* being made expressly for the American market and the rest of the world taking it on American terms, the new companies are willing to put money into programmes which are made, largely, on British terms though they will also be shown in the US.

Last week's TV movie on Channel 4, *Murrow*—an excellent piece of work not simply as biography but in its exemplification of the awful editorial dilemmas of television journalism—may have looked wholly American, but was actually made by TVS of Southampton (one of the middle-sized ITV companies) with co-production money from Titus Productions, and shown first in the US, not by any of the big three networks but by HBO. Turner Broadcasting, which runs the 24-hour news network CNN, is in the process of co-producing a whole list of programmes with the BBC, ranging from next month's *Burkett's Bush*, about a wild motor race in Australia, to the ultra-serious annual *Global Report*. Multinational production is clearly one of television's chief growth areas, but it does not have to consist entirely of actors mulling around St. Mark's Square muttering "Rhubarb" in seven different accents.

## Patricia Rozario/Purcell Room

Richard Fairman

The songs of Ivor Gurney have fallen on more receptive ears of late. Unstudied and easily attractive, these pieces are good examples of the homey tradition in English music between the wars and at their best, as in the *Five Elizabethan Songs*, show the composer in his most sensitive, rhapsodic vein. Their dreamy beauty can be hard to beat. Patricia Rozario chose this cycle as the centrepiece of her recital at the Purcell Room on Monday and placed it carefully after the interval, when the listener is ready to relax and least likely to complain about any lack of musical substance. In "Sleep," one of Gurney's finest songs, the lullaby's rocking chords and the singer's soothing tone made a hypnotic combination, impossible to resist. By this point the vocal pressures of the evening had already been displayed in full. Patricia Rozario is gifted with a voice of velvet smoothness: she can make the most lovely effect with just one note, as in the first note of Schubert's "Nacht und Traume," which hung suspended in the air; end when she has more, as in the long lines of Mahler's *Ruckert Lieder*, she can spin the sounds together with effortless musicality. With phrases such as these her handling of tone colour and words is wholly successful. (In this, like else, one is reminded of another conscientious soprano, Margaret Price.) But there are times when all this accomplishment is not enough: an opening Mozart group looked variety and there was a tendency for too many songs to sound like their neighbours. The humorous items, whether by Mozart, Schubert or Mahler, quite failed to raise a smile. The last Spanish group touched in a few more colours. Even here fire was lacking—the vengeful "Polka" of Falla hardly sings its teeth—but the dusky, sensuous turn of Rozario's low notes is heard to good effect in this repertoire and her pianist, Mark Troop, gave her well-backed support. The tiny lullaby "Nana" was pure vocal magic and she must certainly sing it again next time.

## Starker/St John's, Smith Square

Dominic Gill

Of all cellists, after Casals, it was the American-Hungarian János Starker who made the deepest impression on me during my first explorations of the world of records in the 1950s... and I still listen to his early recordings of the Bach Suites, rich, raw and lyrical, with unadged pleasure. He played no Bach at his short BBC lunchtime recital on Monday, but his programme was nonetheless a familiar selection: it was one of Starker's records which introduced me to the Debussy sonata—the bloom and elegance of the sonority, and the easy randomness of the phrasing, are still as instantly engaging as they ever were. He made something unexpectedly dark and ruminative out of Bartok's Rhapsody No 1 (the original Rhapsodies are both for violin and piano, but Bartok later made a version of the first for cello)—cast with shadows, muted colours, lit only occasionally with delicate tongues of fire. His pianist was the Frenchman Alain Planes, who joined with him exuberantly in Beethoven's third cello sonata in A major: a fine, broadly expansive account in which Starker exploited (but subtly, without ostentation) the whole range of his orchestral palette from the gravely sonorous to the brightly, whimsically eloquent.

## Flight/The Other Place

Martin Hoyle



Nicholas Woodeson and Joe Melia in "Flight"

So far the play has touched on such engraving issues as the opposition of one generation to its predecessor, the demands of blood ties and, above all, the great paradox of Jewishness: the geographical rootlessness and the unwavering solid cultural foundation.

glowers ferociously. Paul does anguished press-ups and sprints compulsively round the stage (when not emitting bellows of incoherent agony and frolicking with his mother in near-melancholic intimacy). Joe looks quizzical, radical Auntie Lily is more oracular than ever and the play verges on the unintentionally comic—an effect not helped by Howard Davis's direction. The African horn Mr Lan's best known play is *Serpent Olo* and his *Followers*, produced at the Royal Court in 1979. Numerous ideas need disciplining, though the Jewish perspective on the agonies of Africa could be fascinating. The final scene shows Mike and his wife preparing to leave the new Harare for Cape Town. Lily remains, redeeming that early betrayal in Lithuania. The play ends as it began, with the Passover, and Isaac intones the prayer "In the year to come may we be free."

## Relatively Speaking/ Greenwich

Anthony Curtis

Some plays simply demand to be revived, they have so much theatrical energy stored up in them. One such is Ayckbourn's *Relatively Speaking*, now 20 years on from the days when the likes of Michael Hordern and Celia Johnson disported themselves through it in the West End. It has been placed since then, with productions all over the world, Prague, Belgrade and so on, triumphantly surmounting the language barrier; now it has come home to roost at Greenwich. The production is sponsored by Prudential which has meant that no expense has been spared on the setting, a crucial item in this comedy. It has to change from Ginny's secretarial pad in London, with a well-sprung bed clearly visible upstairs right, to the terrace of Philip and Sheila's affluent house in the country with a mature well-tended garden; the first symbolises swinging youth and culture freedom, the latter the long haul of marriage and the comfortable constrictions imposed by habit. Glenn Wilton has conjured both these environments to perfection.

A typical quartet of the mid-1960s shuttle from one to the other in a morass of self-induced misunderstanding. A plump, pretty, bird-brained girl in the days just before women's liberation meets the handsome, boy-friendly, her well-preserved boss (with whom she has been conducting a secret affair) and his green-eyed, church-going, childless wife. The young couple were played by Michael Simkins and Felicity Dean, both new names to me. They attacked the difficult opening scene, where the extent of the girl's cheating slowly dawns on the audience, and the essential misconception that she is going to see her parents for the weekend is established, with spasms of nervousness not wholly derived from the text. Once we had got over that however, and were in the safe professional hands of Michael Aldridge and Gwen Watford breakfasting out of doors on a fine leisurely morning, and sniping at each other behind a camouflage of politeness across the toast-rack, we were in clearer waters for the rest of the evening. At any moment the audience feels that the tiniest puff of common sense will blow away the whole house of cards, but each of the four characters is so intent on assigning to the others the false roles which their private obsession has assigned them, that this never happens. Instead the misunderstandings multiply in brilliant passages of self-perpetuation. The accompanying laughter throughout was appreciative of the author's untiring subtleties in exploiting so slender a premise; indeed, the whole evening was thoroughly enjoyable.



Relatively speaking: Gwen Watford and Michael Aldridge

## Arts Guide

Shows/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

April 4-10

### Theatre

**NEW YORK**  
**Cats** (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to great music is visually startling and choreographically fine, but classic only in the sense of a rather staid and overblown idea of theatricality. (238 6282).  
**Mad Sat** (Majestic): An immediate celebration of the heyday of Broadway in the '30s incorporates broad from the original film like *Shuffle Off To Buffalo* with the appropriately brash and leggy hoofing by a large chorus line. (377 9620).  
**Brighton Beach Memoirs** (46th St): The first instalment of Neil Simon's mix of memories and jokes focuses on a Depression-era Jewish household where young Eugene falls awkwardly in love with his cousin. (221 1211).  
**A Chorus Line** (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (238 6200).  
**La Cage aux Folles** (Palace): With some tuneful Jerry Herman songs,

Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (377 2820).  
**Fun Not Happening** (Booth): In moving to Broadway, Herb Gardner's touching, funny and invigorating play about two oldsters retains its stars, Judd Hirsch and Cleavon Little, who almost conquer the world when they think they are just bickering with each other. (238 6200).  
**Big River** (O'Neill): Roger Miller's music rescues this sedentary version of Huck Finn's adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (346 9220).  
**Philadelphia Story** (Arenas): Elinor Knopf, who last directed Peter Nichols's *Passion Play*, takes on the Philip Barry American classic about a headstrong debutante whose society wedding draws the press to gawk. (498 3300).

**CHICAGO**  
**Happy Days** (Goodman): The Goodman company celebrates Samuel Beckett's 80th birthday with the playwright's bleak view of the world, interpreted by the Romanian-born director, Andrei Belgrader. Ends May 11. (443 3800)

**LONDON**  
**Lend Me A Tenor** (Globe): Fresh and inventive operatic fare by new American author Ken Ludwig set in Cleveland, Ohio in 1924. Dennis Lawson and Jan Francis lead an energetic company in mistaken identity romp, while Verdi's *Otello* carries on regardless. (437 1962).  
**Bowen Arkhose** (Shaftesbury): New revue starring rubber-limbed clown with a strong line in sociological satire and rude sketches, many of them reflecting British classroom tyrannies. (378 3399).  
**Bilkie Spirit** (Vaudeville): Excellent revival of Noel Coward's smart comedy about a novelist harassed by his second wife and haunted by his first. Pinner's *Old Times* owes a lot to this play, well directed by Peter Farago, acted without undue Cornardian reverence by Simon Cellall, Joanna Lumley and the alabaster beautiful Jane Asher. (838 9987).  
**When We Are Married** (Whitehall): Matchless comic parody from an old Marston in Priestley's comic warehouse about silver wedding anniversaries undermined by an inconvenient revelation. Bill Fraser is a drunken Falstaffian photographer and the couples are led by Timothy West and Prunella Scales. The 1930 theatre has been beautifully renovated. (330 7709).  
**Calé Fuccini** (Wyndham's): Fuccini compilation show by Robin Ray that

delectates rapidly from a good idea — writers singing his back at the maestro customer — to a routine pot-boiling with trying new lyrics and uneven singing. (330 3928).  
**The Scarlet Pimpernel** (Her Majesty's): Not a bad but pedestrian plummy voiced form as Baroness Orczy's one-man resistance movement to the French Revolution. Opera director Nicholas Hytner's efficient and sprightly production has smoke, sizzling, rat stew and rolling heads. (330 4025).  
**Interpreters** (Queen's): Love among the diplomats, according to Ronald Harwood has a superb role for the matches Maggie Smith renewing a cross-cultural affair with Edward Fox in the shadow of a summit between the Soviet Union and Britain. Finest direction by Peter Yates of the West End's best new play of the year. (734 1186).  
**Lennox** (Astrak): A not too critical celebration of the life and music of John Lennox that is enjoyable especially for the musical research produced by the cast and Mark McCormack's Lennox look-and-sound-alike. (734 4237).  
**Are You Lonesome Tonight?** (Phoenix): More musical biography than Alan Bleasdale's Elvis Presley show using flashback and excellent live recordings of the rock and roll hits to explain how Martin Shaw's magnificently wretched and flabby

King is crushed velvet jumpcut has reached this pretty past. Exploitative, but not strictly for tourists. (836 2294).  
**Les Misérables** (Palace): Notably well sung and spectacularly produced rock opera from the Nickleby and Cats team of Trevor Nunn, designer John Napier and lighting man David Hawley, Colin Wilkinson superb as Jean Valjean. A melodramatic distillation of Hugo, and none the worse for that. The French score is rousing melody with serviceable new lyrics from Herbert Kretzmer. (437 8534).  
**As You Like It** (Barbican): Much improved since last year's *Straw Hat* on-upon-Avon season, Adrian Noble's loosely Edwardian production now emerges as a secret garden adventure where Rosalind (Juliet Stevenson) has the sisterly devotion of *Celia* (Fiona Shaw) threatened by Orlando (Hilton McRae). A superb Jacques from Alan Rickman. The RSC Barbican repertoire also includes a fine *Othello* with Ben Kingsley and, in *The Pit*, Christopher Hampton's absolutely breathtaking, unmissable version of Les Liaisons Dangereuses. (828 7878).  
**Noises Off** (Savoy): The funniest play for years in London, now with an improved third act. Michael Blakemore's brilliant direction of back-

## Saleroom/Antony Thorncroft

### Vasari's raw data

An important item for art historians came under the hammer at Christie's yesterday — a list of names and dates of artists and architects in the hand of the celebrated Giorgio Vasari, whose famous work "Lives of the Artists" was published in 1550, entitles him to be considered as the first noteworthy art historian. The list mentions artists from Masaccio to Andrea del Sarto and was obviously part of the raw data Vasari was assembling for his masterpiece. On the other side of the paper is a pen and ink drawing by Vasari which has been designated as portraying Cosimo II de' Medici as an allegory of patronage of the arts. The page was bought by the Boston dealer Arts Libri for \$22,400, at the top estimate. A grisaille-drawing, in oil on paper, depicting a night scene of courtiers at a musical party, perhaps a wedding, attributed to Niccolò dell'Abbate was bought by the London dealer Colnaghi for \$21,040, against a \$8,000 top estimate. Dell'Abbate is known to have visited the court at Fontainebleau and this link obviously intensified demand for the drawing. An anonymous bidder paid the same sum of \$21,040 for a head of a boy by Giovanni Battista Tiepolo, in red and white chalk on blue paper and 291 x 227 mm in size. Arts Libri also acquired a drawing of a large tree by Annibale Carracci for £28,080. A drawing of Ceres and Proserpine by Hendrick de Clark, sent for sale by Lady Diana Cooper, sold for £14,640, as against a £2,000 top estimate, a good indication of the continuing strength of demand for Old Master drawings in recent years. A Registry gilt bronze automaton clock containing a singing bird, which had belonged to Sir Charles Clode, sold for £5,500 at Phillips yesterday to Garrard. An early 18th century bracket clock by Daniel Quare of London made £12,000 to the London dealer R. A. Lee, and a slightly earlier longcase clock by Quare went for £11,000. A 17th century German executioner's sword sold for £3,900 as the first day of a two-day sale of the remaining contents of Thame Park, Thame, the former home of the industrialist Sir Frank Bowden.

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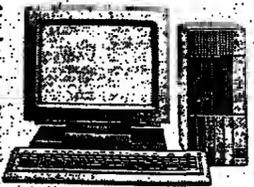
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Wednesday April 9 1986

## Rose-tinted summitry

THE MEETING of the IMF interim committee today has an important task to wipe away some of the complacency which seems to be the greatest danger facing the seven-power economic summit in Tokyo next month. The great merit of the IMF despite all the criticisms often aimed at it from client countries, is that it takes a genuine world view, and is now vividly aware of the growing difficulties facing many developing countries.

This danger can be met only by a programme to correct the current account deficit over a period of perhaps five years. Given the underlying deterioration of the US invisible account, this will imply a reduction in net US merchandise demand of some \$50-100bn in each of the next five years. This reduction in demand, as well as the pressure on profit margins which will result from further dollar declines, will need to be offset if the correction is not to be deflationary on a world scale.

It seems highly unlikely that falling interest rates will achieve the correction on their own; real interest rates, indeed, have been edging up rather than falling. Effective action to support and enlarge the rate of own growth in the developing countries would be a desirable route, but again the impact on world growth of any likely action will be marginal.

The Americans, in short, would be right to press their trade partners on the question of their own growth policies, as Mr Paul Volcker has consistently argued. The Administration's views are harder to read.

Fortunately, perhaps, the general disappointment at the Japanese package announced this week may help to promote growth on the summit agenda; for the Japanese case makes it clear that the ostensible priorities for trade and exchange rate progress cannot be isolated from the question of restoring more balanced growth. Mr James Baker appears to have grasped this point, and is reported to be ready to press for stronger measures of economic policy co-ordination.

If he convinces his partners, this will be a summit of genuine achievement. If he fails, the uncertainty which is beginning to threaten the promise of modest growth is likely to grow.

## Avoiding the job society

EDUCATION has reached the top of the British political agenda, and some people will say about time too. A country that is attempting to halt and then reverse its long-term relative economic decline must at least wonder whether some of its uneven educational standards have had something to do with it.

Like many British developments, the education debate has come about somewhat fortuitously. Mr James Callaghan attempted to start it when he was Prime Minister in the late 1970s, but failed to get very far. It has taken the teachers' dispute, which has now been going on for more than a year, to bring it to a head. The situation has deteriorated to the point where Mr Chris Patten, the Minister of State, said in a speech last week that unless the country sorts out soon the way it organises, delivers and pays for education in Britain it will risk the creation of a backward and impoverished culture. The job society may not be all that far off, at least in parts of the country.

Mr Patten also pointed out, however, that there is now a period of relative calm in which to take stock. The teachers' dispute has been referred to Acas, the advisory, conciliation and arbitration service, which is due to report on teachers' pay and conditions around the end of the summer term. Sir Keith Joseph, the Education Secretary, has recently shown a fresh determination that the new General Certificate of Secondary Education examination will go ahead in 1988, which means that the teaching for it will have to begin in autumn this year.

Moreover, some of the Government's more radical ideas for reform—such as the introduction of a voucher system to allow parents to choose their children's school, or the re-introduction of direct grant schools—seem unlikely to be launched before the next Conservative Party election manifesto. It is that to the good: there could be a period of respite while the teachers' dispute is resolved, then a return to normal and time to think about the future.

Time is very important. Too many of the experiments in

### Priorities

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## INDUSTRIAL CO-OPERATION

# A Eurocompany takes wing



Mr Robert Heikes—coincident that the prophets of gloom will be proved wrong.

IF ES2 fails, then it will be a failure for a European Community because it would mean that it was impossible to create a European company, says Mr Michael Carpentier, director general of the European Commission's Task Force which is charged with improving EEC competitiveness in the new technologies.

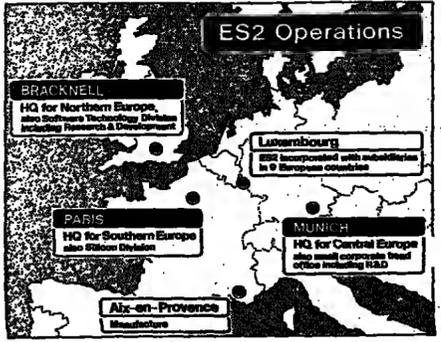
Nobody at European Silicon Structures (ES2) lets the word failure pass his lips—"high risk venture", yes, but for a company born officially last December with an abundance of good omens, thoughts at the moment are concentrated on success. Carpentier's remark, however, is a measure of the hopes being pinned on the infant prodigy. At this early stage, the hope is for nothing less than a double first: to prove that it is possible to overcome Europe's national trade barriers by building a "pan-European" company from scratch, and to provide a European alternative—albeit in a small section of the market—to the dominant Japanese and US manufacturers in the vital and important semi-conductor market.

The market identified by those who set up ES2 is that for custom-designed chips—too small, too unprofitable for the big volume commodity chip producers to bother about much so long as they use conventional technology methods of production. But, say ES2's founders, 90 per cent of the European need for chips is for volumes below 10,000—which they have termed the "90/10" principle.

ES2 will be able to provide a fast customised service by using two techniques. First, it will use what is known as a silicon compiler—a computer software system which cuts design time dramatically, and second, electron beam lithography which permits chips to be produced by direct writing, eliminating the costly and time-consuming process of producing a mask for etching the silicon.

The target is to secure 20 per cent of the European market within five years—5 per cent of the world market for full custom chips of compiled or automated design. That would be equal sales of about \$100m. By 1988, ES2 will be profitable on projected sales of \$25m if everything goes according to

## Hazel Duffy charts the birth of a new challenger in the world semi-conductor market



director of Advent, explains: "I was impressed by the very real strength of the team. So often in start-up businesses one sees middle management people who are disaffected, but these were people who had performed very well."

With the start-up capital pledged, the next step was to seek corporate sponsors and sound out the financial institutions and banks. Heikes claims credit, but modestly for the corporate sponsor idea as a means of securing investors and customers. He and his colleagues spent many hours explaining their project to senior people in the top European computer, telecommunications and electronics companies.

The responses differed widely, despite overall dissatisfaction with the poor service that the companies were getting from the commodity chip producers, a view borne out by the remark of one company which decided to back ES2. "We'd be asking for a few thousand chips, and they didn't hear us."

Olivetti was one who decided to sign up within 24 hours of being approached. But it took five months simply to fix up a meeting with a West German company and when it took place, nothing materialised. Wilmot and his colleagues were not surprised by this response. "The last thing to do is develop the attitude that, because this is a European project, companies which don't invest in us are deaf. One has to be tolerant and understand who you are working with, and German companies are cautious."

The target was four to six corporate sponsors. They finally got seven: Olivetti and Philips have seats on the ES2 board, representing all the sponsors, and they all sit on the strategy planning committee meeting quarterly under a chairman, currently (Philipps) along with Grand-Clement, the ES2 managing director, Bernard Pruniaux, David Cooksey, managing-



Mr Robt Wilmot—remembers sleepless nights finding investors last year.

as far removed from that business as silicon is from valves." He and his colleagues were disappointed, but not surprised by the caution. "They wanted to come in at a lower price than our original plan had been to get them to come in at a higher price in the second round."

With the backing of four corporate sponsors in place by last September, ES2 issued a prospectus, and some institutions—and the Euroventure fund set up by the European Round Table group—agreed to subscribe by the December deadline. Lesieur's target was "at least \$30m—in fact, we got \$32.4m and applications are still coming in which are likely to take us up to what we had really wanted, which is \$42.4m."

Advent and Techno Venture Management—the original venture capitalists—subscribed \$3.6m, including conversion of their first commitment of \$2.4m into equity, to the total. Payments will be made in four tranches, the last in June 1988. The split between corporate and institutional backing is about 75/25, while 25 per cent of the equity will be reserved for employees, mainly in the form of share options, in the future.

During the nail-biting financial exercise—achieved without the guidance of a merchant bank—professional help was being employed to steer the fledgling company through the legalities of national company and tax regulations. The founders wanted a European company, not a British, or French, or German parent with subsidiaries scattered around Europe. Ironically, the model is the American multinational like IBM which is careful not to centralise its European operations. For people who had spent most of their working lives with US companies, this was a new way of second nature.

"We haven't set ES2 up as a European company because we are ideologically European," says Wilmot. "But because it is strategic to view Europe as the home market." Dubbed a "multinational European" (a compliment by Mr Jacques Delors, President of the European Commission, Wilmot has some strong views about EEC measures to fight back against US and Japanese dominance in high technology, although he plus the final responsibility on European companies themselves. "It's all very well footsitting in collaborative research" (the EEC's Joint research programme on advanced electronics known as Esprit) "but the real problem is that European companies just don't get themselves organised. The real barriers are not going to be removed by tearing up customs forms and sorting out the lorry drivers—they'll get sorted out—but they're in the mind."

## Money in the bank

If you design one of the world's most expensive buildings, then it should come as no surprise that you earn fees to match. So with Norman Foster, 50, controversial head of British architects, Foster Associates, who seven years ago won the international competition to design the space-age headquarters building of the Hongkong and Shanghai Banking Corporation and is today £25m richer as a result.

Michael Sandberg, chairman of the Hongkong Bank, disclosed at the opening of the new headquarters on Monday that the final construction cost of the building was HK\$2.23bn (£255m). "What he did not disclose is that professional fees and costs amounted to a further HK\$1.14bn (£100m)—just a shade less than the HK\$1.2bn budgeted for the total construction cost of the new Bank of China headquarters now being built 100 yards away from the Hongkong Bank and due for completion in 1988.

Next door to the Hongkong Bank, the territory's other note issuing bank, Standard Chartered, is also replacing its now-dwarfed local headquarters with a building that will cost an estimated HK\$600m.

Both Hornby and Nesbitt say they admire classical music—Nesbitt preferring Ravel and Debuss and Hornby Mozart. But, in reality, Nesbitt is a secret Blues fan, while Hornby admits to listening to "Gershwin and Cole Porter."

After a three-month halt, during which time an architectural audit was carried out under the orders of a committee specially set up to curb costs, modifications were introduced which saved around HK\$1bn. It made the difference between the building being merely one of the world's most expensive rather than definitively the most expensive.

Two years ago, Nesbitt brought Our Price to market with a spectacular debut—but

## Men and Matters

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## Bhutto challenge

Duvalier of Haiti, Marcos of the Philippines—could Zia of Pakistan be the next to go? Benazir Bhutto, 52-year-old daughter of the late Prime Minister of Pakistan, Zulfikar Ali Bhutto, returns to Pakistan tomorrow morning to challenge President Zia-ul-Haq to hold free elections which she believes, her father would win.

Benazir had had a running political battle with Zia since her father was executed in 1979. When she returned to Pakistan last year, she was under house arrest; and she risks the same fate when she arrives in Lahore today.

Benazir is flying to Lahore rather than the main international airports at Islamabad or Karachi in a bid to meet her supporters in the main provinces of Punjab which she was prevented from visiting last year.

An FT correspondent still vividly recalls almost having his shirt torn from his back during a near-riot there by enthusiastic supporters of Bhutto, senior, nine years ago.

The study, which cost \$8.4m, was commissioned after an earthquake, measuring 5.2 on the Richter scale, occurred near the dam in 1981. There were reports at the time of cracks in the dam wall, 980 metres wide at the base, which holds back one of the largest man-made lakes in the world.

If the dam were breached, it would cause a disaster of almost unimaginable proportions. Most of Egypt's 45m people live in the Nile valley and delta. But US consultants, Woodward-Clyde, say that the dam could withstand an earthquake measuring 7 on the Richter scale even if the epicentre was on the Kalabsha plain, some 44 kilometres away. The probability of such a tremor, according to one estimate, is about one in 500,000.

The dam was completed 20 years ago with Soviet assistance. Its turbines, recently refurbished with the help of USAID at a cost of some \$100m, provide about half of Egypt's electricity.

Asked by a passing American tourist where his people were, he replied: "In Miami Beach."

Observer

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"I name this ship H.M.S. . . ."

The Fulham by-election

The race for second place

By John Hunt

AS THE crucial by-election battle in Fulham, West London, entered its final stages yesterday...

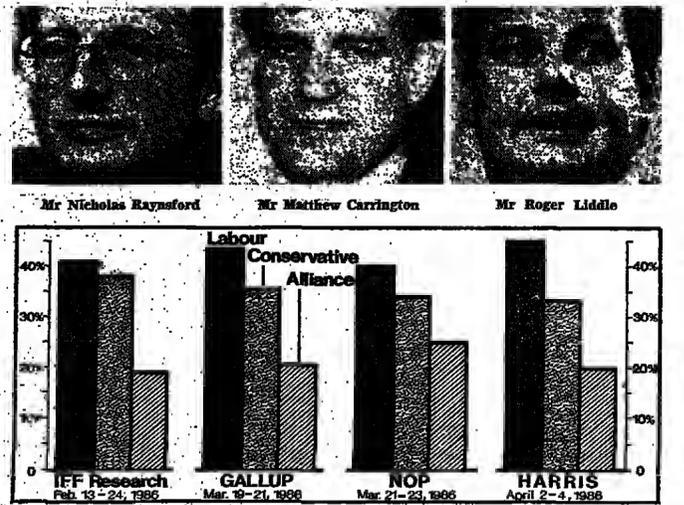
decided voters dwindling rapidly and that two-thirds of them were coming across to the Alliance...

newcomers to the constituency on whom the SDP pins so much of its hopes...

acceptable face to win the next general election. As at Brecon, Labour has mounted a formidable campaign...

on the back, and say: "We must get her out." The high level of unemployment in the constituency, 15 per cent...

THE CANDIDATES AND THE POLLS



Equally at stake is the credibility of the other two major contenders. Even if it does not win the seat, the Alliance has to do well in order to show that it is a major political force...

The chances are that the Social Democrats, who are contesting the seat for the Alliance, will, on the fifth anniversary of the formation of the new party...

SDP analysts are pinning their faith on the large number of undecided voters in this constituency, which was formerly a Labour stronghold...

The "undecideds" were as high as 40 per cent at the start of the campaign, dwindling to 25 per cent at the beginning of this week. In past by-elections, this group has swung heavily to the Alliance in the final days...

Challenges to management

From Mr J. Redwood: Sir, George's letter to Rodney (Lombard, April 7) is, I trust, nothing more than a spoof from the graveyard of attitudes and values...

Letters to the Editor

used for the case specified as hypothetical—let alone extreme. In my letter I pointed out that the best possible, irrespective of what the inspector recommends...

Part of the assets

From Mr A. Harper: Sir, Michael Prowse's friend George (Oppopular caption, April 7) is the sort of chap who might bring capitalism into disrepute...

BT final call

From Mr R. Jarvis: Sir, Payment for the final call on my British Telecom bill was posted by 1st class mail on March 31, but 7 days later I still had no acknowledgement...

The battle for Wimbledon

From the Chairman, Merton Alliance Shadow Council: Sir, Thank you for the timely article, "The battle for Wimbledon town centre" (April 4). It is a confrontation between two powerful developers with high stakes for the citizens...

Nuclear power stations

From the Director, Centre for International Energy Studies, Erasmus University: Sir, I wonder if Mr P. Watts, the economic adviser to the Central Electricity Generating Board inadvertently misrepresented my letter in his reply...

Pension safety margins

From Mr F. Tuckman, MEP: Sir, Mr C. G. Lewin (April 3) makes much sense. If pension schemes are to be valued and then allowed a mere 5 per cent margin for safety, pension scheme members are put at grave risk...

Reliability + fuel economy + high residual value = low-cost operation = Scania

Scania have never been tempted to compete on cost alone. Trying to equal some of today's truck prices would mean sacrificing too many of our principles and too much of your cost-efficiency...

Reliability + fuel economy + high residual value = low-cost operation = Scania

And instead of maintaining 24-hour international Lifeline cover, we'd be forced to trim our support services to more ordinary levels. True, we'd be able to offer you a cheaper truck. But it would probably cost you more to run...



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EEC farming policy

The CAP must be more market-oriented

By James Elles

RECENT RUMOURS that the European Commission is to propose a supplementary budget for extra CAP financing for 1986 brings the problem of agricultural spending bouncing back into prominence...

short to medium term. Starting with stock reduction, the Commission is proposing that stocks should be reduced to normal levels over a three-year period. This is sound economic management as high stock levels are the farmers' worst enemy...

large sums will be spent on short-term actions to reduce stocks with no assurance that they will not recur in the future. Why not link an automatic set-aside scheme (either in terms of quota or land dependent on the product concerned) to normal stock levels for major products?

**The Newport Argument**  
Relocation details on 0633 56906

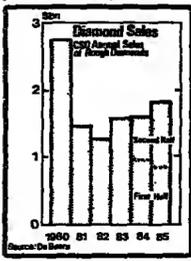
**FINANCIAL TIMES**

Wednesday April 9 1986

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**Price rise in May for uncut gem diamonds**

By Kenneth Marston, Mining Editor, in London  
GEM DIAMONDS in rough (uncut) form will cost an average of 7½ per cent more in May. This increase — the first since a rise of 3½ per cent three years ago — is being made by the Central Selling Organisation (CSO) of South Africa's De Beers which markets more than 80 per cent of world diamond mine output.  
The latest price increases will vary according to quality and size and do not affect industrial diamonds. They emphasise the recovery that has taken place in the dia-



mond market after its long recession and, to a lesser extent, also reflect the recent fall in the value of the dollar in which diamonds are priced.

Over the past year or so, however, two major factors have emerged: demand has broadened from the small and cheaper gems into the larger and better quality stones, while there has been a continued fall in the exceptionally high stocks carried by the diamond cutting and polishing trade.

While curbing production, De Beers has been stockpiling the larger and less saleable diamonds. Only these stones which can be readily sold into the retail market have been offered to the cutting and polishing trade.

The result has been to flush out the big trade stocks to the extent that they are thought to have fallen by some \$5bn — more than half — during the past five years. Those held by the cutters in Israel, for example, are believed to have dropped to some \$200m from \$1.5bn in 1981.

Trade buying of uncut stones has thus picked up as seen in a rise in CSO sales last year to \$1.62bn from \$1.51bn in 1984. In some categories of gem diamonds, shortages have appeared and higher prices have been received for newly mined stones by those producers who do not sell their output via the CSO.  
Even so, the market still has a long way to go before it achieves full recovery — CSO sales reached a record \$2.7bn in 1980.

**Prospects for summit this year improve**

Continued from Page 1  
preconditions for the meeting, be said.  
The only requirement on both sides was that the meetings should be well prepared and produce significant results. Both sides agreed it was important to move forward in such a way as to cover all the main problems between them.  
These included arms control, "flashpoints" around the world, human rights, bilateral issues and the general atmosphere of superpower relations. However, no specific new proposals in any of these areas had been discussed at yesterday's White House meeting with Mr Dobrynin yesterday.  
Yesterday's talks had touched on all the main issues likely to be raised at the summit, and the US had brought up the problem of Libyan terrorism. Mr Dobrynin had given Mr Reagan a letter from Mr Gorbachev.

**Standard Chartered turns down Lloyds approach**

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

THE BOARD of Standard Chartered yesterday unanimously turned down last week's offer from Lloyds Bank to discuss a £12bn (\$1.76bn) merger, opening the possibility of a hostile takeover or a rival bid for the London-based international bank.  
Lord Barber, Standard's chairman, told Sir Jeremy Morse, chairman of Lloyds, that "discussions would not be fruitful."  
The announcement from Standard, which came at the end of its regular monthly board meeting, set off further speculative trading in the bank's shares on the London Stock Exchange. They ended the day 4p higher at 882p, having reached 886p earlier. This compares with the 750p proposed by Lloyds. Shares in Lloyds fell 5p to 595p.  
The board decided that "the suggested proposal would not be in the interests of its shareholders, staff and customers." Mr Michael McWilliam, the group managing director, said that Standard had recently conducted a strategic review and had decided that its best interest lay in remaining independent.

"The approach cut across the clear line of thinking of the whole board," he said. "If we had decided we could do better by joining up with one of the clearers, we would have made an approach of our own."  
However, Lloyds appeared last night to be preparing to pursue its offer by hostile means if necessary, even though it had indicated its distaste for an all-out takeover battle. Mr David Horne, the director of Lloyds Merchant Bank which is handling the bid, said: "We are going to carry on at the same price."  
He said that Standard Chartered's brief statement had failed to explain why Lloyds' offer was not in the interests of the bank's shareholders, staff and customers. "I hope common sense will prevail," he said.  
Among the London financial institutions it was widely believed that a third party was preparing to make a counter-bid. Mr McWilliam said that Standard had recently received several approaches from several institutions all round the world "expressing sympathy with our wish to remain independent."

**Norwegian employers lock out 100,000 and warn of lay-offs**

BY FAY GUESTER IN OSLO

A LOCKOUT of about 100,000 workers in five Norwegian manufacturing and service industries started early yesterday, plunging the country into its worst industrial dispute for 55 years.  
Sectors affected are the hotel, restaurant and building trades and the textile, heavy engineering and electro-metalurgical industries.

The employers' association, NAF, which imposed the lockout, estimates that its indirect effects could soon lead to lay-offs which will double the number of idle employees.

Mr Kåre Willoch, Norway's Prime Minister, has warned that the two sides must not count on government intervention to solve the conflict, which developed during the

usual spring bargaining about a revision of contracts covering industrial wages and working conditions.

This year, with Norway's economy in trouble because of the oil price slide, the employers adopted a tough line. They imposed the lockout mainly to back their demand for changes in a system — adopted several years ago — which guarantees minimum wages to workers in low-pay industries such as textiles and the hotel/restaurant business.

The employers' association wanted to link this issue with the unions' call for a shorter working week for blue-collar employees.  
In a television broadcast on Monday evening, Mr Willoch appealed for "moderation" in view of the difficult economic situation, an appeal which appeared to be addressed primarily to the unions. This triggered strong criticism yesterday from union leaders and Mr Gunnar Berge, the opposition Labour Party's shadow Finance Minister.  
Mr Berge said this "one-sided" plea had created a bad climate which would have lasting effects.  
Mr Willoch said yesterday that his "moderation" message had been aimed at both sides.

**Ovako and SKF Steel to merge**

Continued from Page 1

mills, and SKF Steel will press ahead with the planned closure of its main 250,000 tonnes-a-year crude steel mill at Hellefors in Sweden over the next two to three years with the loss of about 400 jobs.  
SKF sought the merger with Ovako as an alternative to making large investments to modernise its costly crude steel production at

Hellefors. Ovako will become its main supplier and will continue the planned modernisation and expansion of its Inarua steelworks in Finland.

Ovako was profitable last year, but SKF Steel plunged into losses for the second time in five years in 1985 with a loss of SKr 65m, chiefly because of the heavy costs of its pioneering plasma technology-based

metals recovery plant in southern Sweden.  
SKF claims that Ovako Steel will be particularly strong in the production of wire rod, bar and seamless tubing as well as forged and rolled rings. There will also be a considerable tonnage of commercial steel.  
Ovako has been one of the pioneers in applying continuous casting to special steel production.

**G5 considers broader co-operation**

Continued from Page 1

ly since Mr Edouard Balladur, the French Finance Minister, was not due to arrive in Washington until today.  
There was speculation that Japan and the US, however, would be sounding out the possibilities for a further round of cuts in short-term interest rates, perhaps to coincide with next month's Tokyo economic

summit.  
A meeting last night of the Group of 10 industrial nations was expected to endorse the view of most of the larger countries that there is little prospect of any move towards a system of rigid target zones for exchange rates, but to pledge continued pragmatic co-operation.  
Mr H. Onno Ruding, the chair-

man of the Group of 10 and of the Interim Committee, was pressing his colleagues to agree on a \$12-referendum package for the World Bank's soft loan arm, the International Development Association. The US Administration, however, has indicated that for the moment at least it sees a \$10.5bn replenishment as sufficient.

**Nixdorf acts to keep independence**

Continued from Page 1

DM 3,93bn last year, and new orders in the first quarter of this year were up 29 per cent on a year ago.  
Mr Arno Bohm, the marketing chief, said that Nixdorf had just obtained its biggest single order — to supply a retail concern in the US — but could not yet give details. Nixdorf earned 90 per cent of its sales revenue in Europe last year, but Mr Bohm said it was making progress

in building up sales in North America and Asia.  
Mr Horst Nasko, Nixdorf's telecommunications chief, said that the company's digital private automatic branch exchange (PABX) had achieved a firm 10 per cent share of the West German market for PABXs of between 30 and 3,000 extensions.

Mr Luft said that Nixdorf would move more strongly into the factory market for data processing, including computer-aided design and computer-aided manufacturing. It planned a new headquarters in Stuttgart for factory-oriented data processing operations.  
Nixdorf would continue to be a "general contractor" supplying data processing solutions to customers.

**Eximbank looks at China**

BY NANCY DUNNE IN WASHINGTON

THE US Export-Import Bank is considering its first application for export financing to China since it began to do business with the country in 1981.

Mr John Bohm Jr, the bank's chairman, told a business conference in Seoul that the bank had just received a financing request to cover \$80m costs for equipment and services from General Electric and Babcock & Wilcox US, which are in a consortium with Italian and Canadian companies supplying four generating units for the Huaneng thermal power project.

The bank has established a financial agreement with the Bank of China and has designated the Chinese Government to serve as Exim's guarantor.  
It is also prepared to consider applications for nuclear power plants as soon as the bilateral agreement (on nuclear technology sales) is in force, Mr Bohm added.  
Eximbank is also to increase business with India in the areas of electric power, telecommunications, gas and oil exploration and development, food processing, grain handling and storage, and testing equipment for quality control in production.  
The bank has offered two new credit lines to the Export-Import Bank of India and the State Bank of India for smaller capital goods purchases which, Mr Bohm said, should tie in with the Indian modernisation programme.

**Japanese proposals to offset effect of rising yen**

By Jurek Martin in Tokyo

JAPAN ADVANCED a long list of proposals yesterday, designed to offset the deflationary consequences of the appreciation of the yen.  
So diffused and conjectural were the proposals that the Government declined to provide any estimates on how economic growth might be affected. There is widespread international and domestic scepticism that the official 4 per cent real expansion forecast can be met this year.

The proposals were mostly familiar and narrowly focused. They came a day after the release of the Mackawa report of the special blue-chip advisory group on how to make the Japanese economy more internationally compatible.

Its recommendations have received a surprisingly cool reception inside Japan itself. An editorial in yesterday's Nihon Kaizai, the establishment business newspaper, condemned its "vagueness," its lack of originality and specificity and its refusal to deal in targets and deadlines. The report, the newspaper said, appeared too much to be the product of the bureaucracy.

The measures announced yesterday may run into similar criticism, which would not help Mr Yasuhiro Nakasone, the Prime Minister, when he presents them in Washington next week as a serious demonstration of Japan's willingness to assume a leadership role in international economic policy-making.

For example, the package makes the standard call for "flexible monetary policy." But it was not accompanied by a reduction in the discount rate, as seemed possible a few weeks ago. The recent slippage in the value of the yen to above 160 fixed assets than Hanson said, would be less dependent on subsequent acquisitions for earnings-per-share growth. But hard as it tried, UB has not altogether succeeded in its attempt to portray Hanson as an acquisition machine which will run out of targets — and chairman — just as the Hanson loan stock starts to convert in 1990. Imperial and SCM provide the company with several years of hard labour and buying ICI cannot be the only way of sustaining earnings growth in the 1990s.

Most of the other measures involve passing on to industrial and individual consumers the benefits of the higher yen and cheaper oil in the form of lower prices. These include cheaper utility rates, petrol prices, international telephone calls and possibly yen-billed international airline tickets, although in most cases implementation is left vague.  
There will also be official monitoring of the price trends of 37 leading imported consumer goods, including whisky, wine, chocolate — all matters of concern to the European Community — and more exotic items such as octopus and gymnastic equipment. This will be abetted by a promotional campaign to increase the public's awareness of imported goods and their competitiveness in the market place.  
Nicholas Colchester, Foreign Editor, in Tokyo, writes: The unmet Japanese response to the Mackawa report was echoed yesterday in interviews with two senior officials in the Japanese private and public sectors.  
Mr Masaya Miyoshi, senior managing director of the Keidanren, the most powerful of Japan's business confederations, described the report as "forward looking" but "lacking in concrete proposals" and said that such an outcome was to have been expected in a country that functioned through consensus.  
Mr Kazuo Wakasugi, the vice-minister for international affairs of MITI, the Ministry of International Trade and Industry, said that "some people may consider it too abstract but if you understand the Japanese system you are able to read between the lines."  
Stock markets, Page 28

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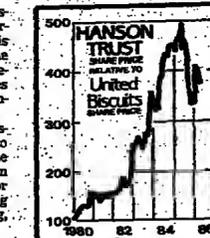
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**THE LEX COLUMN**

**Last days of the Empire**



Nor has UB routed the opposition with its industrial arguments. Imperial is by international standards already a substantial business, but even the addition of UB will not put it in the same league as Unilever or Philip Morris/General Foods. UB certainly has more room than Hanson to extract marketing and distribution benefits from the takeover, particularly in the food division, but the history of megamergers within single industries suggests that economies of scale are often offset by the diseconomies of size. And while there may be financial logic in putting together UK biscuit makers, there is not much of an industrial case to be made. No-one would criticise a fund manager for backing UB in its bid enterprise but nor, in this instance, should the institutions conclude that support for Hanson is any abdication of long-term responsibility.

UB argues with conviction that the institutions should be taking a longer-term view of their investment and should be considering the industrial merits of United Imperial. There is not much doubt that UB would spend more on Imperial's fixed assets than Hanson said, but Hanson would be less dependent on subsequent acquisitions for earnings-per-share growth. But hard as it tried, UB has not altogether succeeded in its attempt to portray Hanson as an acquisition machine which will run out of targets — and chairman — just as the Hanson loan stock starts to convert in 1990. Imperial and SCM provide the company with several years of hard labour and buying ICI cannot be the only way of sustaining earnings growth in the 1990s.

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Obviously, investments in subsidiaries valued at £44m the last balance sheet could not be worth much now when they included three companies involved in the oil and gas industry. Moreover, the surplus in the accounts of assets over liabilities has remained steady since 1981, despite a doubling of the funds and a tripling of new premiums. To go on promising large bonuses to gain new business, as if these reserves were a bottomless pit is an odd procedure for a company which has borne a responsibility to future policyholders for nearly 150 years.

In contrast, Friends Provident's overflowing with free reserves that will keep its own policyholders' funds separate until UK Provident is brought back within its means. But the unlikely hero of the hour is the DTL which gets full regulatory marks for precipitating a crisis and its clean-cut solution.

**W.H. Smith/Our Price**

W. H. Smith claims to be long-sighted than its shareholders. While it was getting a few years down the road yesterday and seeing a good return on its Our Price purchase, the market was looking at the next couple of years and questioning the £33m price tag.  
On a pre-tax profit estimate for Our Price of £2.4m for the year to May, the net p/e ratio is around 5, though rapid growth should cut it to the low 20s next year.  
Smith's earnings will see little benefit from the deal to two years and there is the fear that the management Smith is buying will lose motivation, however committed they are now. Meanwhile Smith's profit forecast for the current year of at least £90m, against forecasts of £72m or more was a disappointment.

For Our Price shareholders the attraction is much clearer: Two years of the offer for sale price two years ago of 215p they are now looking at a share swap worth 652p at 536p. The alternative to the takeover was a hefty rights issue, as Our Price's expansion was pushing gearing up to the 80 per cent level by the year end. If Smith's strategy of building specialist retail chains means more such deals investors will begin to tire.

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**REAL-TIME DATABASE ACCOUNTING SYSTEMS FOR IBM MAINFRAMES**

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**World Airlines**

City	Code	Time	City	Code	Time
Alexis	13	05	London	5	07
Algeria	18	05	Manchester	6	43
Amsterdam	2	41	Paris	11	32
Antwerp	26	22	Rotterdam	12	22
Barcelona	3	23	Shannon	13	55
Birmingham	23	51	Wolverhampton	13	55
Bombay	7	45	Frankfurt	14	30
Boston	19	55	Geneva	15	55
Brussels	1	55	Heathrow	16	30
Cardiff	22	77	London	17	30
Chennai	5	41	Manchester	18	30
Cologne	3	45	Paris	19	30
Dublin	5	41	Rotterdam	20	30
Edinburgh	32	08	Shannon	21	30
Helsinki	7	45	Wolverhampton	22	30
London	24	75	Frankfurt	23	30
Madrid	3	15	Geneva	24	30
Manchester	7	45	Heathrow	25	30
Paris	24	75	London	26	30
Rotterdam	14	50	Manchester	27	30
Shannon	15	50	Paris	28	30
Wolverhampton	16	30	Rotterdam	29	30
Zurich	6	41	Shannon	30	30

Standings at mid-day yesterday:  
C-Clearly D-Directly F-Fair G-Fly H-Host N-Near S-Slow T-Tuesday  
S-Sun St-Short Se-Season T-Thursday



SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Wednesday April 9 1986



CBS down sharply in first quarter

By Paul Taylor in New York
CBS, the US television network group which has been the subject of repeated takeover attempts and speculation in recent months, yesterday reported sharply lower earnings from continuing operations in the first quarter.

The New York-based group, which recently rebuffed a takeover bid by Mr Marvin Davis, the Denver oilman, blamed a weak national advertising market, higher programme development costs and its heavier debt burden for a 38 per cent decline in first-quarter income from continuing operations. Earnings from continuing operations fell to \$16.3m or 56 cents a share from \$26.5m or 89 cents a share in the first quarter a year ago, on revenues which advanced to \$1.2bn from \$1.1bn.

Warnaco rejects new offer

By Our Financial Staff
THE TAKEOVER battle for Warnaco, the US clothing manufacturer, intensified yesterday when the company's board rejected a sweetened \$100m bid from a group of Los Angeles investors and raised the stated value of its own leveraged buyout plan.

Heavy loss for US insurer

USF & G, the Maryland-based insurance group, has as expected reported a heavy loss for the fourth quarter of 1985, as it strengthens reserves for its property and casualty insurance business.

Bayer lifts pre-tax profit by 8.4% to DM 3.15bn

BY JOHN DAVIES IN FRANKFURT

BAYER, the West German chemical concern, increased its worldwide pre-tax profit by 8.4 per cent to DM 3.15bn (\$1.26bn) last year. The lower US dollar, however, restrained the group's fourth-quarter sales performance.

Oil crisis slows Mannesmann

BY RUPERT CORNWELL IN BONN

MANNESMANN, the West German engineering group, is expecting a tough year for its important steel pipes manufacturing division. The problems stem from a major increase in production capacity worldwide, and a slump in demand for pipes for oilfields as a result of the collapse in oil prices.

Weak pricing hits US paper groups

BY WILLIAM HALL IN NEW YORK

INTERNATIONAL PAPER (IP), the world's biggest paper maker, yesterday reported a 55 per cent drop in first-quarter net income to \$17.3m, and has again left uncovered its quarterly dividend payments of more than \$46m a quarter.

The third year in succession. With sales already at a very high level, however, the momentum has been tapering off. Bayer said yesterday the decline in the value of the dollar would have an impact on sales revenue in terms of D-Marks this year. The lower dollar had also sharpened the competition from US chemical groups in international markets.

came at the Hanover industrial fair, which was opened yesterday by Mr Richard von Weizsäcker, the West German President. The difficulties at the pipe division, Mannesmann Röhrenwerke, contrast with its recent recovery, which helped the group to achieve an increase of 15.2 per cent in 1985 sales to DM 18.17bn (\$7.8bn). Profits last year, according to Mr Dieter, climbed by an even larger margin from 1984's DM 188m, while orders were 10 per cent up on the previous year.

hold near the end of this year's first quarter. We believe with improved operating efficiency and stronger pricing levels, International Paper's earnings should improve significantly as the year progresses. On Wall Street, where fears that the company might cut its \$2.40 per share, annual dividend have receded, IP's share price rose by 5% to \$36 3/4 yesterday. Mead's shares also rose by 5% to \$46 1/4 in early trading yesterday.

W. H. Smith pays £43m for UK record chain

BY DAVID CHURCHILL IN LONDON

W. H. SMITH & Son, the British retail newsagency and wholesalers, yesterday launched an agreed bid for the Our Price specialist record shop chain in a deal valuing Our Price at £43.2m.

General Instrument asset sale

By Our New York Staff

GENERAL Instrument, the US electronic components, semiconductor and cable television equipment group, said it had agreed to sell its European computer keyboard, keyswitch, switchlight and surge arrester business, and a manufacturing plant in Cambrai, France, to Pindar S.A.R.L. of Paris.

Deutsche Bank to maintain payout

By Our Frankfurt Staff

DEUTSCHE BANK, West Germany's biggest bank, is maintaining its dividend at DM 12 (\$3.2) a share after another buoyant performance last year. The decision to hold the dividend was widely expected because the rate is already considered relatively high and because the dividend will be paid in full on shares arising from the rights issue last November.

Nestlé raises dividend 6.8%

By William Duffin in Geneva

NESTLÉ, the Swiss foods group, proposes to raise its shareholders' dividend by 6.8 per cent after disclosing yesterday a 25 per cent increase to SFr 592.8m (\$596m) in the holding company's profit last year.

Ralston Purina buys Carbide battery unit

BY OUR FINANCIAL STAFF

RALSTON PURINA, the world's largest producer of dry pet foods, is making a major diversification out of its traditional businesses with the purchase for \$1.4bn of Union Carbide's battery products unit. The deal, announced late on Monday night, is part of Union Carbide's restructuring, which earlier this week brought the announcement of 1,200 more job cuts and plans to divest a further \$1bn in assets.

Ralston, founded in 1894, produces consumer products such as cereal and canned tuna, and is also the world's largest producer of feed for livestock and poultry. In September 1984, it paid \$475m for Continental Baking, the IIT division whose products include Wonder Bread, Hostess cup cakes and Twinkies. In September, Ralston sold its Foodmaker restaurant business for \$450m, and the company has for some time been looking for acquisitions.

Carbide's battery division, the world's biggest source of consumer dry batteries, has been up for sale for some time, and interested parties are known to have included Hanson Trust of the UK. Included in the sale are batteries and other lighting products under trade names such as Eveready and Energiser. The businesses being sold, which do not include the battery products unit of Union Carbide India, employ about 16,000 people.

Canada will debate Imasco bid for Genstar in parliament

BY ROBERT GIBBENS IN MONTREAL

THE CANADIAN Government has agreed to a parliamentary debate without delay on the proposed C\$2.4bn (US\$1.8bn) takeover of Genstar and its Canada Trust subsidiary by Imasco, a fast food, tobacco products and retailing group with operations in Canada and the US.

and loan companies. This would allow it to block the acquisition of more than 10 per cent of a trust company. The Government agreed to a speedy debate on the Genstar-Imasco deal before the expiry date of April 25 but made no commitment to halt it as the Commons finance committee called for earlier. The Canadian Bankers' Association has added its weight to arguments that trust companies should be subject to the same 10 per cent ownership limit as the chartered banks to reduce potential conflicts of interest.

Imasco, 44 per cent owned by BAT Industries of Britain, is buying Genstar, a financial services, building materials and real estate group for C\$3.4bn in a deal endorsed by the Genstar board. The non-financial assets of Genstar would be spun off leaving Imasco with Canada Trust its target, and a large stake in the Canadian financial services industry. Genstar stock fell by two points to C\$54 1/2 yesterday morning, reflecting some doubts about the deal prospects. However, analysts comparing this price with the underlying value of Genstar and the C\$58 bid by Imasco estimate Imasco still has a 65 per cent chance of getting its deal through.

U.S. \$100,000,000 Takugin International (Asia) Limited Guaranteed Floating Rate Notes Due 1997

U.S. \$100,000,000 Republic of Portugal Floating Rate Notes Due 1992

NEW ISSUE These Notes having been sold, this announcement appears as a matter of record only. APRIL 1986 £100,000,000 BBB'S BRADFORD & BINGLEY BUILDING SOCIETY Floating Rate Notes Due 1998

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PEARSON

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Funds provided by

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|---|--|
| Algemene Bank Nederland NV<br>London Branch | Bank of Montreal   |
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| Credit Lyonnais, London Branch              | Credit Suisse  |
| Midland Bank plc                            | National Westminster Bank Group                                    |
| The Royal Bank of Canada Group              | The Sumitomo Bank, Limited   |
| Westdeutsche Landesbank Girozentrale        |  |

Tender Panel for Advances

- |  |  |
|--|--|
| Algemene Bank Nederland NV<br>London Branch                        | Australia and New Zealand<br>Banking Group Limited |
| Bank of Montreal   | Banque Belge Limited                               |
| Banque Paribas (London)  | The Chase Manhattan Bank, N.A.                     |
| Continental Illinois National Bank<br>and Trust Company of Chicago | Credit Lyonnais, London Branch                     |
| Credit Suisse  | International Westminster Bank PLC                 |
| Midland Bank plc   | Orion Royal Bank Limited                           |
| The Sanwa Bank, Limited  | The Sumitomo Bank, Limited                         |
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March 1986

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March, 1986

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INTL. COMPANIES & FINANCE

Control Data accounts qualified by auditors

BY PAUL TAYLOR IN NEW YORK

CONTROL DATA, the financially troubled Minneapolis computer group, said its auditors had qualified its 1985 financial results because of uncertainties over the group's borrowings.

Peat Marwick Mitchell, the auditors, noted in a Control Data Securities and Exchange Commission filing that, although \$380m in borrowings are being restructured with a group of bank lenders, Control Data's management "does not expect that cash to be generated from operations and asset dispositions that are presently planned will be sufficient to repay the bank borrowings

and other liabilities and contingent obligations as they become due during 1986."

Control Data, which is in the process of a large restructuring programme after huge losses last year, had earlier indicated that it expected asset sales, including the proposed sale of its Tickertron electronic ticketing unit, to satisfy its bank lenders' debt restructuring requirements.

However, its auditors said yesterday that in addition to restructuring its bank borrowings and other obligations successfully, the company

must obtain additional financing. "Falling this further asset dispositions will be required," Peat Marwick said.

Control Data, plagued by problems, particularly in its peripheral products operations, reported a net loss of \$967.5m last year, including \$247.2m in special charges. The group is negotiating the sale of its Tickertron unit to Allen & Co, the Wall Street company.

Control Data said negotiations over the sale of Tickertron were continuing and added it had not set any further plans for asset disposals.

Record profits for Norske Shell

By Fay Gjester in Oslo

NORSKE SHELL, the Anglo-Dutch oil group's Norwegian offshoot, yesterday announced record profits for 1985, mainly reflecting a surge in its crude oil output after the start-up of production on Statfjord C, the third platform on the Anglo-Norwegian Statfjord field. The company has an 8.4 per cent stake in the field.

Norske Shell increased its share of the Norwegian oil products market to 25.3 per cent last year from 24.4 per cent in 1984. Most of the increase was due to the acquisition of a small oil products marketing company in western Norway.

Norske Shell's refinery at Sola, near Stavanger, operated profitably and at full capacity throughout the year, exporting 30 per cent of its output to other European countries.

Profits before tax and end-year allocations more than doubled to Nkr 2,965m (\$391m) from Nkr 1,387m in 1984. But with tax taking a far larger slice - Nkr 1,700m against Nkr 363m a year earlier - net profit was up only Nkr 100m to Nkr 732m.

The company said prospects for the future were highly uncertain because of the "extremely unstable situation on the world crude market".

Despite the uncertain climate, the company planned to continue its exploration and production activities and will "bid actively" for new licences in Norway's next round in the autumn.

Italian transport group to seek listing after trebling profits

BY ALAN FRIEDMAN IN ROME

ANSALDO, the Genoa-based Italian state engineering and urban transport systems group, which is 94.5 per cent owned by the IRI-Finmeccanica holding group, yesterday announced more than trebled 1985 net profits of L20bn (\$12.4m).

The profit is still modest on 1985 consolidated group turnover of L2,400bn, up 30 per cent.

Mr Gio Batia Clavarino, Ansaldo's chairman, said in Genoa yesterday that he hoped to bring the group to the Milan bourse within the next year. In any case, he said,

Ansaldo Trasporti, the subsidiary which makes urban transport systems and represents 15 per cent of turnover, would seek a stock market listing this year.

Ansaldo has reduced its workforce from 20,000 to 15,000 in the past two years and says its group debt of L1,111bn in 1983 has been completely eliminated. The Genoa company says it has an order book with L1,227bn worth of contracts, half of which were acquired in the first quarter of this year.

Some 28 per cent of Ansaldo turnover comes from outside Italy, aside from IRI-Finmeccanica; the Fiat group owns 2.5 per cent of Ansaldo.

● Olivetti, Italy's leading office automation group, last night announced the purchase for an undisclosed price of Banker Ramo Banking Operations of Connecticut, the banking automation division of the New York based ADP group. Banker Ramo makes and sells bank terminals and had 1985 turnover of \$56m.

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March, 1986



Den Danske Bank

af 1871 Aktieselskab

U.S. \$40,000,000

Subordinated Floating

Rate Notes due 1990

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months, 9th April, 1986 to 9th October, 1986 has been fixed at 7 1/2 per cent per annum and that the coupon amount payable on coupon No. 8 will be U.S.\$9,372.40.



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Republic of Indonesia

Floating Rate Notes Due 1993

Interest Rate	7 1/8% per annum
Interest Period	9th April 1986 9th October 1986
Interest Amount per U.S. \$10,000 Note due 9th October 1986	U.S. \$378.07

Credit Suisse First Boston Limited  
Agent Bank

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INTERNATIONAL COMPANIES and FINANCE

Bell and Adsteam face insider suits

BY LACHLAN DRUMMOND IN SYDNEY  
 BROKEN HILL Proprietary (BHP) has issued writs against the Bell and Adelaide Steamship groups alleging insider trading in BHP shares, the remedy sought of the 200m BHP shares, worth A\$1.6bn (US\$1.15bn), owned by the two.

Itally to affect the price of those shares.  
 BHP's claim rests on the Bell and Adelaide groups having entered put and call options covering 70m BHP shares last April. It alleges that subsequent dealings, without any disclosure of the option agreement, resulted in the two parties engaging in insider trading.  
 BHP contends that had the existence of the options over almost 7 per cent of its capital been known to the market, it would have materially affected the price of BHP shares.  
 The writs issued in the Victoria Supreme Court name all Bell group companies and Mr Robert Holmes a Court, its chairman, as well as all the

Adsteam companies and Mr John Spalvin, its chief executive.  
 Mr Spalvin said last night: "Clearly the charges have no basis and we will deny them strongly." Mr Holmes a Court was unavailable for comment.  
 It is understood that BHP has received considerable encouragement to pursue the action from a number of major institutional shareholders who were sellers of BHP shares last year.  
 The option agreements became public last October when the combined entitlements of the two groups to BHP shares reached the 10 per cent disclosure level.  
 As remedies, BHP is seeking

Hooker bids AS\$206m for Email

By Our Sydney Correspondent  
 HOOKER CORPORATION, the Australian property group, has launched a AS\$206m (US\$147.6m) bid for Email, the white goods and building products combine which is currently bidding for Simpson Holdings, a rival in the household durables sector.  
 The AS\$2.20 a share offer is at the market price, which has risen 40 cents since Hooker emerged with an initial 12.5 per cent stake three weeks ago, bought at A\$1.90 a share.  
 Part of its hopes for success rest with Hooker's ability to overturn a planned placement by Email to fund its intended A\$65m takeover of Simpson.  
 The share placement would increase the "friendly" groups on its register from around 40 per cent to almost 50 per cent and dilute Hooker's current holding from 17.5 per cent to 15 per cent.  
 Hooker wants the takeover of Simpson to proceed, but believes a rights issue would provide a more equitable means of funding.  
 Hooker's bid is for all of Email and has no minimum acceptance condition. With the offer representing only eight times forecast net earnings of A\$26m for the year to March just ended—and with its defensive shareholdings—Email's advisers are more perplexed than concerned by the bid.  
 The bid comes the day after the US-owned Hoover, Email's rival for control of Simpson, was knocked out of the running by the Foreign Investment Review Board.  
 Hooker believes it may have a chance of buying the combined Email white goods business from Hooker should the property group's bid succeed.

Evergreen confident of brighter times ahead

BUSINESS HAS picked up sharply in recent months for Asia's big container shipping lines, removing some of the pessimism that pervaded the market at the turn of the year.  
 But the renewed surge in cargoes across the Pacific to the import-hungry US by no means amounts to a bonanza for the industry, though lower oil prices have also given owners a much-needed fillip.  
 Three key worries remain: more ships are due to be delivered onto an over-tunged market; freight rates are abysmally low compared with two years ago; and some companies are still in severe financial trouble.  
 One which appears more relaxed than most about the outlook is Evergreen, the privately owned Taiwanese group which has spent some \$1.5bn in the past four years to make itself the world's highest container shipping group.  
 "Suddenly, things have become very strong," says Mr C. L. Lim, president of Evergreen International, which looks after the worldwide shipping interests of the group.  
 With three more large ships to be delivered from Japan this year and four in 1987, Evergreen is nearing the end of its expansion phase, a relief to some of the company's hard-pressed rivals.  
 "Now we are looking at consolidation rather than expansion," adds Mr Lim. The company plans to sell or scrap some of its older vessels.  
 Despite the size and pace of its recent growth, Evergreen has a cautious management approach, instilled by the example of Mr Y. F. Chang, the founder and chairman. "We do nothing that we are not sure of," notes Mr Lim.  
 Also waiting to take delivery of new vessels is Orient Overseas (Holdings), the quoted arm of the C. H. Tung group,

whose hanks are now agonising over how to restructure some \$2m of debt.  
 The Hong Kong-based Orient Overseas shares, which have been suspended since September, also has a Taiwan connection. A Tung family company there—China Maritime Transport (CMT)—has seven ships on charter to Orient Overseas and the country is its largest source of cargoes.  
 Restructuring proposals, likely to involve conversion of some debt into equity, will be put to creditor banks of the Tung companies later this month, Orient Overseas has

Orient Overseas will be heavily diluted, though it will probably retain CMT which used to manage Orient's container ships. With the new vessels, Orient will have a modern fleet suited to the competitive needs of the Pacific and other key markets.  
 Orient Overseas and Evergreen each have new ships with a capacity of nearly 3,000 TEU (20 foot equivalent units, the standard measurement). Each is hopeful that freight rates will move up now that cargoes have improved.  
 With the jump in capacity, to which Evergreen was a major contributor with its new ships and global services, rates slid by 25 per cent in the last quarter of 1985 alone. Its main round-the-world rival is United States Lines, which has also invested heavily.  
 Conference lines, which agree rates and schedules, have set a 15 per cent rise from mid-April and a 30 per cent increase for the full year. Evergreen, however, pulled out of the Asia North America Eastbound Rate Agreement (ANERA).  
 While accepting that rates need to rise, Evergreen disagreed with Anera's tight rules on service contracts with cargo shippers. It needs higher rates to keep net income up to last year's \$77.4m (\$5m up on 1984). Under government pressure, it is also preparing to float 30 per cent of its stock.  
 Since Evergreen produces no balance sheets for outsiders and only the skimpiest profit figures, analysis of performance is tricky. But its finances seem healthier than those of US Lines, which lost \$67m last year. As well as new ships, Evergreen has spent heavily on its inland terminal and on containers to fill it. At its factory in Taipei, new containers roll off the production line every 25 minutes. Their colour? Green, like everything else associated with the group.

Andrew Fisher, recently in Taipei, reports on prospects for Asia's top container shipping lines

annual freight revenues of US\$700m and cash flow of \$70m before loan repayments.  
 It was an inter-company loan of \$165m by Orient to the private side of the Tung empire that pulled the container company into the same financial mire as the rest of the over-extended group.  
 But a firm helping hand has been extended with the promise of \$120m from Mr Henry Pok, a local businessman who has strong political and business links with China. Some \$20m will go towards paying debt on the ships under construction.  
 Mr Pok has said the money will be available in September, if a full restructuring programme has been implemented. He is likely to end up with about 85 per cent of the future equity. In view of his Chinese connections, the future position of CMT will be intriguing. The Tung family interest in

Conference lines, which agree rates and schedules, have set a 15 per cent rise from mid-April and a 30 per cent increase for the full year. Evergreen, however, pulled out of the Asia North America Eastbound Rate Agreement (ANERA).  
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Chemical Bank, Pao in venture

BY DAVID DODWELL IN HONG KONG  
 CHEMICAL BANK OF THE U.S. and Bank of China and a company controlled by Sir Yue-Kong Pao, the leading Hong Kong shipowner, are due on Friday to announce details of a joint venture aimed at boosting US investment in China.  
 The venture will operate as a merchant bank as well as offering investment consultancy services. It will be the third such group set up recently in Hong Kong.  
 Chemical Bank and Bank of China will each hold a 35 per cent stake in the joint venture while Hongkong and Kowloon Wharf, Sir Y.K.'s property group, will hold 30 per cent. The venture will be capitalised at

U.S.\$3m.  
 While Sir Y.K. has chosen his publicly-quoted property company as the vehicle for his involvement in the venture, it is understood that this implies no bias towards property development projects.  
 He has close diplomatic links with leaders in Peking, in China's shipping sector, and with officials in Ningbo and Shanghai on China's eastern seaboard, where he was born and educated. He is involved in the venture because of these political links rather than any personal investment in China.  
 Among US banks, Chemical Bank is one of the most closely

involved in China's development. It brings to the venture strong links with middle-sized US companies, few of which have the resources independently to evaluate investment opportunities in China.  
 The venture will be competing with CCIC Finance, a merchant-banking joint venture set up five years ago by the First National Bank of Chicago, Industrial Bank of Japan, Bank of China, and the Hong Kong-based China Resources as well as China Investment and Finance, set up late last year as a joint venture between the Royal Bank of Canada and China International Trust and Investment Corporation (Citic).

Rauma-Repola earnings show slide of 30%

By Olli Virtanen in Helsinki  
 RAUMA-REPOLA, the Finnish metal and forest industry group, has reported a 30 per cent decline in profits before appropriations to FM 267m (\$84m) for 1985, on sales which increased by 8 per cent to FM 7.9bn.  
 Mr Antti Poffila, the president, said the result was satisfactory considering the difficult global trends in marine and forest sectors.  
 "The Shipbuilding and offshore division, traditionally the biggest unit at Rauma, lost its position as net sales fell 11 per cent to FM 1.9bn. This was due to an almost total lack of orders from the West, while the Soviet Union deferred orders for ships from Rauma. The division delivered 10 vessels during 1985.  
 Engineering became the leading division with a 42 per cent increase in sales to FM 2.2bn. This was achieved through increased sales of wood-processing and forest machines as well as valves.

Japan's electric utilities lift spending

BY YOKO SHIBATA IN TOKYO  
 JAPAN'S NINE leading electric utilities intend to invest a total of Y3,474.5bn (\$19bn) on new plant and equipment in the year to next April, up 14.2 per cent. The higher level is expected to be maintained for the 1987-88 year.  
 Industry officials said the

plans were in line with a government request to boost capital outlays, and represented rises of Y206.2bn and Y218.2bn on the initial spending plans for 1986 and 1987 respectively.  
 The companies have also accepted the Government's request to increase equipment repair expenses by Y74bn for the second half of fiscal 1985,

Y96.6bn for the whole fiscal 1985 and Y95.1bn for fiscal 1987.  
 Adding a prospective Y321.5bn outlay for equipment investment and repair expenses in fiscal 1988, the nine companies' spending increase is due to surpass the government target of Y1,000bn to reach Y1,010.6bn.

U.S. \$25,000,000  
**BANCA SERFIN, S.A.**  
 Floating Rate  
 Capital Notes Due 1986  
 For the six month Interest Period from 9th April to 9th October, 1986, the Notes will carry an Interest Rate of 7 1/2% p.a. and the Coupon Amount per U.S. \$1,000 will be U.S. \$37.81.  
 Credit Suisse First Boston Limited  
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**New Straits Times slips**  
 BY WONG SULONG IN KUALA LUMPUR  
 NEW STRAITS TIMES, Malaysia's largest newspaper publishing group, has reported a pre-tax profit fall of 58 per cent to 12.5m ringgit (\$4.2m) for the six months to February, hit by declining advertising and circulation revenues, as well as higher operating costs.  
 The interim dividend is cut from 12 cents to 9 cents per share. Profits fell 3 per cent to 90.7m ringgit, and net profits were 54 per cent lower at 6.6m ringgit.  
 The fall in profit was more severe than had been expected. Daily circulation, which was close to 200,000 copies two years ago, has fallen to around 160,000. The directors say second-half profits are expected to be about the same as those of the first half.  
 New Straits Times is controlled by Kumulpan Fleet, the powerful investment arm of the United Malays National Organisation, the ruling political party in Malaysia.

All of these securities have been sold. This announcement appears as a matter of record only.

March, 1986

**L. F. ROTHSCHILD, UNTERBERG, TOWBIN HOLDINGS, INC.**  
 7,676,325 Shares  
 Common Stock

L. F. ROTHSCHILD, UNTERBERG, TOWBIN, INC.  
 SALOMON BROTHERS INC  
 SHEARSON LEHMAN BROTHERS INC.

BEAR, STEARNS & CO. INC.	THE FIRST BOSTON CORPORATION	ALEX. BROWN & SONS	DILLON, READ & CO. INC.
DONALDSON, LUFKIN & JENRETTE	DREXEL BURNHAM LAMBERT	GOLDMAN, SACHS & CO.	
HAMBRECHT & GUIST	E. F. HUTTON & COMPANY INC.	KIDDER, PEABODY & CO.	LAZARD FRERES & CO.
MERRILL LYNCH CAPITAL MARKETS	MONTGOMERY SECURITIES	MORGAN STANLEY & CO.	PAINWEBBER
PRUDENTIAL-BACHE	ROBERTSON, COLMAN & STEPHENS	SMITH BARNEY, HARRIS UPHAM & CO.	
S. G. WARBURG, ROWE & PITMAN, AKROYD INC.	WERTHEIM & CO., INC.	DEAN WITTER REYNOLDS INC.	
ALLEN & COMPANY	WILLIAM BLAIR & COMPANY	EBERSTADT FLEMING INC.	A. G. EDWARDS & SONS, INC.
LADENBURG, THALMANN & CO. INC.	OPPENHEIMER & CO., INC.	PIPER, JAFFRAY & HOPWOOD	ROTHSCHILD INC
SWISS BANK CORPORATION INTERNATIONAL	TUCKER, ANTHONY & R. L. DAY, INC.	UBS SECURITIES INC.	
ABD SECURITIES CORPORATION	ARNHOLD AND S. BLEICHROEDER, INC.	CAZENOVE INC.	
DAIWA SECURITIES AMERICA INC.	EUROPARTNERS SECURITIES CORPORATION	HOARE GOVETT LIMITED	KLEINWORT, BENSON
THE NIKKO SECURITIES CO.	NOMURA SECURITIES INTERNATIONAL, INC.	SOGEN SECURITIES	
WOOD GUNDTY CORP.	YAMAICHI INTERNATIONAL (AMERICA), INC.	HAMERSHLAG, KEMPNER & CO.	
NIPPON KANGYO KAKUMARU INTERNATIONAL, INC.		SANYO SECURITIES AMERICA INC.	

ALGEMENE BANK NEDERLAND N.V. ARRAL & PARTNERS LIMITED BANCA del GOTTARDO BANCA DELLA SVIZZERA ITALIANA  
 BANCA UNIONE di CREDITO BANK FUER GEMEINWIRTSCHAFT BANK J. VONTOBEL & CO. AG, ZUERICH  
 BANQUE BRUXELLES LAMBERT S.A. BANQUE de GROUPE S.C.S BANQUE PARIBAS BANQUE INDOSUEZ  
 BANQUE NATIONALE de PARIS BAYERISCHE VEREINSBANK CHINTUNG INVESTMENT SERVICES LTD.  
 CITY MERCHANTS BANK LIMITED COMPAGNIE de BANQUE et d'INVESTISSEMENTS, CBI CREDIT COMMERCIALE de FRANCE  
 FRANCK and CIE S.A. GRIEVESON GRANT & CO. HAMBROS BANK HANDELSBANK N.W. (OVERSEAS) HILL SAMUEL & CO.  
 KEMPEN & CO N.V. KITCAT AITKEN & SAFRAN SAMUEL MONTAGU & CO. NEDERLANDSCHE MIDDENSTANDBANK nv  
 NORDFINANZ BANK AG PICTET INTERNATIONAL LTD PIERSON, HELDRING & PIERSON N.V. A. SARASIN & CIE  
 J HENRY SCHRODER WAGG and CO SWISS CANTOBANK VEREINS- und WESTBANK  
 M. M. WARBURG-BRINCKMANN, WIRTZ & CO. de ZOETE and BEVAN

**SKF**

**Notice of Annual General Meeting**

Notice is hereby given that the Annual General Meeting of Aktiebolaget SKF will be held at SKF Kristinedal, Byfogdegatan 4, Göteborg, Sweden, at 3.30 p.m. on Tuesday, 29 April, 1986.

**Agenda**  
 Ordinary general meeting business will be transacted in accordance with Swedish law and the Articles of Association.  
 Other business is a Board proposal that Article 4 of the Company's Articles of Association be altered to set the lowest authorised share capital limit at 1,350,000,000 Swedish kronor and the highest authorised limit at 5,400,000,000 kronor; and that an amendment to Article 6 be made to limit the number of authorised 'A' and 'B' shares to a maximum of 108,000,000 respectively.  
 AGM acceptance of the Board's dividend proposal for 1985 would, in accordance with the Company's Articles, also require the conversion of all 'C' shares to 'B' shares. In the event of said dividends being declared, a Board resolution to invalidate the regulations governing 'C' shares by changing Article 6 will be put to the meeting.  
 The AGM is further to consider authorising the Board to decide - no later than the following Annual General Meeting - on a convertible bond issue in foreign currency not exceeding 650,000,000 Swedish kronor. The issue - to the exclusion of shareholders' preference rights - would be aimed at the international money market, with the bonds being convertible to non-restricted 'B' shares.  
 In conclusion, a matter raised by a shareholder concerning South Africa will also be taken up.

**Notice of attendance**  
 For the right to participate in the meeting, shareholders must notify the Board, at the Company's address in Göteborg, before noon on Thursday 24 April, preferably in writing, of their intention to attend, giving details of name, address, telephone and shareholding. They must also be recorded in the shareholders' register kept by the Securities Register Centre (VPC AB, S-171 18 Solna) by Friday 18 April.  
 Shareholders with holdings registered in banks or other authorized depositaries must temporarily re-register these in their own name by Friday 18 April to be able to participate in the Annual General Meeting.

**Payment of dividends**  
 The Board recommends that shareholders with holdings in the VPC AB records on 6 May be entitled to receive dividends for 1985. Subject to the Board's proposal being accepted by the Annual General Meeting, it is expected that the Securities Register Centre will send out notice of payment to recorded shareholders and listed depositaries on 14 May.  
 Proxy forms are available from  
 AB SKF, S-415 50 Göteborg, Sweden  
 Tel: +46-51-572755 & 371000

INTERNATIONAL COMPANIES and FINANCE

David Lascelles visits a UK merchant bank's Los Angeles team Kleinwort puts its stamp on swaps

LOS ANGELES does not readily spring to mind as one of the world's great financial centres. But on the 29th floor of a downtown office block is to be found a company that has made a big mark in one of the most hectic and fast-growing parts of the international capital markets business: swaps.



Mr. Kenneth McCormick: tiny bits of money on big deals

It is Kleinwort Benson Cross Financing Inc., a tiny but professional team of bankers and dealers which is part of the UK merchant bank's already substantial presence in the US market, and its ambitions to be a global investment bank.

Kleinworts established the business two years ago after luring the swaps team from First Interstate Bank, the big California bank headquartered a few blocks down the street. Since then, it has secured a leading position in a market where most of the other players are multi-billion dollar commercial and investment banks like Citibank, Morgan Guaranty and Salomon Brothers.

The team is headed by Mr. Kenneth McCormick, a tall, soft-spoken 35-year-old who first became interested in the swap business when he was First Interstate's treasurer. Like all successful trading units, Kleinworts team is tight-knit, consisting of only nine people, including the legal and accounting specialists who are essential in this complex business.

"Swaps are now so widespread that you have to be in it to succeed in the cash

markets," said Mr. McCormick, whose swap book currently totals \$12bn on a capital base of \$40m.

Swaps are what their name implies. Issuers of securities swap them with other borrowers in order to switch, for example, from fixed rate financing to floating rate, or from one currency to another. The market exploits the varying terms available to borrowers in different markets, and has added a whole new dimension to the financing options available to creditworthy names.

The ability to arrange swaps is essential for any investment house aiming for the top ranks.

One of the keys to success is having a broad range of contacts in the market, though as people become more aware of swaps, the business has become more open and competitive, and "swapsibility" is now a factor in the pricing of securities issues.

Houses can arrange swaps in at least two ways, either by acting as an agent bringing the two swapping parties together and collecting a fee, or by taking the securities on to their own book and making a profit from the differentials. This is riskier because of the danger of default by one of the parties, but more frequent.

Kleinwort has concentrated on dollar interest rate swaps, where it claims to be among the world's top ten, and the largest non-US house.

Last year, it transacted over \$3bn of swaps. According to the group's annual review, this capability enabled it to lead or co-lead manage 30 securities issues, of which 22 had related swaps for customers like IBM, GMAC, Darr and Kraft and the Kingdom of Denmark. This year, the Los Angeles team expects to expand into currency swaps. It has also pioneered variations such as options on swaps.

Like all successful trading units, Kleinworts team is tight-knit, consisting of only nine people, including the legal and accounting specialists who are essential in this complex business.

for its swap earnings: it only recognises those that have accrued, not those that have been locked in for future years.

Since the swap market got going, there have been about 10,000 swap transactions totalling about \$20bn, Mr. McCormick estimates. This gives an average size to swaps of about \$20m. But since only top quality borrowers have access to the market, the credit risks are small. Mr. McCormick says there have been "only three or four serious problems, a dozen scrambles and one court test."

The Los Angeles group's book is growing at about \$50m a month. Kleinwort has the capital to expand it faster, but is proceeding cautiously until the regulatory position on swaps becomes clearer. Being part of a UK banking group, KB Cross Financing will have to take account of whatever capital ratios are established by the Bank of England, which is still studying the whole question of swaps. In the meantime, Kleinwort has set its own self-imposed rules under which the swap operation is geared up about 20 times.

While operating from Los Angeles means Mr. McCormick and his people have to get up at the crack of dawn each day to catch the tail end of the London market and most of the action in New York, they seem set to stay there. With modern communications, location has ceased to be relevant and there are much worse places to make your home than southern California.

Pallas sells Dillon holding

By Alexander Nicoll

PALLAS GROUP, the financial house established two years ago by Mr. Pierre Moussa, the former Banque Paribas chairman, is selling to Societe Generale de Belgique its half share in the London arm of Dillon Read, the New York investment bank.

Mr. Moussa will, however, remain chairman of the London arm, Dillon Read Ltd, and the close ties between Pallas and Dillon will be maintained.

For the Belgian bank, the move represents a strategic



Mr. Pierre Moussa: to remain chairman at Dillon, Read Ltd

step into international investment banking. It is appointing Mr. Philippe Minnis as managing director of Dillon Read Ltd. The purchase price of the 50 per cent stake is not disclosed.

Mr. Lorenzo Weisman, managing director of Dillon Read in New York, who will stay as president of the London arm, said yesterday that Dillon Read will remain investment adviser to Pallas.

Dillon Read Ltd, in addition to providing corporate finance and investment advisory services, is active in issuing and trading European equities. It and Pallas have recently set up jointly a FFR 900m fund in France to invest in French equities, and the two companies are co-operating on a similar fund to invest in France from the US.

Base rate cut gives boost to Eurosterling bonds

BY CLARE PEARSON

A HALF per cent cut in base lending rates by UK clearing banks, on the back of lower money market rates and the recent strength of sterling on the foreign exchanges, yesterday infused new life into Eurosterling bonds.

Enterprise Oil launched a 500m seven-year bond offering the investor a coupon of 10 per cent, the highest rate seen on a new, conventionally-dated issue for some weeks. With a par issue price the bond yielded at least, in fees of 1.7 per cent, a margin of 115 basis points over comparable gilt.

Secondary market prices firmed by up to half a point, and recent issues, some of which had been seen as extremely aggressively priced, began to look healthier.

The Ecu sector continued to benefit from the European Monetary System realignment last weekend, creating lower yields in the developed currencies. Yields on 10-year bonds sank below 7 per cent for the first time.

Into these lively waters Banque Nationale de Paris launched on its own behalf a seven-year deal for Ecu 100m. Its coupon of only 7 1/4 per cent looked slightly aggressive, especially in view of the borrower's call option after five years, although also in line with bullish market sentiment.

The D-mark market benefited from a fall in the value of the dollar against the D-mark and secondary Eurobond prices showed gains of up to 1 point at the close.

City of Montreal issued a DM 150m 12-year bond with a coupon of 5 1/2 per cent, led by Westdeutsche Landesbank Girozentrale.

Deutsche Bank brought Industrial Bank of Japan to the market with a DM 200m 10-year bond, paying interest at 5 1/2 per cent. The issue price was 99 1/2.

Both bonds were quoted well within their fees yesterday afternoon. Although some traders felt there was resistance to less-well known bank names, Monday's issues for Westde and FK Banken were also quoted within fees.

Prices in the Swiss Franc market rose by 1 point on average volume. The issue for Kansai Electric, launched last week, had its maturity extended from 10 to 12 years.

Trading in dollar Eurobonds was quiet, with small-scale retail activity predominating, as professionals preferred to stay on the sidelines, worried by the volatility of the New York market. New issuing activity, therefore, continued muted.

General Electric launched a \$300m five-year bond, which is extendable at the borrower's option till 2006. The investor is protected by means of put options, which may be activated from 1991.

Libor, whichever is the higher, to give the investor protection from the downward slope of the yield curve. Afterwards, interest payments will be at 1 point over six-month Libor, with a minimum of 3 1/2 per cent.

There are call features on every interest payment date and an investor's put after 10 years.

Lead manager Banque Paribas Capital Markets quoted the bond within fees of 40 basis points at \$2.70 bid.

The Japanese borrowers launched small equity-related issues. Trio-Kenwood, the hi-fi company, issued a \$50m bond with an indicated coupon of 3 1/2 per cent, maturing in 1991.

Lead manager was Nomura International. Marusen, the book and office equipment retailing concern, issued a \$30m bond with the same indicated coupon and life. Nikko Securities led this deal. Final terms will be fixed on April 14 and 15 respectively.

Despite the slight downturn in prices of Japanese equities recently, both issues were accordingly, the usual welcome from the market that Japanese equity issues encounter. Both were quoted at 109 bid, against par issue prices.

Groupe Victoire plans FFr 1.4bn cash call

BY DAVID MARSH IN PARIS

GROUPE VICTOIRE, the big French private sector insurance company, is raising FFr 1.4bn (\$184m) in non-voting preference shares (certificats d'investissement) to boost its financial resources for possible acquisitions.

The group has been thought likely in recent months to try to profit from share purchase opportunities which could arise from the new government's plans to denationalise leading banks, insurance companies and industrial groups over the next few years.

Mr. Philippe Charayre, chairman of Compagnie Financiere du Groupe Victoire, although

not ruling out taking a stake in a bank, refused to comment on the likelihood of buying holdings in groups now owned by the state.

Compagnie Industrielle is the major shareholder with 49 per cent. This holding group is chaired by Mr. Jack Frances, a former managing director of the nationalised Compagnie Financiere de Suez. Mr. Frances has long been thought likely to try to buy back a stake in Suez when the group is eventually denationalised.

Suez itself — as a result of links with Victoire going back before its nationalisation by the Socialist government in 1932 — owns 34 per cent

of outside capital over the last two years.

The certificates will be sold at FFr 2,400 each between April 16 and May 16.

News of the Victoire fund raising comes as members of the Rothschild family, whose bank was nationalised by the Socialists in 1982, are putting together an investment fund which could also be used to take stakes in companies to be denationalised.

The fund, likely to have an initial capital of FFr 200m to FFr 300m, forms part of the plans of Mr. David Rothschild, former president of Banque Rothschild, to extend his comeback on to the French banking scene.

Victoire, and has an 18 per cent stake in Compagnie Industrielle.

Both leading shareholders will take up only a small part of the Victoire issue, leaving most of it to be sold to the public. This provides a means of bringing in outside capital to the company and gaining from the strong showing of the French bourse without changing Victoire's voting structure.

The Victoire operation represents the first time that a privately held French company has issued certificats d'investissement, which have been used by a number of state owned banks, and industrial groups to bring

Hilti prepares first public offering

By John Wicks in Zurich

HILTI, the Liechtenstein manufacturer of fastening systems for the construction industry, is to offer shares to the public.

Shareholders will be asked to approve the issue of 600,000 participation certificates without drawing rights. The issue price for these SFr 50 certificates, which will be listed on the over-the-counter market in Zurich, Basel and Geneva, is to be announced on the following day.

This will be the second Liechtenstein company to introduce its shares to the stock exchange. Verwalstung Privat bank listed its registered and B registered shares in Zurich in 1983. The principal itself has no stock exchange.

Hilti, a leading international producer in its own sector, last year booked sales of some SFr 1.5bn (\$46m). Cashflow, which rose by one-third in 1984 to SFr 86.5m, was up again in 1985, as were net profits (1984: SFr 32.4m).

Hilti's family has held the entire equity, currently comprising SFr 48m share capital and SFr 25m participation-certificate capital. Since participation certificates are not equipped with voting rights, the family will continue to exert full control over the company.

Nestle set to lift dividend as profits rise

By William Dullforce in Geneva

NESTLE, the Swiss foods group, proposes to raise its dividend by 6.2 per cent after disclosing yesterday a 25 per cent increase to SFr 532.3m (\$296m) in the holding company's profit last year.

It had earlier reported a 17.7 per cent climb in consolidated net earnings to SFr 1.75bn and a 36 per cent growth in group sales to SFr 42.2bn, swollen by the incorporation last year of Carnation, the US processed foods company.

The board has proposed that SFr 55m be allocated to the holding company's reserves and that dividends of SFr 145 a share and SFr 29 a share be paid. This compares with the dividend of SFr 135.80 in 1984.

After last year's issues of 100,000 new registered shares and 1m participation certificates, which went to finance the purchase of Carnation, the total pay-out amounts to SFr 493m, up by 17.1 per cent.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on April 8

Table with columns: US DOLLAR STRAIGHTS, Issued, Bid, Offer, Change on week, Yield. Includes entries for Amoco, Adair, Atlantic, etc.

Table with columns: OTHER STRAIGHTS, Issued, Bid, Offer, Change on week, Yield. Includes entries for A. & M. 2k, B. & M., etc.

Table with columns: DEUTSCHE MARK STRAIGHTS, Issued, Bid, Offer, Change on week, Yield. Includes entries for A. & M., B. & M., etc.

Table with columns: CONVERTIBLE BONDS, Conv. date, Bid, Offer, Change on week, Yield. Includes entries for Amoco, B. & M., etc.

Table with columns: SWISS FRANC STRAIGHTS, Issued, Bid, Offer, Change on week, Yield. Includes entries for Avon, B. & M., etc.

Table with columns: YEN STRAIGHTS, Issued, Bid, Offer, Change on week, Yield. Includes entries for Danmark, B. & M., etc.

Information available - obvious day's price. Only one market maker supplied a price. The mid-price is the yield to redemption of currency units except for Yen bonds where it is in billions. Change on week - Change over price a week earlier. Floating Rate Notes - Denominated in dollars unless otherwise indicated. Coupon shown in minimum. C. date - above six-month offered rate (3 three-month) above mean rate for US dollars. C. date - The current coupon. Denominated in dollars unless otherwise indicated. Ch. day - Change on day. Conv. date - Nominal amount of bond share expressed in currency of share at conversion rate fixed at issue. Price of acquiring shares via the bond over the most recent price of the shares.

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¥18,000,000,000

IBM Credit Corporation

5 3/4% Notes Due March 26, 1991

- Salomon Brothers International Limited, Mitsubishi Finance International Limited, Credit Suisse First Boston Limited, Morgan Guaranty Ltd, Nomura International Limited, Banque Bruxelles Lambert S.A., Banque Nationale de Paris, Daiwa Europe Limited, Deutsche Bank Capital Markets Limited, Fuji International Finance Limited, IBJ International Limited, LTCB International Limited, Mitsubishi Trust & Banking Corporation (Europe) S.A., Morgan Stanley International, Nippon Credit International (HK) Ltd., Sumitomo Finance International, Swiss Bank Corporation International Limited, Union Bank of Switzerland (Securities) Limited

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TECHNOLOGY

A HUMAN hand can undertake an astonishingly wide variety of tasks, anything from welding an axle to carrying a baby. Robot hands, unfortunately for factory managers, are much more limited. Thus a robot which switches from picking up items from a conveyor to placing components on an electronics board will normally have to change tools to do the job properly. A factor which reduces the effectiveness of the machines in manufacturing industry.

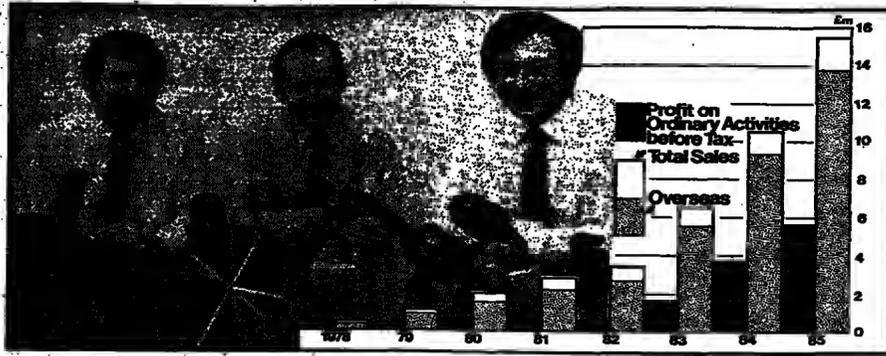
The ambitious task of Renishaw, a small British concern which is one of the few UK success stories in high-technology manufacturing, is to devise a series of robot "end effectors" with something approaching the flexibility of their human counterparts.

The hands will incorporate tiny sensors, based on optical, ultrasonic or microwave devices, which instruct the machine's "fingers" to move in relation to the item which has to be handled. In this way, the hand will change configuration depending on the task given to it by a human controller.

Research into these devices, part of a series of developments under way by Renishaw, should lead to new products by the end of the year, says the company. For commercial reasons, Renishaw is reluctant to divulge the details of the research.

The enterprise bases its plans for new products on a phenomenal success in the past five years in selling measuring probes for factory machinery, a business in which the company has some 80 per cent of the world market. The total market for such probes is estimated at about £20m annually, and growing at 10-20 per cent a year.

Although the probes business is small, the devices are vital in improving the performance of a wide range of factory equipment, the annual sales of which add up to hundreds of millions of pounds. The probes,



Renishaw triumvirate: (from left to right) John Deer, David McMurtry and Allen Roberts

Giving robots a helping hand

Peter Marsh on Renishaw, one of the few UK success stories in high-technology manufacturing

which cost from £1,500 to £25,000, are fixed either to co-ordinate-measuring machines or computerised machining centres. These systems may sell for anything from £10,000 to a thousand times that figure.

Among the machinery concerns which include Renishaw probes in their products are Cincinnati Milacron and Cross and Trecker of the US; Yamasaki, Mitani, Hitachi and Miyamoto of Japan; Britain's Ferranti; Dea of Italy; France's Siev (owned by Renault) and Schramm of Germany.

About the only significant competitor to the company in the probes business is Zeiss, the West German instruments concern.

Typically, the probes obtain measurements to within a millimetre of a metre of the dimensions of items turned out during

the various stages of a manufacturing cycle. The items could be anything—from car parts to radio receivers—where precision monitoring is important.

The data from the probes is either stored in a memory for quality control or is passed to another item of machinery in the next phase of a production routine.

A probe could, for example, record the dimensions of a metal component fresh from a casting operation before channelling the information to a computerised machine tool. The

latter taken the data into account when formulating how to cut the component in a further shaping process.

Formed 13 years ago by Mr David McMurtry and Mr John Deer, former employees in the aeroengine-design division of Rolls-Royce, Renishaw has experienced extraordinary growth in the past few years, seeing sales of its probes climb from

£1.1m in 1979 to £15.5m last year. Of the latter figure, a remarkable £5.6m was profit. Along the way, the company, which employs 450 people and

exports roughly 80 per cent of its output, has received plaudits both from the financial sector and from the international machinery community. The company is based in Wotton-under-Edge, a small country town in Gloucestershire.

Renishaw, which obtained a full listing on the Stock Exchange in 1984, raised £5.9m from the City about 18 months ago to fund the development of new products.

Besides novel robot "hands," the company is working on vision systems for factory inspection and new probes based on lasers that can monitor the position of fragile items such as paper products and fabrics.

The company has also signalled its interest in moving into full automation systems, developing some of the equipment itself and using some

items (such as individual robots) bought from established suppliers.

Renishaw is an extraordinarily exciting prospect," according to Mr David Burnett-Brown, an analyst at Rowe and Pitman, the stockbroker. He expects to see the company sustain an annual growth rate of about 25 per cent over the next few years.

Ms Laura Conigliaro, who monitors the automation industry for Prudential-Bache, a financial services concern in New York, calls Renishaw's performance "credible."

They (Renishaw) have done a beautiful job," says Mr Frank Fenulle, product support manager at Brown and Sharpe, of North Kingstown, Rhode Island, a measuring-machine company which uses Renishaw probes in its products.

Brown and Sharpe took a 20 per cent stake in Renishaw from 1981 and 1983 and was interested in acquiring the company outright. The US company was beaten off by the triumvirate which runs Renishaw—besides Mr McMurtry and Mr Deer, this includes Mr Allen Roberts, who joined in 1979 as finance director.

According to Mr McMurtry, an entrepreneurially minded engineer who has been responsible for about 100 inventions ranging from new fans for jet engines to central-heating boilers, the company intends to be extremely careful in its growth strategy. "We want to look first at the areas of automation that are not being tackled properly by anyone else. We will move into bigger systems only after this. There is no 'big bang' approach."

But Mr Deer—who is group managing director, leaving Mr McMurtry as Renishaw's chairman, to concentrate on new ideas—leaves no doubt as to the company's ambitions. "We want the company to grow into a major force in world markets," he says.

Four-point strategy for rapid expansion

FOUR KEY strategems are behind Renishaw's plans for growth.

● Manufacturing technology. In the past few years, the company has invested several million pounds on the latest automated equipment to turn out the precision parts for its probes and other products. The company uses computers both to design new parts and to programme the factory machines. In this way, it says, the thousands of tiny parts in the products can be turned out as precisely and as cheaply as possible.

As part of this emphasis on computerised manufacturing techniques, Renishaw last year acquired 75 per cent of Metro Aided Engineering, a small manufacturing systems company based in Thetford, Norfolk. Expertise from the company will help in the development of both new products and manufacturing processes.

"We are not just a seller of measuring probes," insists Mr John Deer, Renishaw's group managing director. "We invest very strongly in design, development and manufacture." About a quarter of the company's staff of 450 work in research and development.

Attention to detail. For each new product area the company aims to move into, the company builds up a hunky file which details every aspect of the product, including design, manufacture and marketing.

This philosophy is illustrated in the way Renishaw is approaching the development of its novel laser probes, robot "hands" and vision systems. The company has set aside a large area of its workshops in Wotton-under-Edge for a prototype production plant for the new items.

Once Renishaw's managers are confident the parts for the products can be made cost-effectively, the machinery will be transferred to a new factory in Cumbrian, south Wales, where the company plans to employ 500 people in the next year or so—doubling the current workforce.

● Patent protection. Renishaw assigns two people (shortly to be joined by a third) to protect its patents on probes and to take out

patents on new inventions. This philosophy can be expensive. The company has spent several hundred thousand pounds fighting—through US courts—Valeron, a subsidiary of GTE, the US telecommunications concern, which Renishaw claims has infringed its patents. A ruling is expected shortly.

An earlier patent tussle with Dea of Italy was settled out of court in Renishaw's favour. The company believes it has strong patent protection for its probes in Europe and the US. It has spent 10 years battling to establish patent rights in Japan, a strategy which succeeded last year with the granting of two patents.

● Strengthening of management. Renishaw has hired an industrial manager, Mr Jim Stevenson, formerly with Flessey, to take over routine

responsibility for probe manufacture, the company's core business. Mr Stevenson is managing director of Renishaw Metrology, the group's main division.

Mr Ben Taylor, an ex-Bendix employee, was hired as the president of the company's US subsidiary. Renishaw is also unusual in having two professors on its staff. Prof Keith Rathmill, a robots expert formerly at the Cranfield Institute of Technology, last summer became managing director of Renishaw Research, the company's development arm.

Prof David Pitt, formerly manager of the sensors laboratory at STL, the development laboratories of STC, the electronics company, was taken on recently to run Renishaw Transducer Systems, another subsidiary concerned with new products.

Company takes initial boost from Concorde engine innovation

RENISHAW'S success can be traced directly to crucial engineering breakthrough in the early 1970s which permitted Rolls-Royce to develop its jet engines for the Concorde aircraft. Mr David McMurtry, now Renishaw's chairman, was responsible for this invention.

At that time Rolls-Royce's Bristol division was seeking a way to fit, extremely precisely, the fuel pipes of these engines to the rest of the motor assembly. In pre-Concorde motors, the pipes were fixed by rubber seals, a practice which did not require high accuracy.

For the new engines—the higher temperatures of which would have melted the rubber—the seals were ruled out. Engineers had to devise a tool to measure to within a few micrometres the widths of pipes, so they could be fitted snugly in the gaps left for them in the engine casing.

Mr McMurtry, then deputy chief designer at the Bristol division, came up with a seemingly simple mechanism, now protected by a series of about 30 patents owned either by Renishaw alone or jointly

with Rolls-Royce. A small pencil-type probe, with a ruby tip on the end, is joined to three subsidiary arms, to form the four axes of a tetrahedron.

The three arms fit snugly between a series of six tiny bearings on a ring to which is linked an electricity supply. When the ruby touches a solid surface, an electric signal is sent via the ring to a computer which records the position of the probe at that instant. By this mechanism, the shape of an item can be measured highly accurately.

After Rolls-Royce indicated it was not interested in commercialising the invention, Mr McMurtry discussed a joint venture with Mr Deer. The pair first broached the matter in a chance meeting in Rolls-Royce's library.

Renishaw formally started in 1973; initially, the company's sole premises comprised a spare room in Mr Deer's house in Chepstow. While Mr Deer ran the company, Mr McMurtry stayed with Rolls-Royce until 1979 and worked for Renishaw part-time.

Mr McMurtry is remembered at Rolls-Royce for his ingenuity. "Whatever the problem, he would come up with a new idea," according to Mr Derek Roberts, Rolls-Royce's chief designer.

These days much of the Renishaw chairman's time is spent scribbling designs for new products on loose pieces of scrap paper. His secretary has been instructed not to throw any of the drawings away, lest a notion for a new breakthrough should disappear into the rubbish-bin. In 1976, Renishaw moved

into its first premises in Wotton-under-Edge, taking over an old ice-cream factory before moving to a more up-market address, a disused mill which was formerly run by Courtaulds to turn out elastic for underwear.

From a staff of seven, and sales of £169,000, in 1977, the company gradually built up strength in the process opening up offices in Japan and the US. About half the company's output goes to makers of measuring machines and the rest to machine-tool companies.

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**CENTRE LEVEL**  
Schedules production and provides management information by monitoring and supervising lower levels.

**CELL LEVEL**  
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Performs logic necessary to convert input from lower level to output commands, based on direction from above.

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Basic interface with plant floor equipment. Sensing and control devices respond to upper level commands.

The Productivity Pyramid is a philosophy, an outlook, a strategy. It visualises a way to maximise productivity. To magnify efficiency, to enhance profitability.

It represents a revolutionary approach to automation control. An approach so comprehensive it closes gaps others can leave open. And integrates 'islands of automation' others let stand in isolation.

The Productivity Pyramid views a plant as five separate and distinct levels. Each representing a different set of tasks. Each benefiting from a different type of Allen-Bradley automation control.

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The Productivity Pyramid philosophy yields a company ruled from the top down and informed from the bottom up. Unified by information speeding reliably along electronic highways.

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We are already achieving this with many blue chip companies, with companies like yours, committed to prospering in the new industrial age.

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# UK COMPANY NEWS

## Next up 41% and on course for record year

NEXT, the fast-expanding fashion retailer, yesterday reported a 41 per cent increase in interim profits and signalled that the full year result should be another record.

At £13.64m pre-tax, the interim result compared with £9.66m, exceeded the £13.62m attained in the year before last, and was at the top end of City forecasts. Profits in 1984-85 reached £20.06m.

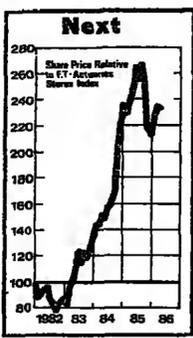
Shares in the group, formerly J. Hepworth & Son, initially touched a high of 297p following the announcement before easing to close at 290p, down 5p. The interim dividend is 30 per cent higher at 1.3p, with earnings per share at 6.05p (4.08p).

Next, which recently acquired the loss-making chain of Lord John and Werrif clothing stores from the troubled Raybeck group, said that the Next and Next for Men stores had another very successful trading period. This was despite the run-down of turnover from the old Hepworth branches.

The launch of Next Interior last August had, the board said, provided another strong arm to the company's retailing product base and had given the impetus to develop the complete store strategy. Total group turnover for the six months to March 31 1986 was up from £71.95m to £85.62m.

### ● Comment

These figures confirm what the market has known for some time: that Next is no longer a business achieving spectacular growth by pushing a retailing formula into a dead chain but one that must compete for



properties like every other store group. The sales growth, at 20 per cent, is pedestrian by Next standards, although it partly reflects the loss of turnover from the rump of the Hepworth stores being sold. In fact, Next is showing skill in acquiring properties and, as ever, bubbling with ideas on how to fill them: people are having pastel Next items in Newcastle and there will be Next shoes on the street by the autumn. If this suggests a treadmill, whereby exclusivity limits product growth (as is women's wear) and we will end up being offered Next automobiles and aircraft, Next is no Biba: firm control of design and stock and the flexibility of small stores should prevent anything drastic. The company should make about £27m before tax this year, implying growth of about a third and fully justifying the premium in its price/earnings ratio of 24 on yesterday's share price.

## London and Manchester in £27m cash call

By Eric Short

London and Manchester Group is to raise £26.8m through a rights issue of 3,820,945 shares at 70p per share on the basis of one new share for every six existing shares. The new money is being raised primarily to finance future growth.

The group is also proposing a three-for-one capitalisation issue following the annual meeting on May 28, with dealings in the new shares expected to start on June 2.

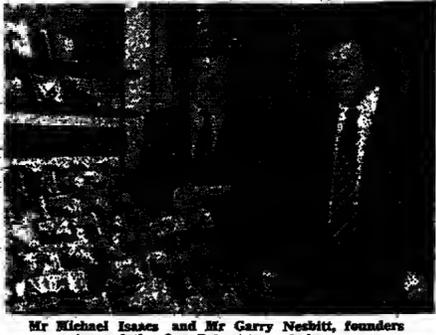
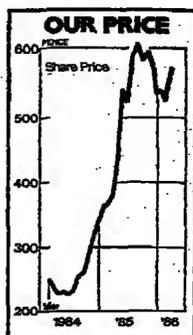
L and M points out that between the end of 1981 and the end of 1985, life and pensions premium income increased from £57.2m to £88.2m, single premiums from £3.9m to £44.2m and shareholders' profit from £2.8m to £6.6m. Its market capitalisation rose from £57.1m to nearly £200m and shareholders' funds from £9.6m to £16m.

The issue has been underwritten by S. G. Warburg.

### ● Comment

The right issue announcement from London and Manchester took the market somewhat by surprise. The group is still regarded primarily as a life company and at present life companies have in general no need for capital — UK Provident excepted — since their life funds are full and able to cope with future financing requirements. However, L & M has been expanding its operations beyond those of a home service company and it is this expansion that requires a fresh capital injection. The group established a non-insurance holding company which, while providing financial flexibility, does pose some problems. L & M operates a separate pensions division which is growing rapidly and now contributing to profits. However, this has to meet the statutory solvency requirements and since it is a separate division it has to stand on its own for solvency. Secondly, its mortgage operations have met with tremendous success. At the end of 1985 it had loans of £165m and in January this year it expanded its syndicated bank finance from £300m to £360m available for mortgages. The market operates on a 1 for 15 for assets to cover mortgage loans, that is £300m of loans should be backed by £20m of funds. Since the mortgage operation is independent of the life funds, the backing has to come from shareholders' funds. The market reacted by cutting the share price 20p to 84p — still comfortably above the rights price.

## David Churchill on W. H. Smith's £43m bid to take over Our Price Move may spark a chain reaction



Mr. Michael Isaacs and Mr. Garry Nesbitt, founders of the Our Price store chain.

WHEN Mr Garry Nesbitt was unable to buy a tape cassette on a Saturday afternoon in the West End in the early 1970s because most of the specialist record shops were shut, he did what most of us dream of doing but rarely achieve: he opened his own record and cassette shop selling the kind of music he wanted to buy and hoped others would do as well.

His gamble paid off. Two years ago he brought his Our Price retail chain to the stock market in a spectacular debut — capturing the interest of small investors — and yesterday agreed to sell his 130 stores to W. H. Smith in a deal worth £43.2m.

The move appears to give both Mr Nesbitt and W. H. Smith what they want.

Our Price will get the financial backing it needs to expand its operations, while W. H. Smith not only eliminates a key competitor but also achieves part of its new strategic aim of establishing a series of specialist satellite stores to

covered that there was more to specialist retailing than simply opening up a specialist chain. To be successful, specialist retailers usually have at their head an entrepreneurial management team quick to exploit market opportunities and to provide a high degree of motivation for staff.

To its credit, the W. H. Smith management quickly realised its mistake and aborted the Sounds FX operation earlier this year. This, however, significantly narrowed its options. It had previously acquired a specialist record retailer called Music Market with 20 shops but this was seen as more of a pop record and tape retailer rather than the range offered by specialists such as Our Price. Our Price had developed rapidly from Mr Nesbitt's original Tape Revolution music store in Finchley, opened with funds borrowed from colleagues at Mecca Sportsman casino group where he worked. But the course of growth in special-

ist retailing does not always run smooth. By the mid-70s, Mr Nesbitt and his close colleague, Mr Michael Isaacs, decided to take on the established specialists like HMV — a subsidiary of Thorn EMV — and Mr Richard Branson's Virgin Records.

Backed by a heavy radio advertising campaign, the nine central London stores boomed — until Our Price's competitors hit back with a vengeance. In 1979, for example, Virgin opened a record megastore in Oxford Street which hit the neighbouring Our Price shops hard. Mr Nesbitt's response was to shun the city centre megastore concept, preferring to concentrate on smaller towns and suburban locations where customer service was more important and competition was less acute.

This strategy was implemented with the acquisition of the loss-making Harlequin record store chain in 1980, which gave him

some 41 small stores in suburban locations. Harlequin, however, proved harder to turn into profitable operations than either Mr Nesbitt or Mr Isaacs had foreseen and led to Our Price making a loss of almost £400,000 in 1981.

In addition, the changing retail environment of the early 80s meant that the previous strategy of a rather dowdy, "pile-it-high / sell-it-cheap" approach was inappropriate to the growing sophistication of Our Price's customers.

So Mr Nesbitt and Mr Isaacs switched Our Price's trading formula into something more up-market, concentrating on range or music and customer service rather than simply price alone. The Our Price retail formula has been to extend its product range beyond chart albums to include country and western, jazz and classical music (which now accounts for about 5 per cent of sales). Pricing policy has been to

match the competition rather than lead with heavy discounting.

Our Price came to the stock market in 1984 at a time when the music industry was looking more buoyant than for a long time. Although long-playing record sales are in a long-time decline, cassette sales are booming as a result of the growth of in-car stereo systems and the personal stereo equipment pioneered by Sony's Walkman.

But the cost of Our Price's expansion was to over-extend its borrowing, which left it with the option of either securing the finance for further expansion through a rights issue or seeking the security of a larger company.

Mr Nesbitt decided to take the latter option. He says he much admires the W. H. Smith style of professional operation and counted Smith's as his major High Street rival, even though the Woolworth stores have the largest market share with about 15 per cent of the market.



W. H. Smith has a 12 per cent market share and Our Price about 7 per cent.

Mr Simon Hornby, chairman of W. H. Smith, said yesterday that the Our Price acquisition would establish a complementary retail chain. "We see the market falling into three distinct segments," he says. "Firstly, there is the mainstream business, captured from our High Street shops. Then, there is the popular sales through our Music Market chain. And, thirdly, we now have Our Price with its specialist niche."

The only drawback to Mr Hornby's strategy, however, is that his move may spark off a chain reaction. (To quote the record, Number One chart hit from Diana Ross) from other record retailers anxious to capture a share of a growing leisure market.

## Johnston advances to £5.6m

SOME MEASURE of recovery has been shown by the Johnston Group of civil and mechanical engineers in 1985. Pre-tax profits have moved up from £4.6m to £5.55m, with the whole of the increase attributable to the civil engineering and road maintenance division. The dividend for 1985 is raised to 7.5p net, from 7p. The final is 5.25p.

As to the current year, the directors say internal operating budgets support the expectation of a further increase in profitability.

A split of the pre-tax profit shows: engineering and hydraulics £1.06m (£1.04m); civil engineering supplies £2.03m (£2.05m); civil engineering road maintenance £2.46m (£1.34m).

THE FOLLOWING mergers are not to be referred to in the Johnston and Mergers Commission: the proposed acquisition of Home Churn by Ladbroke, the acquisition of the Hoover company of the US by Chicago Pacific Corporation, and the proposed merger between PAC Construction Materials and Externit Building Products.

## Johnston advances to £5.6m

After tax £2.13m (£982,000) and minority £222,000 (£252,000), net profit attributable was £3.2m (£3.33m) giving earnings of 30.98p (31.28p).

An extraordinary dividend of £430,000 is provided against the investment in a joint venture company making g.p. pipes in Jordan; operating activities have been mothballed.

The directors are now concentrating on building the recovery achieved in 1985 and look forward to making further progress during the current year. The results for home snooker tables showed a big improvement over 1984's heavy loss but sales were disappointing.

On the face of it Riley seems to have staged a complete recovery in 1985. A closer look at these figures tells a different story. The core business — sales of billiards and snooker tables — in the UK remained relatively steady, although Riley is still cursed with the problem that limited capacity means that as soon as production is increased, overtime payments soar and margins suffer. Revenue from snooker clubs was buoyed by the twin demons

of fruit machines and drink, as more and more of the clubs become licensed. Leisure Industries is still problematic, although the worst of its losses have been stemmed. But the Far East, or rather a sudden craze for snooker in Hong Kong, leap to the rescue and export sales generated half of these profits. The prospects for 1986 depend on how demand from the Far East develops. Nonetheless a modest increase to £950,000 is expected, producing a p/e of 18 on yesterday's share price, down 2p to 50p. Borrowings remain a persistent problem. Even after the Power-sport disposal, Riley sports borrowings of £5m against net assets of £7.5m. In a sense, the balance sheet has been the company's salvation, as would be predators have been deterred by a glance at it.

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## Amari expands in the US

BY DAVID GOODHART

Amari, the UK distributor of semi-manufactured metals, has announced a further move into the US market with the purchase of 35 per cent of the distributor All American Metals Inc, based in Philadelphia and New Jersey.

This deal follows swiftly on the heels of Amari's first US acquisition of Ontario Metal Supply of Baltimore, for which it paid £3.7m last month. The All American Metals stake has cost about £250,000 (£1.25m) and may be increased at a later date.

Mrs Brenda Langley, the Amari finance director, said the other main shareholder remained Mr Patrick Sweeney, the chief executive of the company. Mr Sweeney is now going to join the board of Ontario Metals.

Amari's existing Canadian operations, will have an aggregate turnover of over \$70m. Mr Jon Pither, the Amari managing director, said the US deals put the company straight into the top dozen distributors in America, in what remains a very fragmented market.

Mrs Langley said a major benefit of the two US deals is that they are both based in the north-east, and the company now has a distribution system running from Toronto in Canada to Virginia.

Although the two companies have, combined, been doing little better than breaking even, Mr Pither said he hoped to be making \$7m to \$8m a year in three to four years time. He predicted a 2 per cent a year growth in the aluminium market over the next five years.

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Over-the-Counter Market			
High Low	Company	Price Change	Gross Yield P/E Fully Div. (p)
149 118	Asa, Brit. Int. Ord.	12.2	7.3 5.5 8.1 7.5
153 121	Asa, Brit. Int. Ord.	7.2	10.7 7.2 10.0 10.8
43	Airprung Group	7.2	6.4 8.9 12.0 15.7
46 33	Armington and Rhodes	3.5	4.3 12.3 4.3 5.2
177 105	Bardwell	4.0	4.0 2.5 22.0 22.8
64 42	Bray Technologies	3.8	6.7 7.1 8.2
201 136	CCO Ordinary	14.8	12.0 8.7 3.4 3.2
152 87	CCO Conv. Pref.	3.8	15.2 10.8 10.8
150 80	Carborundum Ord.	1.45	4.9 3.4 7.2 11.2
94 83	Carborundum 7 1/2% PI	1.1	10.7 11.8
65 46	Deborah Services	3.5	7.0 12.7 5.7 7.5
32 20	Frederick Parker Group	2.3	—
112 50	George Blair	1.1	3.0 4.8 15.4 8.3
63	Ind. Precision Castings	—	15.0 9.3 12.5 18.6
218 181	Ica Group	16.2	5.0 4.6 8.1 8.1
122 101	Jackson Group	2.2	15.0 4.4 10.8 9.8
343 295	James Burrup	34.2	12.9 13.3 4.8 7.7
88 85	James Burrup Sp.Pf.	3.3	—
36 30	John Howard and Co.	8.0	5.9 0.8 47.2 44.8
1200 570	Minikouse Holding NV	1080	—
82 32	Robert Jenkins	7.0	9.1 20.0
34 28	Scunners 'A'	6.2	5.0 7.2 3.6 5.3
87 66	Torday and Carlisle	6.8	7.9 2.4 8.9 9.1
370 320	Threhan Holdings	230	2.1 4.0 14.4 14.1
63 53	Unilever Holdings	1.0	8.8 4.9 8.9 12.1
175 83	Walter Alexander	1.75	—
226 195	W. S. Yost	200	17.4 8.7 5.7 9.8

### DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corr. of spnding	Total for year	Total for year
Arenson Group	0.4	June 2	nil	nil	nil
Asa & Lacy	10.25	—	3	20.25	30
Beauford Group	3.5	—	3	8.25	4.5
British Sybros	1.75	May 23	1.3*	3	2.4*
Friendly Hotels	0.75	—	0.7	0.7	0.7
Gaskell Broadloom	3.5	—	3.5	5.5	5.5
Johnston Group	5.25	July 4	5	7.5	7
Kwik-Fit	1.1	July 1	0.94	2.1	1.73
Lda. Continental Adv.	1.5*	June 17	1.6	2.25	1.6
Lda. Edinburgh Trust	4.5	—	3.75	7.5	6.25
L & P Shop	2.1	—	2	4	4.8
Marshall's Unvail. sec int	1	May 23	—	1	—
Metsec	1.3	—	—	1.3	—
Newman Inds.	0.5*	May 16	0.8	—	—
Norwich Inds.	1.3*	July 1	—	—	3.75
Scanro Hedges	2.5	—	0.7	—	0.7
Sunleigh Elect.	nil	—	0.25	nil	0.25
S. W. Farmer	nil	—	nil	nil	3.1
New Court Trust Int.	4.75	—	4.15	—	14.25

Dividends shown in pence per share except where otherwise stated.  
\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM. stock. § Unquoted stock. ¶ Making 2p to date in respect of 15 months. || After allowing for share sub-division and scrip issue.

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Johnston

UK COMPANY NEWS

UB calls on Hanson to spell out Imps plans

**By Martin Dickson**  
United Biscuits, which is bidding for Imperial Group against a rival offer from Hanson Trust, yesterday accused Hanson of failing to answer questions about its plans for Imperial, and it called on it to spell them out.

The demand came in a letter from Sir Hector Laine, chairman of United, to Lord Hanson, chairman of Hanson Trust, just four days before the final closing date of United's offer.

However, Mr Martin Taylor, a Hanson director, said the company had asked three times for a meeting with Imperial to discuss the future and had been rebuffed. Hanson, he said, had been given minimal information and believed it should speak to Imperial's managers before coming up with any grandiose plans.

Hanson yesterday bought some 15m more Imperial shares in the market. This, together with purchases on Monday, lifts its holding from 10.2 per cent to 18.6 per cent. It has announced acceptance for its offer covering a further 20 per cent of the shares, while United's combined purchases were last put at 22 per cent.

Sir Hector claimed that the Hanson and United offers were not virtually identical, though capital values can and would change by a few pence on a daily basis.

He asked Hanson to spell out what cost savings it could make to Imperial's business, other than through office overheads, what benefits it could provide to brand marketing and development or distribution and selling, and how Hanson would reduce its gearing to "more reasonable levels" and at the same time provide funds for the development of Imperial.

He said that UB had demonstrated the positive commercial financial benefits of its offer for Imperial, "but even now you have remained silent."

**COLNE VALLEY WATER** is raising £10m through a 25m issue of 6½ per cent redeemable preference shares 1992-94 and a 25m issue of 10 per cent debenture stock 1995-98. Both stocks are priced at par, with £10 partly paid and the balance due on May 30. Preference shares are on offer by tender through Seymour Pierce (Lists open April 15) and £10 shares in the fully franked investment income return is 10.38 per cent. The yield on the debenture is 1 per cent over gilt edged stock.

**NOTICE TO HOLDERS OF NISSHINO INDUSTRIES, INC.**  
2-1/2 Per Cent, Convertible Bonds due 1995

Pursuant to Clause 7 (b) and (c) of the Trust Deed dated 30th April, 1983 under which the above Bonds were issued, notice is hereby given as follows:

- On March 28, 1986 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of April 25, 1986 in Japan, at the rate of 0.1 new share for each share held.
- Accordingly, the conversion price of the Bonds will be adjusted effective as of April 26, 1986 in Japan. The conversion price in effect prior to such adjustment is Yen 82.00 per share of Common Stock and the adjusted conversion price is Yen 78.20 per share of Common Stock.

NISSHINO INDUSTRIES, INC.  
By: The Bank of Tokyo, Ltd. as Disbursement Agent.  
Dated: April 9, 1986

Lonrho is flattered by 'friendly' US stake of 20%

**By Martin Dickson**  
MR "TINY" Rowland, chief executive of Lonrho, believes some 20 per cent of the company's shares are in American hands, with most of the stakes being built up in the past four or five months.

Mr Rowland, speaking to reporters after Lonrho's annual meeting, said he did not know who held the shares, but he believed they were mainly sympathetic to the company.

It is the first time the company has commented on the composition of its share register since it reported in March a pattern of aggressive buying of its shares and suggestions that a consortium was being organised to take it over.

Sir Edward du Cann, Lonrho's chairman, said earlier, in response to questions at the meeting that while the company was aware of an increase in holdings in the US, it had no

knowledge of any plans for a takeover. It was "somewhat flattered and not a little amused" by the American interest.

He told shareholders that while there was an awakening realisation by institutional investors of the merits of the company, Lonrho's share price was still undervalued in relation to the trading success and asset value.

Sir Edward gave no detailed profit forecast but said the group was trading well and hopes that the present year's profits would show its pattern of consistent growth was being maintained.

Lonrho was hoping to double in size in the next three to five years, he added. It was intending to strengthen its links with the Far East because of the area's immense growth potential and was considering seeking a

quotation on the Tokyo Stock Exchange.

Lonrho, he added, had no plans to take over any other company, although it continuously researched suitable enterprises. It was investigating the possibility of buying Land Rover from BL, but had come to no conclusion.

Sir Edward renewed Lonrho's attack on the Government for not giving the company the go-ahead last year to bid for House of Fraser, the stores group which was taken over by the Egyptian Al-Fayed family.

There is no doubt that the unfairness of our treatment by Government and by successive secretaries of state, a fact which is acknowledged on all sides except in Government itself, has seriously inhibited this company's development," he said.

Lonrho also announced a one-for-one scrip issue. Its shares closed at 293p, down 6p on the

Syphon in agreed bid for Marshall's

**By Terry Pevey**  
British Syphon has made an agreed £18.5m offer for Marshall's Universal in the latest move by Mr Bryan Morral to expand by acquisition his paper-based activities.

Both Syphon and Marshall's also produced results yesterday for the 12 months to December. Syphon's pre-tax profits almost doubled to £11.9m (a turnover of £96.5m (£23.2m)). Earnings per share were ahead to 9.5p (6p) restated for last year's scrip issue and dividend paid was 3p (2.4p).

Marshall's has reported pre-tax profits of £1.3m (£1.8m) on a turnover of £83m (£84.5m), including in 1985 shares for every £1 of pre-tax profits and £19.5m of sales through an East African operation sold during 1985. Earnings per share were £2.4p (2.2p) and the total dividend was an unchanged 2p.

The offer, 13 British Syphon shares for every 20 of Marshall's and 3 of the bidders shares for every £1 of the target's outstanding preference stock, has already been accepted by holders of almost 30 per cent of Marshall's shares. Among these are Syphon, with 13.6 per cent, financiers English Trust with 11.96 per cent.

In addition to the share offer there is a cash alternative, equivalent to 73p a Marshall's share, to be offered by English Trust. This part of the offer is only available until the first closing date on May 23.

**COMMENT**  
On the assumption that this agreed bid wins the 20 per cent or so of shareholder support needed for victory, Bryan Morral's British Syphon will have put on more than a 20 per cent turnover in less than two years. Last year's £5.5m East Lanes Paper group acquisition contributed almost a third of group pre-interest profits of £4.5m. The target, Marshall's, has done the merchandising activities of East Lanes. Mr Morral clearly believes that more volume can be pushed through the same channels—hence the acquisition of Marshall's. The target's self-adhesive side seems capable of standing on its own feet; whereas the motor components activities may see a more drastic approach. At this juncture has done the group balance sheet no good and Mr Morral could be back to the market for more before this year is out. Momentum plus the English Trust are clearly on his side for the time being, but inevitably even the dividend forecast could not prevent the shares slipping by 5p to 126p given the extent of the dilution.

**WPP claims bid victory**  
WPP, now run by former Saatchi & Saatchi finance director Mr. Martin "Stevell" and stockbroker Mr. Preston Rabi, said last night it had won control of Promotions House, the sales and promotion consultancy that it made a hostile £8m bid for last month.

WPP said that by yesterday morning acceptances had been received from holders of 53.3m shares (50.3 per cent), rising to 53 per cent by the end of the day.

Mr Alan Taylor, managing director of Promotions House, reiterated last night that he would resign as soon as the offer went unconditional. He said he could not speak for the views of his fellow senior staff.

**First Leisure**  
Lord Delfont, chairman of First Leisure Corporation, told yesterday's AGM that he was particularly encouraged by the trading results for the first four months of the current year and by the sales figures over the Easter holiday weekend.

He said he was sticking to his view expressed in the report and accounts that he looked to the year ahead with confidence.

Shareholders heard that the group's dancing operations had got off to a good start

EMAP buys six more titles

**By David Goodhart**  
EMAP, the magazine and newspaper publisher, yesterday paid a net £2m for Scarborough and District Newspapers in a move which further underlines its shift away from retailing and printing.

The Scarborough group, which has six titles, made pre-tax profits of £262,000 on turnover of £2.74m in the year to March 1985. Emap has agreed to pay about £2.5m for the company but will inherit £2.5m cash in the bank which has been boosted by Scarborough's sale of its Reuters shares. Net assets, prior to the Reuters sale, stood at £1.8m.

Emap has also written to shareholders explaining its decision to concentrate on publishing and exhibition activities.

The company grew out of local newspaper publishing but in recent years has diversified into contract printing and retailing which together last year accounted for nearly one-quarter of turnover.

Then in September last year Emap sold its retail division, Readwell, to United Newspapers and last month pulled out of magazine printing with the sale of its Heatset magazine printing division in Peterborough.

Mr Robin Miller, chief executive of Emap, said: "We decided that we weren't doing magazine printing very well and we either had to invest heavily or pull out."

Margins in publishing, he added, tend to be better than printing which is labour and capital intensive. Publishing is about good ideas and we have been good at creating a kind of cottage industry atmosphere where the ideas flow," he said. Emap now owns over 60 magazine titles—20 of which have been created in the past 10 years and 40 bought.

EMAP has also moved into that exhibition industry in the past two years which it claims has considerable synergy with its business magazines. "We now have 20 exhibitions which represent an annual turnover of about £10m and is a rapidly growing part of the group," said Mr Miller.

The company—which is likely to pay a turnover of £2.5m for the year—is not leaving contract printing entirely. It is expecting to print editions of the new Independent newspaper on its modern presses in Peterborough or Kings but such contract work is now incidental to its main strategy.

Emap will be paying for Scarborough papers in two tranches. The first will be entirely cash and the second cash or shares. The exact price has not been set but the offer was announced in the year ended April 3.

**IN BRIEF**

**THE Kuwait Investment Office** disclosed yesterday that it holds 14.6 per cent of Britannia Airways, the financial services group, which last month agreed to buy MIM, the fund management group, for about £45m. The KIO's stake was bought from Guinness Peat, the financial services group, which failed in a £28m hostile bid for Britannia this year.

**S. W. FARMER GROUP** of structural engineers and fabricators reports turnover of £16.3m (£19.14m) and loss £1.25m (£1.53m) for 1985. There is no dividend for the year (interim 3.1p). Loss per share was 41.77p (43.28p) and 66.34p (49.91p) after extraordinary charges £63,000 (£16,000).

**PHOENIX TIMBER**, the troubled timber importer, has seen the resignation of another director. He is Mr B. A. Ledger, and he follows the former chairman and managing director Mr Dennis Cook, who went last month. Mr Peter Quinn, the former chief executive of the Planet Group, took over on Mr Cook's resignation. Phoenix announced last month that it expected to make a substantial loss for the year despite an optimistic statement in December.

**NEW COURT TRUST**, investment trust, says its net asset value per 50p share rose from 47p to 56p at February 29 1986. The interim dividend is raised from 4.125p to 4.75p net and stated half year earnings per share were 7.03p (6.13p). Revenue before tax was up from £47.212 to £59.785. Tax took £156,020 (£155,488).

**LONDON & PROVINCIAL** Shop Centres (Holdings) made lower pre-tax profits of £454,000 (£1.11m) for the half year to December 25, 1985. The fall arose because the group has ceased capitalising interest on Euxine House and Edinburgh House, Slough, Berkshire and net rental income achieved on these buildings is initially substantially less than the related cost of borrowing. Gross rental income was £2.44m (£2.01m) and £4.95m (£4.17m) is expected for the year. Earnings per 10p share were 2.13p (3.94p) and the interim dividend is 2.1p (2p)—a final of not less than 2.6p (same) is forecast.

**BEAUFORD GROUP**, maker of beavy machine tools, raised pre-tax profits to £818,000 (£710,000) in 1985, on turnover of £9.69m (£8.99m). Tax took £327,000 (same) and earnings per 10p share were 15.1p (£11.9p) and final dividend 12.5p makes a total of 3.25p (4.5p) net. A one-for-one scrip issue is proposed.

**SUNLEIGH ELECTRONICS**, manufacturer and distributor of optical equipment, reports pre-tax profits up from £179,316 to £188,056 for 1985. No dividend (0.245p) is being paid. Stated earnings per 10p share were 0.48p (0.49p). Turnover for the year was £2.02m against £1.97m. There was an extraordinary credit of £5,888.

**McKECHNIE BROTHERS** has placed the 6.85m shares (14.97 per cent) which it owned in Newsum Teles, at around 138.5p net per share.

Kwik-Fit lifts market share and makes £6.6m

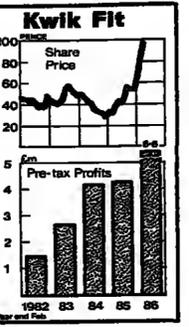
**By Increasing** its position as market leader and benefiting from stronger management and financial controls, Kwik-Fit (Tyres and Exhausts) Holdings has lifted its operating profit by 44 per cent and its pre-tax balance by 57 per cent in the year ended February 26 1986.

Turnover expanded from £61.2m to £83.76m on which an operating profit of £7.32m (£5.07m) was earned. Investment income was £1.38m (£1.18m) while interest charges were held at £2.07m (£2.02m) to give a pre-tax balance of £6.63m (£4.23m).

There was little profit movement in 1984-85 as the group suffered a downturn in the first half because of aggressive price competition in the exhaust market caused by manufacturer dumping stocks.

At the end of 1985-86 the group was trading from 318 outlets in the UK and Holland and had a further 27 under development. It estimates that 2.5m motorists will use Kwik-Fit in the current year and plans to introduce new services, including MOT testing wherever practical, which will put it in a good position to benefit from changing trends in retail automotive parts business.

In the initial five weeks of this year there has been significant increases in turnover and



profitability, compared with 1985. In 1985-86 the group opened 33 new depots. Of these, 22 (including the nine bought from Monarch Motoring Centres) were opened during January and February and made no real contribution to results. Five depots were closed or relocated. After tax £1.62m (£797,000) and minorities loss £16,000 (profit £1,600) the net profit came to £5.02m (£3.43m) for earnings of 7.51p (5.15p) per

share. Extraordinary losses total £446,000 (£487,000). A final dividend of 1.1p lifts the net total from 1,725p to 2.1p per share.

**COMMENT**  
The rise in Kwik-Fit's share price from 40p a year ago to 100p yesterday bears testimony to the excellent progress that these results describe. It also—quite appropriately—reflects a shift in the way the market looks at the company, seeing it more as a specialist retailer and less as a dowdy motors stock. The 60 per cent rise in profits last year was all the more encouraging as it was achieved with little help from the new depots which were opened at the tail end of the year. Kwik-Fit has been increasing the flow of customers through existing outlets by expanding the range of products and services offered through economies of scale and better controls, margins have also been rising. This happy pattern should be extended into the current year, which will also enjoy contributions from new depots. The first full-service Car Centre will be opened later in the year although the potential will take longer to be realised. Assuming profits of £3m this year, a P/E of 12 suggests that the re-rating may not yet be over.

**Lexicon shareholders to get partial reimbursement**  
**By Lucy Kellaway**  
Lexicon, a US-based maker of digital sound equipment, is planning to return to shareholders part of their investment in the company, which was floated on the stock market less than four months ago.

It will be the second time a US company has taken this route after running into difficult trading conditions.

Lexicon's shares were suspended in February at 118p, 3p higher than the issue price. The stock exchange, to the company's dismay, announced that the suspension had been "pending clarification of the company's financial position."

To halt rising concern among shareholders and trade customers Lexicon has issued un-audited pre-tax profit for the six months to February of £216,000 (£147,000) on sales of £4.7m. This compares to full year profits in 1985 of £1.7m and a turnover of £10.5m. The company currently has cash of \$2.5m, net current assets of \$4.6m, and shareholders' funds of \$5.5m.

Mr Harvey Schein, Lexicon's finance director, said yesterday that the decline in profits had resulted from severe competition in one of the group's product lines. However, he said that sales of the other products had been unaffected.

More detailed information will be sent to shareholders in four to six weeks, and dealings are expected to begin shortly afterwards.

The amount of the reimbursement has yet to be decided, but Mr Schein indicated that it would be between 20 and 50 per cent of the 118p issue price.

Chemical Method Associates, a Californian dishwasher manufacturer, offered investors their money back after its USM flotation in 1983, after it became clear that it would not meet its profit forecast.

**Metsec beats forecast with £1.4m profit**  
Metsec's first annual figures since coming to the Unlisted Securities Market last October show profits for 1985 at £1.38m—in the prospectus, the directors made a forecast of £1.3m. In 1984, the group had pre-tax profits of £658,000.

Turnover of the group—its principal activities are design, manufacture and marketing of the Metsec range of structural components and systems—rose from £12.1m to £14.89m, and operating profit advanced from £700,000 to £1.4m for the year.

After tax up from £315,000 to £607,000, attributable profits came out at £773,000 against £343,000.

A final dividend of 1.3p net is being recommended—if the ordinary shares had been dealt on the USM for the whole year then the directors would have recommended a net dividend of 2.46p ordinary share.

**London & Edinburgh Trust PLC**

Preliminary Announcement of Consolidated Profits  
for the 12 months ended 31st December 1985

	1985	1984	%
<b>TURNOVER</b>	£000	£000	Change
	72,057	33,384	+116%
<b>RENTS RECEIVABLE</b>	1,443	1,109	+30%
<b>PROFIT BEFORE TAXATION</b>	9,292	5,119	+80%
<b>PROFIT AFTER TAXATION</b>	6,607	3,949	+67%

DIVIDENDS		
Preference Shares	3.59p	
Ordinary Shares	3.00p	2.50p
Interim dividend paid	4.50p	3.75p
Final dividend proposed	7.80p	6.25p

COST OF DIVIDENDS		
Preference Shares	517	
Ordinary Shares	1,473	1,125
	1,990	1,125

**FUTURE PROSPECTS**  
—strong start to 1986.  
—exciting expansion of development programme

**BONUS ISSUE**  
—proposed bonus of 1 for 5 ordinary shares.

**INVESTMENT PORTFOLIO**  
—net rental income in a full year now totals £2.5 million.

**NOTICE OF ISSUE**

**ABRIDGED PARTICULARS**

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the unadmission of the above shares to be admitted to the Official List.

**The Colne Valley Water Company**

*(Incorporated in England on 19th June, 1873 by The Colne Valley Water Act, 1873)*

**OFFER FOR SALE BY TENDER OF £5,000,000**

**6½ per cent Redeemable Preference Stock, 1992/94**  
(which will mature for redemption at par at the latest on 31st December, 1994)

**Minimum Price of Issue £100 per £100 of Stock**

yielding at that price, together with the associated tax credit at the current rate, 89.50 per cent.

This Stock is an investment authorised by Section 1 of the Trustee Investments Act, 1961 and by paragraph 10 (as amended) in its application to the Company) of Part II of the First Schedule thereto.

The preferential dividends on this Stock, which will rank for dividends with the existing Preference Stocks, will be at the rate of 6½ per cent, per annum without deduction of tax. Under the Imputation tax system, the associated tax credit, at the current rate of Advance Corporation Tax (29½ per cent of the distribution), is equal to a rate of 2.757 per cent, per annum.

Tenders for the Stock must be made on the Form of Tender supplied with the Listing Particulars and must be accompanied by a deposit of £10 per £100 nominal amount of Stock applied for, sent in a sealed envelope to National Westminster Bank PLC, New Issues Department, P.O. Box No. 75, 2 Princes Street, London EC2P 2BD marked "Tender for Colne Valley Water Stock" so as to be received not later than 11 a.m. on Tuesday, 15th April, 1986. The balance of the purchase money will be payable on or before Friday, 30th May, 1986.

Copies of the Listing Particulars, on the terms of which alone Tenders will be considered, and Forms of Tender will be available, for collection only, during normal business hours today and tomorrow from the Company Announcements Office of The Stock Exchange, London EC2. Copies may also be obtained during normal business hours from:

Seymour, Pierce & Co.,  
10, Old Jewry, London EC2R 3EA.  
National Westminster Bank PLC,  
113, High Street, Watford, Herts, WD1 2DG.  
or from the Company's principal office, Blackwell House, Aldenham Road, Watford, Herts, WD2 2EY.

9th April, 1986.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

**The Colne Valley Water Company**

*(Incorporated in England)*

**Placing of £5,000,000**

**10 per cent Redeemable Debenture Stock, 1998/98**  
**at £100 per cent. (£10 per cent. paid)**

Application has been made to the Council of The Stock Exchange for the above Stock to be admitted to the Official List. The Stock will rank for interest *pari passu* with the existing Debenture Stocks of the Company.

In accordance with the requirements of the Council of The Stock Exchange, this notice is available in the Market on the date of Publication of this Advertisement.

Particulars of the Stock have been circulated in the Extra Statistical Services Ltd., and copies will be available, for collection only, during usual business hours until 10th April, 1986 from the Company Announcements Office of The Stock Exchange, London EC2. Copies may also be obtained during normal business hours up to and including 24th April, 1986, from

Seymour, Pierce & Co.,  
10, Old Jewry,  
London EC2R 3EA

or from the Company's principal office,  
Blackwell House, Aldenham Road,  
Watford, Herts, WD2 2EY.

9th April, 1986

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

**STAT-PLUS GROUP PLC**

*(Incorporated in England under the Companies Acts 1948 to 1981 Registered No. 1071698)*

**SHARE CAPITAL**

AUTHORISED	ISSUED AND FULLY PAID
£425,000	in Ordinary Shares of 5p each £358,333

Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of Stat-Plus Group PLC formerly dealt in on the Unlisted Securities Market to be admitted to the Official List.

Particulars relating to the Company are available in the Extra Statistical Service and copies of the listing particulars may be obtained during normal office hours on any weekday (Saturdays and Bank Holidays excepted) for 14 days from the date of this notice from Stat-Plus Group PLC, Stat-Plus House, 11 Green Lane, Prince George's Road, Collier's Wood, London SW19 2PU and from Laurence, Prust & Co., 7-11 Moorgate, London EC2R 6AH, and for the two business days following the date of this notice from Company Announcements Office, The Stock Exchange, London EC2.

**LAURENCE, PRUST & CO.**  
Basildon House, 7-11 Moorgate  
London EC2R 6AH

9th April 1986

UK COMPANY NEWS

# London & Edinburgh tops £9m with 80% growth

BOOSTED BY the sale of the Billingsgate, London, property and the pre-letting of the high technology facility in Bracknell, the London and Edinburgh Trust group of property developers and investors has lifted its pre-tax profit to £9.2m in 1985.

It is in line with the market's expectations and represents an 80 per cent advance over the previous year's £5.12m. And the current year has started strongly, the directors report.

Shareholders receive a dividend lift of 1.25p, with a final of 4.5p bringing the year's net to 7.5p. They also get a scrip issue of 1-for-5 with the added promise that the current dividend will be maintained on the enlarged capital.

Two of the major contributors to the 1985 record results were Billingsgate, with the sale of the Old Market Building to Citibank and the subsequent disposal of the interest in the 185,000 sq ft twin office towers, let to Samuel Mootag.

And at Waterside Park, Bracknell, with the pre-letting of the entire 105,000 sq ft high technology facility to Hewlett

Packard at a record rent and the subsequent completion of construction works.

Turnover in the year surged from £33.38m to £72.06m and rents received rose from £1.11m to £1.44m. It is forecast that the substantial additions made during the year will increase net rental income to £3.5m in a full year.

Operating profit came to £7.31m (£4.36m) with an additional £337,000 (£118,000) from associates, and there was net interest credited of £113,000 compared with a net charge of £171,000.

Available net profit is £6m (£3.88m) to give earnings of 31.6p (22.1p) or 30.4p (21.3p) fully diluted.

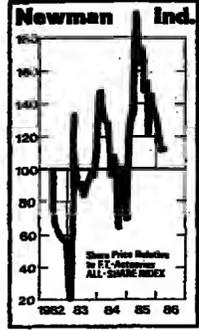
**comment**

The only question mark hovering over the studded property stock like London & Edinburgh Trust is whether it can sustain growth in the long term. Yesterday the City concluded that it couldn't and the shares fell by 20p to 705p. LET counters that the Ropemaker Place and Curzon Street developments will

emerge as successors to Billingsgate for 1986, and that Big Bang and the group's plans for European projects will take care of the long term. In the past, LET's financial wheezes have sent stock waves ricocheting through the property establishment, this year's selection of American imports — deep discount bonds and mortgage bonds — should prove no exception. Having traded on its reputation as a rising star for so long, LET now needs to demonstrate maturity. Augmenting the asset base — from now onwards the company plans to retain one in five of its developments for rental — should help, as should broadening the income base by building up financial services, something that John Gunn's non-executive directorship will help. Both schemes should also achieve the dual objective of reducing LET's tax charge, which crept up from 20 to 28 per cent last year. With both Ropemaker Place and the ambitious Paris development filtering through to profits, the City expects £13.5m and a p/e of 13 for 1986.

# Second half decline only temporary says Newman Industries

Newman Industries, which was rescued through a refinancing three years ago, yesterday reported a sharp fall in second half profits but Mr Nigel McLean, the chairman, was again adamant that this was "only a temporary setback in performance."



Second half profits tumbled to just under £600,000, leaving the result for 1985 down from a restated £5.1m to £3.1m — the first time in five years that profits had not moved ahead, said the chairman.

Group turnover was higher at £85.2m, against £83.1m, but generated a lower operating profit of £9.9m, compared with £7.8m.

In addition, tax of £1.7m (£2.3m), extraordinary costs of £0.1m (£0.2m) and the 0.5p final dividend promised with last year's rights issue — half making a 0.8p total — left Newman with a retained loss of £0.6m compared with a £1.7m profit.

Newman, which makes engineering assembly systems, electric motors, castings and cooling equipment, was hit, principally in the second half, by currency movements, quadrupled exceptional costs of £1.2m, and a lack of profitability from foundries.

Engineering and foundries lost £0.5m (profit £0.5m) and electric motors lost £1m (£1.6m). Interest charges were £2.6m (£2.4m).

However, during the year there were a number of significant achievements, which have played an important role in securing the continued future growth and success of the company, despite our disappointing results," said Mr McLean.

hopes for the full-year which were far from fulfilled by yesterday's disappointing results, and the shares shed another 4p to 23p. A downturn in Avdel's important US market's held back the subsidiary's sales growth and the effect of exchange rate movements, resulting mainly from Avdel's heavy dependence on overseas sales, took about £1m off profits. The exceptional costs of restructuring, mainly in the motors division, was sharply up, while foundries suffered continued operating difficulties, the loss of overseas contracts, and a £400,000 warranty claim in the second half.

Newman views these as one-off factors: Avdel is now moving ahead nicely, motors could reach breakeven at the trading level this year, and foundries should be back in profit. A good deal of recovery is already in the price, however, and the shares are buoyed as much by the sight of Suter's 7 per cent stake as by the prospect of a dramatic upturn.

**comment**

Newman Industries' recent interim statement produced

# Bodycote ahead of forecast with £3m

Bodycote International boosted pre-tax profits from £1.7m to £3.05m in 1985, against a forecast of more than £2.5m made at the time of the rights issue in November. As predicted, there were improved contributions from all divisions.

The final dividend is the forecast 3.5p for a net total up from 4.5p to 6p per 25p share on the increased capital. Stated earnings per share rose from an adjusted 12.7p to 20p.

A divisional split of taxable profits shows: metal treatment £1.62m (£1.42m); industrial protective clothing and safety products £1.48m (£0.62m); industrial and general textiles £842,000 (£898,000); financial services and property management £140,000 (£82,000); less head office expenses and bank interest of £1.04m (£972,000).

The company says all subsidiaries achieved a high utilisation of capacity and currently had good order books. Increased capital spending programmes have been authorised for all divisions, the major part of which will be funded from the rights issue proceeds (£2.7m net) with the balance from resources.

There has been a further marked reduction in the level of gearing.

**Westwood Dawes sets sights on growth**

Westwood Dawes, mechanical handling engineering group, has earned a profit of £40,000 in the second half of 1985 to give a year's total of £102,000. This is the first surplus for a number of years and compares with the £2,000 loss last time.

Following the share placing and rights issue in February 1985 and the injection of further funds a year later, the directors are looking for expansion. In order to conserve cash resources they have decided against a return to dividends at this stage.

After this year's capital injection, Mining and Allied Investments, registered in Jersey, holds 23.77 per cent of Westwood Dawes and has two representatives on the board.

The directors say the company in the strongest financial position it has been in for many years. They intend to expand the operational base by organic growth and suitable acquisitions.

# All-round growth for L&C Advertising

SUBSTANTIAL growth has been shown by the London and Continental Advertising Holdings group in 1985, with turnover ahead from £17.64m to £28.66m and profit before tax surging from £1.8m to £3.5m.

The figures include a full 12 months of London and Provincial Posters, against seven in 1984, and Paddington Posters which was acquired in July 1985 — in respect of this the comparisons have been adjusted in accordance with merger accounting principles.

In view of the results and the present trading position the dividend is lifted to 2.25p net per share, with a final of 1.5p. In 1984 there was a single 1.6p payment. In June of that year the group obtained a full listing after spending nearly four years on the USM.

Mr John Gofar, the chairman, reports that all parts of the group traded most satisfactorily. Further substantial progress was made in the reorganisation and rationalisation of London and Provincial Posters.

Group operating profit in the year almost doubled to £4.4m after spending increased interest charges of £228,000 (£562,000). Tax takes £1.49m (£823,000) to leave the net balance at £2.9m (£978,000), or 9.35p (6.27p) per share. There are extraordinary debits of £686,000 (£436,000).

**comment**

The very scale of the increase in profits at London and Continental Advertising galvanised the market into pushing the shares up 14p to 185p, despite the fact that the figures themselves were little better than analysts had expected. Undoubtedly had an excellent year in 1985 — swollen costs at the recently acquired London and Provincial were screaming out to be cut, while both posters and the non-poster advertising markets (from which L&C gets 30 per cent of its turnover) made healthy progress. After three years of earnings growth of more than 40 per cent, a fourth cannot be expected. However, L&C is more likely to track growth in the advertising market overall. On profits of £4.3m a prospective p/e of 15 may be a bit generous. However, L&C is aggressively running a business keen to expand into related areas by acquisition, although with gearing of about 60 per cent the scope to do so with cash looks limited.

# Arenson returns to dividend list

Arenson Group, office furniture and equipment maker, lifted pre-tax profits from £60,000 to £236,000 in the six months to February 2, 1986 and as predicted in December the company has returned to the dividend list after a four year absence.

With stated half year earnings per 10p share up from 0.25p to 2p, the company is paying an interim dividend of 0.4p net, covered 4.3 times on a fully taxed basis.

Mr Archy Arenson, the chairman, says important progress has been achieved. As usual, the second half should be much better than the first during which all the main holiday close down periods occur.

First-half turnover dropped from £7.39m to £6.95m due to the elimination of loss-making activities which were announced last year.

Financing charges were lower at £241,000 (£274,000). Tax took £21,000 (nil) and after extraordinary debits of £75,000 last time, net profit was £215,000, against a £15,000 loss. Interim dividend absorbs £49,000.

# Scanro shakes off higher charges to move ahead

IMPROVED pre-tax profits, up from £414,286 to £550,281, are reported by Scanro Holdings, windsurf board manufacturer, for 1985. A goodwill write off of £68,276 reduced the pre-tax figure — in the previous year there was a Trade Mark write off of £35,000. Interest charges more than doubled from £20,781 to £43,008.

Turnover rose from £2.4m to £2.86m during the year and operating profits were up from £490,067 to £661,565.

The directors consider the overall results to be satisfactory, even though sales volume was lost in the second half due to a warehouse fire in July.

Although a sum of £68,276 has been written off in respect of goodwill, the share capital of the company is being reorganised so as to make further amortisation unnecessary in future years.

The total dividend of this USM quoted company is raised from 0.7p to 4p net with a final of 2.5p. Stated earnings per share, calculated on profit after tax but before goodwill written off, rose from 9.7p to 11.9p.

been impressive but they were less spectacular than the market had expected. The goodwill write-off and sharply increased tax charge were also unwelcome surprises, and the shares, which had had their customary run-up ahead of the results, closed 7p down at 163p. The gradual acceptance of windsurfing as a sport rather than a craze is adding to the perceived quality of Scanro's earnings and its entry into the sailing market is bringing turnover growth at higher margins. The group is nevertheless sensitive to criticisms that it is a one-product company and the current year will mark a major attempt at diversification into leisure goods with its entry into the tennis and casual shoe market. This is an ambitious and expensive departure for a company whose previous experience has been wholly aquatic and its chances of success have to be weighed against the intensive competition. In the meantime, £900,000 is in sight for the year on a tax charge of 37 per cent. This puts the shares on a prospective p/e ratio of 9, a rating which suitably reflects the City's caution.

**comment**

Scanro's profits may have

# Ash & Lacy rises to £3m

A RECOVERY in the second six months of 1985 enabled Ash & Lacy to lift its full year profits from a depressed £2.57m to £3.01m pre-tax.

The directors expect the current year to show an improvement but say it would be unwise to assume that profits for 1986 will be as much as double the £1.93m returned for the second half of 1985.

They point out that the recovery in that period was partly

due to the closure of the galvanising plant at Blackwell and the Flospan relocatable building project at Cradley Heath, both of which were unprofitable. A general improvement in most areas of the group also helped the recovery.

Turnover for the year improved to £34.93m (£32.51m). Earnings came through at 34.5p (32.9p) and a final dividend of 10.25p increases the total from 20p to 20.25p net.

Tax took £1.56m (£1.49m) and extraordinary items £264,000 this time. The group manufactures perforated metal, steel cladding and galvanisers.

**THE PRODUCTIVITY BOOSTERS**

**SANDVIK: OUR PERFORMANCE CONTINUES TO SOAR.**

The Sandvik Group's turnover in 1985 went up by 11% to 12,560m Swedish kronor compared to the previous year. Order intake rose by 9%.

The Group's profits before non-recurring items increased by 59% to 1,610m Skr. This corresponds to a return of 21.3% (20.0% in 1984) on investment. The rate of return on adjusted equity capital was 20.5% (15.4% in 1984) after providing for taxation.

We didn't reach this level of profitability by chance.

It's the result of a deliberate policy of concentrating our resources on very specialised fields. Take cemented carbide inserts for metalworking in modern industries such as aerospace. We are world leaders with our cemented carbide tools.

Likewise we lead the world in high-performance stainless steel. Our rock-drilling tools are used all over the world. Our saws and tools are renowned. And we supply advanced process systems to a variety of industries.

We may be Swedish in origin but we are international at heart. We have subsidiaries in more than 40 countries and over 90% of our sales come from overseas operations.

For the present year, we foresee a slower growth in world demand but profits maintained at the same level as in 1985.

**SANDVIK**

SANDVIK AB, S-811 81 Sandviken, Sweden.

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# Latest prices:

Mindful that share prices can vary daily, we are publishing a bulletin showing the value of our offer for Imperial. The value we've quoted is based on our best possible offer. The next closing date of our offer is April 11 at 5 pm.

**IMPERIAL SHARE PRICE:**

## 347.0 P.

**HANSON BID WORTH:**

## 369.0 P.

**HANSON BID HIGHER BY:**

## +22.0 P.

Figures based on the market prices at 3.30pm on Tuesday.

**HANSON TRUST**

The values of Hanson Trust's offers depend on its share price. The above offer value is for Hanson Trust's Share and Convertible Stock Election and takes account of an estimate by Moore Cowell Ltd. of the value of the 10% convertible loan stock of Hanson Trust. The value of the Convertible Stock is estimated because it will only be listed in the event of the offer becoming unconditional.

FT LAW REPORTS

Argyll fails to stop Guinness bid for Distillers

ARGYLL GROUP PLC AND OTHERS v DISTILLERS CO PLC

Outer House of the Court of Session: Lord Jauncey: April 4 1986

ABUSE OF dominant position in the Common Market does not arise out of merger between two companies unless it would lead to a significant and abnormal alteration in the level of competition...

Lord Jauncey so held in the Outer House of the Court of Session in Edinburgh when refusing an application by Argyll Group plc and its subsidiary, Amalgamated Distillers Products plc, for an interim order restraining Distillers from taking steps towards a merger.

The application came before Lord Jauncey at the interim stage of an action to interdict the merger as being contrary to EEC competition law. It was made *ex parte* in the Scottish sense that information was laid before the court unaccompanied by affidavits. Distillers, having lodged caveats, was entitled to be heard.

Article 86 of the Treaty of the European Economic Community (EEC) provides: "Any abuse by one or more undertakings of a dominant position within the common market or in a substantial part of it shall be prohibited..."

LORD JAUNCEY said that Argyll and Guinness had both made takeover bids for Distillers. April 18 was the final day for acceptances.

Argyll owned two malt distilleries which were not in production. It also sold whisky blended to its own order in Belgium and elsewhere.

Guinness owned Belts, which distilled and blended Scotch whisky. Belts owned five malt distilleries.

There were 117 malt distilleries in Scotland of which 84 were in production. Of those 84, Distillers owned 24, 21 of which were out of production.

but 10 of which could be returned to production without undue difficulty. A further 12 distilleries owned by others were also out of production. Argyll maintained that the proposed merger would amount to a concentration of article 86 of the EEC treaty in its effect on the market for malt fillings in the UK; and in its effect on the market for blended whisky in Belgium.

"Malt fillings" were the malt whiskies acquired by blenders to make the appropriate blend. Since most blended whiskies contained a number of different malt fillings it was normal in the trade for distillery owners to swap malt fillings rather than pay cash.

Argyll contended that Distillers was in a dominant position within article 86 in the malt fillings market and in the Belgian blended whisky market; and that the merger would constitute an abuse of Distillers' dominant position amounting to an abuse; and that it would affect trade between member states.

It asserted that the results of merging Distillers and Belts would be that (1) the structure of the malt fillings market would be altered in as much as Distillers' position would be strengthened by the addition of Belts' five distilleries, whereas the remainder of the market would be reduced with consequent greater difficulty to persons requiring malt fillings on a swap basis; (2) the sweeping into the Distillers fold of Belts, a competitor, would alter the structure of the Belgian market to Argyll's detriment.

Lord Jauncey, in dispute that article 86 conferred rights on persons who suffered loss or damage as a result of its breach. However, such persons must establish a number of matters before they could successfully invoke the article. They must first identify the products, market, and the geographic area in which the undertaking was said to be dominant. They must then demonstrate that the undertaking was in fact in a dominant position; that there had been an abuse of that dominant position; and that such abuse affected trade with member states (see *United Brands [1978] 1 CMLR 429*).

In the present case no question arose as to the products and geographic markets in relation to the market fillings and, having regard to the high consumption of Scotch whisky in Belgium, it was justifiable to proceed on the basis that

the Belgian product market, for the purpose of the petition, was Scotch whisky and not general spirit as argued by Distillers. The predominant feature of a dominant position had been held to be the ability of an undertaking to act without taking account of competition, and independently of its consumers (see *United Brands and Hoffman-La Roche [1979] 3 CMLR 211*).

"Taking the averments in the petition and the information provided during the debate, it was doubtful whether Argyll had a *prima facie* case as to the dominance of Distillers in either of the two markets.

Assuming however, that it was in a dominant position, the question was whether there had been an abuse of that position within article 86. That a merger of two undertakings could per se amount to an abuse of that position was established in *Continental Com [1973] 2 CMLR 199*. But looking at other cases it seemed reasonably clear that something more than mere alteration, albeit measurable, in the level of competition was required before the event producing that alteration could be categorised as an abuse. *Commercial Solvents (1984) 13 CMLR 309; Michelin (1985) 42 CMLR 288; Felixstowe Dock and Railway Co [1976] 2 CMLR 635*.

From those cases it was taken that an abuse for the purposes of article 86 must be constituted by some act which had a significant and abnormal effect on the market, to the extent that the degree of competition was not only altered but was distorted in a manner which could only be achieved by the exercise of a dominant position.

Looking at the averments and having regard to the further information, there was considerable doubt as to whether the proposed merger could ever be said to constitute an abuse for the purposes of article 86.

The advantages and disadvantages to the party of granting or refusing interim interdict remained to be considered.

If interim interdict were granted, the way was likely to be clear for the Argyll bid to proceed. Argyll's bid was refused, both bids remained open to Distillers shareholders.

The court was informed that the cost incurred by Guinness in connection with its bid had been enormous. Both bids proceeded and Argyll's was accepted, Argyll lost nothing by not obtaining interim interdict. If Argyll's bid failed, its possible loss as competitor and operator in the two markets would probably be in comparison with that sustained by Guinness in the event of its being prevented from presenting its offer.

If the merger were ultimately held to be an abuse, Argyll could probably recover any quantifiable loss by way of action for damages (see *Garden Cottage Foods [1984] 1 AC 130*).

Having regard (1) to his doubts as to whether Argyll had made out a *prima facie* case for Distillers being in a dominant position in the relevant markets; (2) to his doubts as to whether, if Distillers were in such a position, a proposed merger would constitute an abuse; and (3) to the possible consequences of granting or refusing interim interdict, Lord Jauncey concluded that the balance of convenience required that Argyll's motion be refused.

For Argyll: W. Prosser QC and Drummond Young (Dorman Jeffrey).

For Distillers: A. C. Hamilton QC (McGrigor Donald and Moncrieff).

For Guinness: J. G. Milligan QC and D. A. O. Edwards QC (W. and J. Burrows).

By Rachel Davies Barrister

In re L. E. Holliday, FT March 25 1986 solicitors for Holliday (Holdings) were Manchesa and Co, for Hetherington and Dempsey, York.

Biotechnology Publication date: May 2, 1986 Advertisement copy date: April 14, 1986

FINANCIAL TIMES proposes to publish this Survey on the above date. For further details, please apply: WILLIAM CLUTTERBUCK on 01-248 8000 ext 4148 FINANCIAL TIMES Entrep's Business Newspaper

The Prospects for TOURISM in Britain 22 & 23 April, 1986

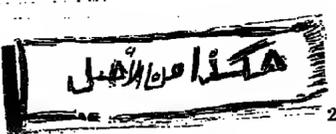
F.T. CROSSWORD PUZZLE No. 5992

Crossword puzzle grid with clues: ACROSS 1 Legal officer who gets on in fine weather (8) 2 Six perhaps proving great success (3,3) 3 Read about spreading of flies and quite understating (8) 4 Novice putting cigarette out on bottle (6) 5 Spring leading newly-wed from goal? (8) 6 Pope who had city connections apparently (5) 7 Customary tax on part of crofter's cottage (4) 8 He grumbles about old cab (7) 9 Felt discontent when traveller had to dine out (7) 10 Gaspel gaining currency (4) 11 Writer engaged in budding or kissing (5) 12 Large rat that sounds like a bow-legged bird (9) 13 Choice delicacy tried to eat it seems (8) 14 Urges underworld to acquire fine china? (6) 15 Bound to have elasticity (6) 16 Taken up and checked (8) DOWN 1 Caneels on account of scientific difficulties (8) 2 Repeat that is just one ear of maize (6) 3 Nothing bad about this fruit (5)

ACROSS 1 Always set out to achieve the highest pinnacle (7) 2 Sick jokes resulting from bad temper? (8-6) 3 Drink that may prove hard to take (8) 4 Figure-walker on track of estate dwellers (8) 5 State term of contract (9) 6 Drop like a flower (4) 15 State term of contract (9) 18 Surgeon for example who deals in stocks (8) 20 Fisher's finger-prints (4) 21 He runs one in crib (7) 22 Spy with way to annoy (6) 23 Fashioned pen was first in the field (6) 26 Children's publication (5) Solution to Puzzle No. 5991

AUTHORISED UNIT TRUSTS

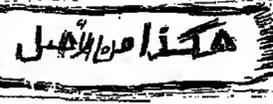
Table listing various unit trusts and their managers, including Argyll Unit Trusts, Guinness Unit Trusts, and various investment funds. Columns include trust names, managers, and other details.



AUTHORISED UNIT TRUSTS & INSURANCES

Company Name	Address	Phone	Unit Name	Value	Change
Seaboard Funds Management Ltd	30 City Road, London EC1Y 3AY	01-426-6670	Seaboard Growth	100.00	+0.50
Activa Life Insurance Co Ltd	401 St. James St, London EC1V 4AG	01-453-2000	Activa Life	150.00	+1.20
Imperial Life Ass. Co of Canada	Imperial Life House, London EC4A 3DF	01-272-5125	Imperial Life	200.00	+0.80
London Life - Continued	London Life House, London EC4A 3DF	01-272-5125	London Life	180.00	+0.60
Friends' Provident Life Office	15 St. James's St, London SW1Y 4LG	01-930-5474	Friends' Provident	120.00	+0.40
Colonial Mutual Group	24 Leake St, London EC4A 4SD	01-490-9061	Colonial Mutual	110.00	+0.30
Albany Life Assurance Co Ltd	30 Leake St, London EC4A 4SD	01-490-9061	Albany Life	100.00	+0.20
Commercial Union Group	St. Peter's Church, London EC3	01-283-7500	Commercial Union	90.00	+0.10
General Accident Life Assurance Co	200 Abchurch Lane, London EC4A 3DF	01-490-0411	General Accident	80.00	+0.05
Continental Life Assurance PLC	64-70 High St, London EC2M 6RN	01-480-5225	Continental Life	70.00	+0.02
Assicurazioni GENERALI SpA	117 Fenchurch St, London EC3M 5DF	01-490-0733	Assicurazioni GENERALI	60.00	+0.01
Credit & Commerce Life Ass. Ltd	74 St. Andrew St, London EC4A 3DF	01-740-7070	Credit & Commerce	50.00	+0.00
British National Life Assurance Co Ltd	100 St. Andrew St, London EC4A 3DF	01-490-0561	British National	40.00	+0.00
Equity & Law	Equity & Law House, London EC4A 3DF	01-490-0561	Equity & Law	30.00	+0.00
City of Edinburgh Life Assurance	40 Leake St, London EC4A 4SD	01-225-1655	City of Edinburgh	20.00	+0.00
City of Westminster Assurance	50 Leake St, London EC4A 4SD	01-225-1655	City of Westminster	10.00	+0.00
AA Friendly Society	100 Leake St, London EC4A 4SD	01-225-1655	AA Friendly Society	5.00	+0.00
AA Friendly Society	100 Leake St, London EC4A 4SD	01-225-1655	AA Friendly Society	5.00	+0.00

Handwritten signature or note at the bottom of the page.



INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial products, including Standard Life Assurance Co Ltd, Teachers' Assurance Company Ltd, and others, with columns for company name, address, and contact information.

Table listing Overseas Funds, including Baring Fund Managers (Germany) Ltd, Baring International Group, and others, with columns for fund name, manager, and details.

Table listing Money Funds, including Baring Money Market Fund, Baring International Money Fund, and others, with columns for fund name, manager, and details.

Table listing Money Market Bank Accounts, including various banks and their account offerings, with columns for bank name, account type, and interest rates.

Table listing Money Market Trust Funds, including various trust funds and their performance metrics, with columns for fund name, manager, and details.

Table listing Money Market Bank Accounts (continued), including various banks and their account offerings, with columns for bank name, account type, and interest rates.

TRADITIONAL OPTIONS 3-month call rates

Table listing traditional options and 3-month call rates for various banks and financial institutions.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas financial services, including various banks and their international offerings, with columns for bank name, service type, and details.

# COMMODITIES AND AGRICULTURE

## Oil prices see-saw in volatile markets

By Dominic Lawson

**OIL MARKETS** on both sides of the Atlantic fluctuated wildly yesterday as traders attempted to weigh up the impact and likely duration of the Norwegian offshore oilworkers strike, and the simultaneous re-entry of the Soviet Union as a seller in the European spot market.

UK North Sea Brent for prompt delivery opened at around \$15 a barrel, more than \$1 above Monday's close and 50 per cent up on last week's record low of under \$10.

But as it became clear that there were still some 10 cargoes of unsold Brent crude available for prompt delivery, sellers were forced to consider prices as low as \$14 a barrel.

May Brent shipments, having traded as high as \$14.40 in the morning, saw a continuous decline down to \$13.50. The main fear was that producers such as Mexico, Egypt and the Soviet Union would all start trading at high as \$14.40 in the morning, saw a continuous decline down to \$13.50.

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## Miners' strike threatens Australian coal exports

BY PATRICIA NEWBY IN MELBOURNE

**COAL EXPORTS** from some Australian ports will be disrupted from tomorrow following the decision yesterday by mass meetings of coal miners in New South Wales to strike for seven days in support of pay claims.

The rest of the country's 30,000 coal mine workers are expected to join them by the end of the week and another seven-day national stoppage has been called for the week beginning next Wednesday.

Australia mines about 120m tonnes of coal a year and its exports of around 100m tonnes make it the world's biggest exporter of both steam and coking coal, with Japan being by far the largest market.

Coal is the country's biggest export income earner and an important major source of revenue for state governments through rail and port handling charges.

After three years of comparative peace in the coal industry the current round of industrial strife is looming as one of the most serious ever. The last major strikes were in 1981 when the coal industry was still booming.

The Australian Coal Association, which represents employers, estimates the cost of the strike in lost production at \$20m a day.

Coal stockpiles at ports have been eroded by the traditional three-week Christmas break, followed by the seven-day miners strike in February and the traditional 10-day Easter break.

There are already two ships waiting off Newcastle which will not be loaded and another seven are due within the week.

At this stage the outlook for a quick settlement looks gloomy. No further talks between the parties are scheduled. The union hard liners appear to have won the day over more moderate elements and coal proprietors are standing firm on their settlement terms because they say the industry cannot afford high pay rises at this time.

without even detailing the owners' offer. The average coal miner's pay with bonuses and overtime is around A\$790 a week, nearly twice average male weekly earnings throughout the whole economy.

The industrial troubles may cause a shake-out in the industry by giving coal owners the chance to shed uneconomic operations although the process of permanent closures will be painful to both coal owners and workers.

Workers at Western Mining Corporation Holdings' nickel operation at Kambalda, Western Australia, remained on strike yesterday as the dispute spread to the Boulder nickel smelter and a company gold mine, reports Reuters from Melbourne.

The 1,500-strong Kambalda workforce downed tools six days ago in protest at a redundancy package for 190 workers being laid off in a restructuring of the nickel operation. A revised offer made by the company on Monday was also rejected.

### LONDON MARKETS

**THE LONDON** coffee futures market was basically weak all day, a strong recovery in New York overnight meant that London values were "dne" to rise somewhat more than £100 a tonne at the opening but at its peak the July quotation only managed a rise of around £70 soon after the opening and steadily slipped back from that level. And as change over took place, New York encouraged a continued slide which left July coffee \$5.90 down on the day at 23,317.50 a tonne. Dealers said the dull tone in the physical market remained one of the main factors weighing down futures. They thought roasters were hanging back awaiting a recovery in retail demand.

### INDICES FINANCIAL TIMES

April 9 1986 (1982=100)	826.71
April 8 1986 (1982=100)	826.71
April 7 1986 (1982=100)	826.71
April 6 1986 (1982=100)	826.71
April 5 1986 (1982=100)	826.71
April 4 1986 (1982=100)	826.71
April 3 1986 (1982=100)	826.71
April 2 1986 (1982=100)	826.71
April 1 1986 (1982=100)	826.71

### REUTERS

1885.5 (1983=100)	1885.5	1983.7
Spot 126.99 (1983=100)	126.99	126.99
Future 126.43 (1983=100)	126.43	126.43

### DOW JONES

April 9 1986 (1929=100)	2,429.50
April 8 1986 (1929=100)	2,429.50
April 7 1986 (1929=100)	2,429.50
April 6 1986 (1929=100)	2,429.50
April 5 1986 (1929=100)	2,429.50
April 4 1986 (1929=100)	2,429.50
April 3 1986 (1929=100)	2,429.50
April 2 1986 (1929=100)	2,429.50
April 1 1986 (1929=100)	2,429.50

### MAIN PRICE CHANGES

Commodity	Unit	Change
Aluminium	100 lbs	+10
Copper	100 lbs	+10
Lead	100 lbs	+10
Nickel	100 lbs	+10
Zinc	100 lbs	+10
Gold	100 gms	+10
Silver	100 gms	+10
Platinum	100 gms	+10
Iron	100 lbs	+10
Steel	100 lbs	+10
Coal	100 lbs	+10
Oil	100 lbs	+10
Wheat	100 lbs	+10
Corn	100 lbs	+10
Soybeans	100 lbs	+10
Wool	100 lbs	+10
Woolfats	100 lbs	+10
Woolskins	100 lbs	+10

### US MARKETS

**ANOTHER FIRM** show on the oil markets in the wake of both the Norwegian production shutdown and repeated American wishes to see stable futures market. Reports Helms Commodities, Copper continued the brighter tone exhibited on Friday as commission house buying served to underpin important chart support levels. Sugar again saw good speculators and trade buying as reports of imminent offers by India and Pakistan added to constructive chart signals. Cocoa came under further liquidation pressure as a dip in the market led to a dip below important chart support levels. Coffee traded sharply lower to limit down at mid-session but commission house buying towards the close rallied prices by as much as 15c.

### NEW YORK

Commodity	High	Low	Prev
Aluminium	126.00	125.00	125.00
Copper	127.00	126.00	126.00
Lead	128.00	127.00	127.00
Nickel	129.00	128.00	128.00
Zinc	130.00	129.00	129.00
Gold	131.00	130.00	130.00
Silver	132.00	131.00	131.00
Platinum	133.00	132.00	132.00
Iron	134.00	133.00	133.00
Steel	135.00	134.00	134.00
Coal	136.00	135.00	135.00
Oil	137.00	136.00	136.00
Wheat	138.00	137.00	137.00
Corn	139.00	138.00	138.00
Soybeans	140.00	139.00	139.00
Wool	141.00	140.00	140.00
Woolfats	142.00	141.00	141.00
Woolskins	143.00	142.00	142.00

### WESTERN AUSTRALIAN COAL EXPORTS

At this stage the outlook for a quick settlement looks gloomy. No further talks between the parties are scheduled. The union hard liners appear to have won the day over more moderate elements and coal proprietors are standing firm on their settlement terms because they say the industry cannot afford high pay rises at this time.

There are already two ships waiting off Newcastle which will not be loaded and another seven are due within the week. Queensland port stockpiles are probably sufficient to withstand a seven day stoppage at the mines.

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There are already two ships waiting off Newcastle which will not be loaded and another seven are due within the week. Queensland port stockpiles are probably sufficient to withstand a seven day stoppage at the mines.

## Bonn worried over farm prices following EMS realignment

BY PETER BRUCE IN BONN

**WEST GERMANY** has become seriously concerned that it may lose the support of the new French Government in its efforts to take a cut of A\$2 (£1) a tonne in contract prices with Japan. Steaming coal prices are under pressure because of lower oil prices.

Japan will be able to use Australia's poor industrial performance to take a cut of A\$2 (£1) a tonne in contract prices with Japan. Steaming coal prices are under pressure because of lower oil prices.

Japan will be able to use Australia's poor industrial performance to take a cut of A\$2 (£1) a tonne in contract prices with Japan. Steaming coal prices are under pressure because of lower oil prices.

Mr Kiechle's job during the price round extremely difficult. And it raises the prospect of Bonn having to exercise a veto in the Council of Ministers for the second successive farm price negotiation.

Mr Kiechle held talks in Bonn yesterday with his Italian counterpart and dies to London today to see Mr Michael Jopling, the British Agriculture Minister.

Bonn is particularly keen to try to soften the blow of the price round, which is being taken up by the British demands for price cuts. Mr Kiechle will try to convince London that price cutting will not help solve the Community's fundamental agricultural problem — surplus.

Instead, Mr Kiechle and his officials have tried to work out a package of alternative measures to present in Brussels. These are not entirely new but involve trying to make national state aids available to encourage farmers to turn to crops in which there are no European surpluses and, on the other, to stop farming altogether. The Agriculture Ministry here believes it could "take out" 2m tonnes of cereals — from a West German average of 24m tonnes a year recently — in a "very short time".

This scheme would involve both the community and national governments paying compensation to farmers ready to stop commercial production on their land. Bonn's thinking at the moment is that the community could pay around 25 per cent of such compensation, putting the burden of compensation on national governments which would then be more likely to police such a scheme carefully.

The Agriculture Ministry says about 10 per cent of German farmers would be interested in such a scheme.

## World Bank's warning to copper industry

BY STEFAN WAGSTVL

**THE COPPER** industry faces a decade of steady but spectacular growth according to a draft report from the World Bank due to be published later this year.

The bank predicts that copper consumption in the Western world will grow by 1.9 per cent annually in the years 1983 to 1995, rising from 7.19m tonnes to 9.02m. Mine production is expected to grow at 0.8 per cent over the same period from 6.53m tonnes to 7.17m tonnes.

Prices should stay at their present low level for some time in real terms says the bank. The US dollar equivalent price could be 96 cents a pound in 1980 and 135.6 cents in 1995. But after allowing for inflation, this would amount to 65.4 cents a pound in 1990 and 73.9 cents in 1995 (in constant 1985 dollars).

These projections are the bank's base forecasts, reflecting its view of what is most likely to happen. They are based on the assumption that economic growth in industrialised countries will average a steady 3.1 per cent a year until 1990 and a little more in the 1990s, and that developing countries will grow at the rate of 5 per cent a year for the rest of the 1980s and 6.1 per cent in the early 1990s.

There would be brought back into production if prices started rising. This would moderate the extent of any price increase.

The World Bank believes that the share of state-owned companies in the world market would be brought back into production if prices started rising. This would moderate the extent of any price increase.

The report warns that future industry production and investment decisions will require great attention to cost-competitiveness. "Because of sluggish demand, producers have been competing for survival."

Looking at the copper industry in individual countries, the World Bank says that US mine capacity will decline further from 1.45m tonnes at the end of 1983 to 1.02m tonnes by 1995, as many temporary closures become permanent and new capacity is limited. The state-owned sector in Chile, which is limited by the state-owned company CODESA, is unlikely to increase, despite the closure of a number of privately-owned US mines. An expected reduction in Zambia's output is likely to limit the total expansion of the state-owned sector. In China, the expected expansion of the state-owned company CODESA is unlikely to increase, despite the closure of a number of privately-owned US mines.

**COPPER MARKET PROJECTIONS** (excluding centrally-planned economies) ('000 tonnes a year)

	1983	1990
Mine capacity	7,448	7,890
Mine production	6,529	7,174
Refined production	7,664	8,845
Consumption	7,190	9,022

Source: 1983, World Bureau of Metal Statistics; 1990 and 1985, World Bank

### CATHODES (AM)

Official closing (am): Cash 980-5 (978-5), three months 984-5 (982-4), settlement 970 (980).
--

### COPPER

Official closing (am): Cash 980-5 (978-5), three months 984-5 (982-4), settlement 970 (980).
--

### LEAD

Official closing (am): Cash 266-7 (265-7), three months 269-5 (267-5), settlement 257 (256), final carb close: 262-5-7.
---

### NICKEL

Official closing (am): Cash 2720-30 (2740-50), three months 2780-5 (2785-80), settlement 2750 (2750), final carb close: 2612-0.
---

### ZINC

Official closing (am): Cash 448-8 (441-2), three months 449-5 (442-3), settlement 449-5 (442), final carb close: 440-2-5.
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### GOLD

Gold bid \$ 336-339, on the London bullion market yesterday. It opened at \$340-345, and was fixed at \$340-345, US cent equivalent of \$1312-312A in the afternoon. The metal touched a peak of \$341-341A and a low of \$339-340A.
--

### GOLD AND PLATINUM COINS

Krugger, 1984-4, \$424 (1985-1986)	239.35
1/10 Krugger, 1984-4, \$424 (1985-1986)	239.35
1/10 Krugger, 1984-4, \$424 (1985-1986)	239.35
1/10 Krugger, 1984-4, \$424 (1985-1986)	239.35
1/10 Krugger, 1984-4, \$424 (1985-1986)	239.35
1/10 Krugger, 1984-4, \$424 (1985-1986)	239.35
1/10 Krugger, 1984-4, \$424 (1985-1986)	239.35
1/10 Krugger, 1984-4, \$424 (1985-1986)	239.35

### SILVER

Silver was fixed 170p on the London bullion market yesterday. US cent equivalent of the fixing levels were: Spot 832c, up 8c; three months 842c, up 8c; six months 852c, up 8c; and 12 months 870c, up 8c. The metal opened at \$262-250, closed at \$262-250.
--

### MEAT

	Yesterday's close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

### COFFEE

London failed to open as high as expected after a speculative recovery in New York was met by reports of nervousness of bullish crop reports, that never materialised. London managed a recovery to 259-75, 1500 lots of 1000 lbs, but was again unable to move higher. Physical offers appear non-existent and a few buyers at bid, reports Dromi, Buzanish Lambert.

### COFFEE

	Yesterday's Close	Previous Business Day	Business Done
Apr	259.75	259.75	
Jul	265.00	265.00	
Oct	270.00	270.00	
Jan	275.00	275.00	
Mar	280.00	280.00	

### SOYABEAN MEAL

Good commercial buying eased on a firmer cash market but prices steady throughout the day with local crop seasonal selling keeping values in check, reports Mulpaup.

### GRAINS

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

### WHEAT

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

### BARLEY

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

### HEATING OIL

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

### POTATOES

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

### FREIGHT FUTURES

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

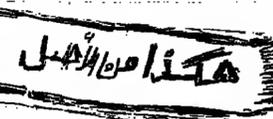
### RUBBER

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

### OIL

	Yesterday's Close	Previous Business Day	Business Done
Apr	112.50	112.50	
Jul	120.00	120.00	
Oct	125.00	125.00	
Jan	130.00	130.00	
Mar	135.00	135.00	

CURRENCIES, MONEY AND CAPITAL MARKETS



FOREIGN EXCHANGES

Dollar falls sharply

The dollar weakened on the foreign exchange yesterday, on technical selling after the announcement of the European Monetary System at the end of the week...

£ IN NEW YORK

Table showing exchange rates for £ in New York, including columns for Date, April 8, and Prev. close.

DM-MAK - Trading range against the dollar in 1986 is 2.4719 to 2.1990...

On Bank of England figures the dollar's index fell to 128.7 from 129.1...

POUND SPOT - FORWARD AGAINST POUND

Table showing pound spot and forward rates against the pound, including columns for April 8, Day's spread, Close, One month, and %.

DOLLAR SPOT - FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against the dollar, including columns for April 8, Day's spread, Close, One month, and %.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies including UK, Ireland, Canada, and others.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

MONEY MARKETS

Base rates cut to 11%

Clearing bank base rates were cut yesterday by a point to 11 per cent... The Bank of England initially forecast a flat credit position...

NEW YORK RATES

Table showing New York rates for various financial instruments like Treasury Bills and Bonds.

MONEY RATES

Table showing money rates for various currencies and terms.

FINANCIAL FUTURES

Further rise

Prices of sterling and dollar interest rate contracts rose on the London International Financial Futures Exchange yesterday...

PHILADELPHIA SE E/S OPTIONS

Table showing Philadelphia SE E/S options data.

CHICAGO

Table showing Chicago market data for various futures contracts.

LONDON

Table showing London market data for various futures contracts.

OTHER CURRENCIES

Table showing other currencies data for various international markets.

STERLING INDEX

Table showing the Sterling Index and related market data.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various financial instruments.

126-16 on Monday

Three-month sterling deposits for June opened at 90.60, and rose to a peak of 90.67, before closing at 90.61...

LIFE US TREASURY BOND FUTURES OPTIONS

Table showing Life US Treasury Bond futures options data.

LONDON SE E/S OPTIONS

Table showing London SE E/S options data.

LIFE US TREASURY BOND

Table showing Life US Treasury Bond market data.

10% NATIONAL SHORT GILT

Table showing 10% National Short Gilt market data.

THREE-MONTH EURO-DOLLAR

Table showing Three-month Euro-Dollar market data.

THREE-MONTH STERLING

Table showing Three-month Sterling market data.

FT-SE 100 INDEX

Table showing the FT-SE 100 Index and related market data.

LIFE US TREASURY BOND

Table showing Life US Treasury Bond market data.

Company Notices

F. & C. ORIENTAL FUND S.A. Notice of Annual General Meeting of Shareholders...

THE COMMERCIAL BANK OF THE NEAR EAST PLC. NOTICE IS HEREBY GIVEN that the 15th Annual General Meeting of the Company will be held...

LEVIN INTERNATIONAL INVESTMENTS NV. NOTICE IS HEREBY GIVEN that the 15th Annual General Meeting of the Company will be held...

THE COMMERCIAL BANK OF THE NEAR EAST PLC. NOTICE IS HEREBY GIVEN that the 15th Annual General Meeting of the Company will be held...

CLUBS. Notice regarding club activities and events.

THE ROYAL BANK OF CANADA

Notice regarding the Royal Bank of Canada's Floating Rate Debentures due 2005.

LEGAL NOTICES. Various legal notices and announcements.

LEGAL NOTICES. Various legal notices and announcements.

LEGAL NOTICES. Various legal notices and announcements.

LEGAL NOTICES. Various legal notices and announcements.

THE GUINNESS BID FOR DISTILLERS. LATEST PRICES. Distillers share price worth 698p. Guinness best and final offer worth 757p. Guinness higher by +59p.

BRITISH FUNDS

Table of British Funds with columns for Name, Shares, Price, and % Change. Includes sub-sections for 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years'.

Over Fifteen Years

Table of British Funds with a maturity of over fifteen years, including columns for Name, Shares, Price, and % Change.

Undated

Table of Undated British Funds with columns for Name, Shares, Price, and % Change.

Index-linked

Table of Index-linked British Funds with columns for Name, Shares, Price, and % Change.

INT. BANK AND O'SEAS

Table of International Bank and Overseas British Funds with columns for Name, Shares, Price, and % Change.

COMMONWEALTH & AFRICAN FUNDS

Table of Commonwealth and African British Funds with columns for Name, Shares, Price, and % Change.

LOANS

Table of Loan British Funds with columns for Name, Shares, Price, and % Change.

AMERICANS

Table of American British Funds with columns for Name, Shares, Price, and % Change.

AMERICANS—Cont.

Continuation of American British Funds table with columns for Name, Shares, Price, and % Change.

CANADIANS

Table of Canadian British Funds with columns for Name, Shares, Price, and % Change.

BANKS, HP & LEASING

Table of Banks, Hire Purchase, and Leasing British Funds with columns for Name, Shares, Price, and % Change.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits British Funds with columns for Name, Shares, Price, and % Change.

PROPERTY, BUILDING, & CONSTRUCTION

Table of Property, Building, and Construction British Funds with columns for Name, Shares, Price, and % Change.

RETAIL, FOOD & DRUGS

Table of Retail, Food, and Drugs British Funds with columns for Name, Shares, Price, and % Change.

TELECOMMUNICATIONS

Table of Telecommunications British Funds with columns for Name, Shares, Price, and % Change.

UTILITIES

Table of Utilities British Funds with columns for Name, Shares, Price, and % Change.

WARRANTS

Table of Warrants British Funds with columns for Name, Shares, Price, and % Change.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of Building, Timber, and Roads shares with columns for Name, Price, and % Change.

DRAPERY & STORES—Cont.

Table of Drapery and Stores shares with columns for Name, Price, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics shares with columns for Name, Price, and % Change.

ELECTRICALS

Table of Electrical shares with columns for Name, Price, and % Change.

DRAPERY AND STORES

Table of Drapery and Stores shares with columns for Name, Price, and % Change.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc. shares with columns for Name, Price, and % Change.

NOTES AND CATERERS

Table of Notes and Caterers shares with columns for Name, Price, and % Change.

INDUSTRIALS (Miscel.)

Table of Miscellaneous Industrial shares with columns for Name, Price, and % Change.

ENGINEERING—Continued

Continuation of Engineering shares table with columns for Name, Price, and % Change.

INDUSTRIALS—Continued

Continuation of Industrials shares table with columns for Name, Price, and % Change.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, high, low, and volume.

LEISURE—Continued

Table of leisure stocks including companies like British Airways, British Telecom, and British Gas.

PROPERTY—Continued

Table of property stocks including companies like British Land, Granada, and Granada Television.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various funds like British American Investment Trust and British Overseas Investment Trust.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like British American Finance and British Land.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Platinum.

INSURANCE

Table of insurance stocks including companies like British American Insurance and British Overseas Insurance.

PROPERTY

Table of property stocks including companies like British Land and Granada.

PROPERTY

Table of property stocks including companies like British Land and Granada.

FINANCE, LAND, etc

Table of finance, land, and other stocks including companies like British American Finance and British Land.

PLANTATIONS

Table of plantation stocks including companies like British American Plantations and British Overseas Plantations.

TEAS

Table of tea stocks including companies like British American Tea and British Overseas Tea.

LEISURE

Table of leisure stocks including companies like British Airways and British Telecom.

PROPERTY

Table of property stocks including companies like British Land and Granada.

PROPERTY

Table of property stocks including companies like British Land and Granada.

FINANCE, LAND, etc

Table of finance, land, and other stocks including companies like British American Finance and British Land.

PLANTATIONS

Table of plantation stocks including companies like British American Plantations and British Overseas Plantations.

TEAS

Table of tea stocks including companies like British American Tea and British Overseas Tea.

Notes section containing various financial notices, company announcements, and market information.

LONDON STOCK EXCHANGE

MARKET REPORT

Account Dealing Dates

Opticos
\*First Declared Last Account
Dealings Date Dealings Day
Apr 10 Apr 11
Apr 14 Apr 24 Apr 25 May 6
Apr 28 May 8 May 9 May 19

Gilts strong but equities lose early rises to close lower again

Leading stocks changed course noticeably in London yesterday, moving from early strength to marked late easiness on speculation that leader ICI was completing a major fund-raising operation. Rumours spread quickly during the afternoon business of the group being ready to announce a large rights issue in order to finance a pending acquisition, which many thought could be pharmaceutical leader Beecham.

82p on hopes of an increased offer from Lloyds or a possible counter bid; Lloyds closed 5 off at 96p. Midland were also fairly active on continuing take-over speculation but failed to hold an initial firm level of 56p and closed a few pence off at 55p. Among merchant banks, Wintrust rose 10 to 300p following demand in a thin market, while Hambros ended 8 down at 280p, having earlier touched 275p on bid hopes.

FINANCIAL TIMES STOCK INDICES
Table with columns for indices: Government Secs, Fixed Interest, Ordinary, Gold Mines, etc. and rows for dates from Apr 8 to Apr 9.

HIGHS AND LOWS
Table with columns for High, Low, and Stock names: Govt. Secs, Fixed Int., Ordinary, Gold Mines.

S.E. ACTIVITY
Table with columns for Stock names and their daily changes: Govt. Secs, Fixed Int., Ordinary, Gold Mines.

at 463p. Pilkington, however, still recorded a gain of 4 at 466p, after touching 473p at one stage. Elsewhere, Pentamid Industries, reflecting comment on the preliminary figures and the announcement of quarterly results from Reebok, advanced 30 to 540p. Following news of the major share-stake change, Continuum Stationary featured a gain of 16 at 43p. Bank reorganisation met with US support and put 20 to 577p, but Williams Holdings, a good market of 1st, fell 17 to 663p on suggestions that the company may bid for alpha West Group or Pegler Hatterley. Following the agreed bid for Marshall's Universal, dealings resumed in British Syphon, at 136p, and the former 25p compared with 75p, down 8; it was announced later that negotiations are at an advanced stage for the acquisition of a company engaged in the manufacture of leisure and sports wear.

Scottish TV A continued to respond to the good results and gained a further 21 to 324p. Fairline Boats attracted revived speculative support and put on 21 to 215p. Proceedings in Motor Components featured Kwik-Fit which attracted a lively turnover in the wake of the preliminary results and closed 3 to the good at 100p. Distributors were revived by speculative support in a narrow market lifted 12p to 115p. The proposed mergers between Addison Page and Chetwyn Partners, which have been Good Relations stimulated interest in Skandwick, the USM quoted PR consultancy, which advanced 10 to 268p. London limited to 201p. Above the good news, following the near-doubled full-year profits.

The emphasis in Properties switched to the leaders where REPC revived strongly and touched 380p, while GAMES rose higher on balance at 345p. Stock Conversion attracted late support and finished 25 up at 630p. Elsewhere, London and Edina bargained 740p on the good annual results and proposed one-for-five scrip issue before easing back on profit-taking to close 20 lower on balance at 705p. Estate agents were excited by the base rate cuts. Consett's annual results due on Friday, gained 15 to 230p, after 235p, while Mann & Co rose 25 to 315p. Newcastle continued to lead property development prospects in Yorkshire with a fresh rise of 36 to 810p, while Edmond Holdings, still responding to Press comment, added 4 to 274p. In the afternoon, fresh speculative support touched 50p before closing 2 dearer at 47p, while Five Oaks put on 4 to 62p.

RECENT ISSUES

Table with columns: Issue Name, Price, etc. listing recent stock issues.

FIXED INTEREST STOCKS

Table with columns: Issue Name, Price, etc. listing fixed interest stocks.

RIGHTS OFFERS

Table with columns: Issue Name, Price, etc. listing rights offers.

NEW HIGHS AND LOWS FOR 1986

Table with columns: Stock Name, High, Low, etc. listing new highs and lows for 1986.

Further selling connected with the deferment of capital gains was well absorbed but heavier offerings from professional operators later found the market sensitive. Most dealers went with the downturn and some traders were forced to accept low prices to close their short-term positions. Government securities responded from the outset to the trend towards lower international interest rates. Slightly firmer North Sea oil prices enabled sterling to resist the effects of cheaper borrowing costs and widespread demand took short and longer bonds sharply higher. The gilts were clipped by profit-taking in the late afternoon but the ground loss was fully recovered during the unofficial trade. Longer-dated stocks were then sporting rises stretching to 21 points while the shorts were a point or so up on the session. Index-linked Gilts also fared well in a market expecting a serious stock shortage and the longest maturity, 2020, gained a full point more to 94 1/2.

Bid for Our Price

Our Price, the record, tape and compact disc chain introduced to the market some two years ago touched 215p per share, touched 705p before settling 73 higher on balance at 643p following the agreed share-exchange offer from E. Smeeth. The latter, which forecast substantially increased profits and dividend for the current year, advanced to 304p initially but later reacted to widespread offerings following a closer examination of the deal and closed a set 20 cheaper at 336p. Other leading stores, relatively subdued throughout the session, saw a bid from selling after the official close but settled above the worst. Burton, down to 316p earlier, ended only 8 off balance at 324p, while H&M and Spencer eased 5 1/2 to 211p, after 208p. Woolworth's, currently in receipt of a hostile bid from Dixons, finished 10

cheaper at 86p, but Harris Greenway improved 12 to 310p.

amid revived speculation that Woolworth may launch a defensive offer for the company. Mail orders made fresh progress under the lead of Gratian which rose 14 to 454p ex rights issue; the new bid-paid opened at 70p premium, touched 88p premium and closed at 80p premium. Next dipped a few pence to 290p despite revealing interim profits in excess of most market estimates but takeover hopes continued to bolster figures, 4 up on a two-day gain of 12 to 72p. Asprey, the jewellers, spurred 70 to 600p, after 620p, amid speculation surrounding Sears' 25 per cent stake in the company. Press comment on Amstrad's purchase of Sir Clive Sinclair's research computer, introduced renewed demand for Amstrad shares which raced ahead to touch a new peak of 510p before closing 15 pm on balance at 496p. SCUSA advanced 8 to 151p following persistent speculative buying fuelled by talk of an imminent bid from Automated Security, 2 off to 251p, after 254p. Belford edged up 2 to 245p; bidders Hillsdown Holdings gained 8 more to 315p, after 320p. Bejelm, reflecting re-rating suggestions, gained 17 to 245p, while Bernard Matthews continued to respond to small buying in a restricted market and rose 4 1/2 to 750p.

Beecham fluctuate

Beecham, still reflecting bid rumours, eased to 389p before recovering on fresh speculative interest to close 2 dearer at 408p. Other leading miscellaneous industrials followed the general trend, quotations drifting back from a firm start. GAT closed 25 lower at 677p, while BTR finished 8 cheaper

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Index No., Day's Change, etc. listing various equity groups.

FIXED INTEREST

Table with columns: PRICE INDICES, Index No., Day's Change, etc. listing fixed interest instruments.

YESTERDAY'S ACTIVE STOCKS

Table with columns: Stock Name, Price, etc. listing yesterday's active stocks.

MONDAY'S ACTIVE STOCKS

Table with columns: Stock Name, Price, etc. listing Monday's active stocks.

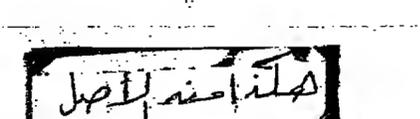
EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Last, etc. listing European options exchange data.

LONDON TRADED OPTIONS

Table with columns: Option Name, Price, etc. listing London traded options.

† Flat yield. High and low record, base dates, values and consistent changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, post 20p.



WORLD STOCK MARKETS



Table with columns for Country (Austria, Germany, Belgium/Luxembourg, Denmark), Date (April 8), Price, and Change. Lists various bank and industrial stocks.

Table with columns for Country (Norway, Spain, Sweden), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Australia), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Japan), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Canada), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Montreal), Date (April 7), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (France), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Netherlands), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Hong Kong), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Japan), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Singapore), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (South Africa), Date (April 8), Price, and Change. Lists bank and industrial stocks.

Table with columns for Country (Australia), Date (April 8), Price, and Change. Lists bank and industrial stocks.

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Table with columns for Country (Australia), Date (April 8), Price, and Change. Lists bank and industrial stocks.

NOTES - Prices on this page are as quoted on the individual exchanges and are not adjusted for dividends, etc.

Table titled 'NEW YORK' and 'INDICES' showing market performance for various indices and sectors like Industrials, Utilities, and Commodities.

Table titled 'LONDON' showing Chief price changes for various stocks and commodities.

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On behalf of all those business travellers who use their flying time profitably, the Financial Times would like to say thank you to the following airlines for carrying copies all over the world!

Prices at 3pm, April 8

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of stock prices with columns for 12 Month High/Low, Stock Name, Dividend, Yield, P/E Ratio, 100s High/Low, and Change. Includes sections for 'D D D' and 'K K K'.

Continued on Page 37

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for 12 Month High, Low, Stock, Div, Yld, P/E, 100s High, Low, Close, and Change.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for Stock, Div, P/E, 100s High, Low, Close, and Change.

OVER-THE-COUNTER Nasdaq national market, 2pm prices

Table of Over-the-Counter prices listing various stocks with columns for Stock, Sales, High, Low, Last, and Change.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/DE HAGUE/HAARLEM/HEEMSTED/LEIDEN/LEIDERDORP/OEGSTGEST/RUSWIJK/ROTTERDAM/UTRECHT/WASSENAAR THE NETHERLANDS

Advertisement for Danish companies with the headline 'What's special about these Danish companies?' and listing various firms like A/B Bank Copenhagen, A/B Berlingske Tidende, etc.

They are all regular readers of the FINANCIAL TIMES • European Edition For further information about subscription rates in Scandinavia, please contact K. Mikael Heinö in Copenhagen. 01-13 44 41

# FINANCIAL TIMES WORLD STOCK MARKETS

## WALL STREET

### Oil fuels wave of enthusiasm

FINANCIAL MARKETS surged ahead yesterday on a new wave of optimism over world oil prices and domestic interest rates, writes Terry Byland in New York.

Federal bonds gained 2½ points in early trading, driving long-dated yields down towards their lowest levels for the present cycle. The stock market soared, gaining nearly 30 Dow points before mid-session.

At 2pm, the Dow Jones industrial average was up 29.22 ahead at 1,764.73.

Turnover in stocks was not dramatically above recent levels, however and traders saw the rebound as a technical correction rather than an upturn in the market.

The rebound was broadly based, with the American Stock Exchange index sharply higher, reflecting gains in many second-line technology issues.

Confidence in the downward trend of oil prices was reconfirmed when crude oil futures fell sharply on the New York Mercantile Exchange. In Bahrain, US Vice President George Bush backed the White House line that oil prices must be left to free market forces. The Soviet

Union was reported to have abandoned fixed-price oil contracts.

Also driving credit markets forward was renewed conviction that the Federal Reserve will soon cut its discount rate again. Speculation on the discount rate being heightened when federal funds dipped to 7 per cent, without any sign of intervention by the Fed.

The NYSE market was led by strong upturns in the same blue chip stocks which have shown weakness recently. IBM at \$151½ jumped \$1½. General Motors gained \$1½ to \$82. Chrysler \$½ to \$41½. Monsanto \$1½ to \$59½ and Merck \$2 to \$185½.

Bullishness was not checked by the opening of what is expected to be a season of weak quarterly results from US industry, which is unlikely yet to have seen the benefits of lower oil prices.

International Paper edged up \$½ to \$58½ and Mead Corporation \$½ to \$48½, despite lower earnings from both the leaders of the paper industry.

But among the leisure stocks, CBS eased \$½ to \$137 after disclosing disappointing profit figures.

Pharmaceuticals benefited from a renewed downturn in the US currency, Bristol-Myers adding \$1½ to \$72½ and Abbott Laboratories \$1½ to \$82½.

Despite the drop in crude oil futures, the main US oil issues held fairly steady. At \$35½, Exxon was \$½ better and there was little selling of Atlantic Richfield, \$½ lower at \$53½. Mobil, down \$½ to \$29½. Chevron, after warning of distortions in first-quarter profits, was unchanged at \$37½.

Airline stocks, traditionally the beneficiaries of lower oil prices, began to

move ahead. American gained \$1½ to \$54½, and United \$½ to \$54½.

There was a rebound in General Electric, \$1½ higher at \$74½. Improvements among the defence-aerospace issues were headed by Boeing, up \$1 to \$55½.

Grumman, the Long Island-based commercial vehicle and defence group, jumped \$1 to \$28½ after winning a \$1.1bn contract for the US postal service.

In computers, NCR, up \$1½ to \$44 and Digital Equipment, up \$2 to \$181½ followed IBM's lead. Other major names looked hesitant, however, as Control Data fell \$1½ to \$22½ after its auditors qualified the accounts. Lacklustre performers included Honeywell, unchanged at \$72, and Burroughs, \$½ firmer at \$64½.

The NYSE active stocks list was headed by Genstar, down \$1½ to \$38½ as speculators piled out of the stock on hints that the Canadian authorities might block Imasco from acquiring Genstar.

In the credit markets, Treasury bill rates slid lower as the Fed failed to intervene at noon, its traditional time for signalling its views by means of market operations. The return on three-month Treasury bills fell to 6.11 per cent, the lowest level since rates began to fall five years ago.

Bonds also extended their early gains and the long yield was down to 7.41 per cent at mid-session, challenging the low touched a fortnight ago.

## EUROPE

### Foreigners emerge as catalyst

FOREIGN INVESTORS acted as a catalyst on European bourses yesterday, boosting West Germany to another peak and forcing a second day of price pruning in France. Virtually every centre had a helping of corporate news to digest.

Frankfurt continued its record-breaking form amid a wave of company developments. Car makers and banks, the latter due to report this week, underpinned the rally and produced a 26.2 point rise in the Commerzbank index to 2,191.0.

Volkswagen remained a feature as speculation continued that Olivetti might buy its Triumph-Adler subsidiary. VW put on a further DM 11 to DM 636.

Daimler, thought likely to orchestrate a capital increase soon, also gained DM 11 to DM 1,420, while BMW managed a more dramatic DM 27.50 leap to DM 579.50.

Among banks, Deutsche Bank confounded early market reports that it would increase its dividend for 1985 by revealing an unchanged DM 12 payout ahead of this week's full results. West Germany's leading retail bank firmed DM 7 to DM 877.

Commerzbank added DM 2 to DM 343.50 on higher profit and dividend figures, while BHF's dividend boost from DM 10.50 to DM 12 a share resulted in a DM 5 gain in its bourse quotation to DM 549.

The bond market was revived by the plunge in the dollar, although the easier overnight close in the New York bond market failed to have much of an impact.

Prices rose by up to 50 basis points and the Bundesbank returned with a vengeance selling DM 189.6m worth of paper compared with a meagre purchase of DM 200,000 on Monday.

The return of foreigners to Paris had a less pleasing effect. Prices tumbled as profit-taking moved into higher gear and on fears that interest rates may not fall soon.

Oils managed to display some strength with Elf picking up FF 9 to FF 245 and Sereq weaker on Monday, recovered almost 7 per cent to FF 123.50.

Profit-takers induced a painful hangover in Brussels as prices staged a broad retreat. Oils proved the exception. Société Générale de Belgique dropped BFr 155 to BFr 2,940 amid plans to buy a 50 per cent stake in the New York investment bank Dillon Read.

Pressure on the dollar weighed heavily on Amsterdam, although trading remained relatively quiet.

Gist-Brocades lost Fl 7 to Fl 283.50 despite a healthy profits statement and Fokker fell Fl 2.30 to Fl 82.80 on reports that production of its new F-100 airliner was six months behind schedule.

Milan turned cautious in the wake of the Fiat rights issue. The transport group lost L225 to L12,400 and Olivetti gave up L120 to L15,980.

Stockholm managed yet another record-breaking session with institutional investors setting the pace. SKF, most active, rose SKr 2 to SKr 327 on details of a merger of its troubled steel subsidiary with Ovako, the Finnish special steels group.

A higher Zurich was partially aided by a dividend rise for Nestlé, which added SFr 40 to SFr 8,950. Oslo and Madrid eased.

## SOUTH AFRICA

A FIRMER local currency depressed gains in Johannesburg but golds ended higher, although off their peaks of the day.

Vaal Reefs put on R1.50 to R219.50, while Konross lost 50 cents to R44. Buffels was steady at R73.50 and Driefontein shed 50 cents to R53.

News that De Beers is to raise its rough gem price by 7.5 per cent pushed it 70 cents higher to R24.

## TOKYO

### Economic plans fail to excite

A WAVE OF small-lot selling drove share prices lower in Tokyo yesterday, despite the Government's announcement of a package of economic measures to buoy the Japanese economy, writes Shigeo Nishizaki of Jiji Press.

The Nikkei average finished at 15,014.06, down 47.92 from the previous day, after losing 84 points to slip below 15,000 at one stage. Volume totalled 398.97m shares compared with Monday's 386.11m. Gainers outnumbered losers by a narrow margin of 420 to 416, with 128 issues unchanged.

The Government adopted a seven-point package at yesterday's meeting of the Ministerial Council on Economic Measures which calls for, among other things, the concentration of public works in the first half (April-September) of this fiscal year and the return of windfall profits which electric power and gas firms have enjoyed because of the strong yen and lower crude oil prices.

The news failed to make a favourable impact on the stock market, as investors had already made anticipatory moves.

Despite evident uncertainty in trading, many investors sounded bullish about the market's future direction, saying it would continue to see an inflow of surplus funds.

On the trading floor, leading domestic demand-oriented stocks, such as Mitsubishi Estate and Tokyo Electric Power, lost strength.

Asset-heavy Mitsubishi Estate came under heavy profit-taking pressure, shedding Y110 to Y1,720. Nippon Express fell Y15 to Y767.

Large-capital shipbuilders, electric powers and gases lost popularity, with Mitsubishi Heavy Industries dropping Y12 to Y377, Tokyo Gas Y14 to Y362 and Tokyo Electric Power Y120 to Y3,420.

Penta-Ocean Construction, which had attracted buying interest on investor anticipation of the domestic demand-boosting package, plunged Y33 to Y585 amid profit-taking. The issue was the second busiest with 8.18m shares changing hands. Ohbayashi fell Y18 to Y580 and Kajima Y18 to Y712.

Conversely, blue chip electricals and precision instruments firmed, supported

## LONDON

### Base rate cuts offset by ICI

EARLY strength in London gave way to late easiness on speculation that ICI might be planning a large rights issue in order to finance an acquisition, which many thought could be pharmaceutical leader Beecham.

The FT-SE 100, up 13.3 at one stage, slipped back to finish 12.8 down at 1,675.7, while the FT ordinary share index shed 12.8 to 1,388.1.

Prospects of cheaper money following a cut in bank base rates from 11½ to 11 per cent provided the initial brightness.

W.H. Smith, the newsagent chain, lost 20p to 336p after paying £48m for the records and tapes group Our Price, 79p higher at 648p.

Glits rose with longs posting gains of around 2½ points.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33.

## AUSTRALIA

THE EASIER trend continued in Sydney yesterday and the All Ordinaries index shed 0.6 to 1,147.9.

BHP was quiet at A\$5.58. Bell Resources, which has bid for part of the industrial group, added 5 cents to A\$4.85 and parent company Bell Group rose 10 cents to A\$7.40.

In the mining sector, CRA put on 2 cents to A\$6.78 while Western Mining was steady at A\$3.45 as a dispute at its nickel operation at Kambalda, Western Australia, spread to a smelter and gold mine.

## CANADA

A HIGHER TREND developed in Toronto in early trading yesterday as Wall Street firmed higher.

Speculation of a cut in the US discount rate assisted the advance among banks with Nova Scotia CS4 higher at C\$14½, Royal Bank up a similar amount at C\$32 and National CS4 stronger at C\$27½.

Genstar dropped C\$1½ to C\$54½ after a parliamentary committee recommended the federal Government to block Imasco's proposed takeover of Genstar.

## SINGAPORE

A LACK OF any clear direction left Singapore mixed as investors seemed reluctant to enter into the market.

Worries over the state of the stockholding industry and political uncertainty in east Malaysia continued to overshadow trading.

The Straits Times industrial index shed 3.86 to 581.36 with advances outnumbering declines 70 to 48.

Ralight topped the active list on turnover of 618,000 shares. It rose 6 cents to S\$1.80. Also busy was IJM up 2 cents at S\$1.18 and Wanjian Holdings 1 cent higher at 30 cents.

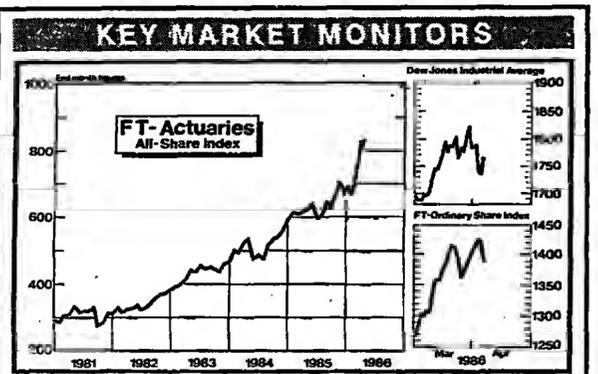


Table with multiple sections: STOCK MARKET INDICES (New York, London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, World), CURRENCIES (US Dollar, Sterling, Euro-currencies), INTEREST RATES (FT London interbank fixing, US Fed Funds, US 3-month CDs, US 3-month T-bills), US BONDS (Treasury, Corporate), FINANCIAL FUTURES (Chicago), COMMODITIES (Silver, Copper, Coffee, Oil), GOLD (per ounce).

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SECTION III

FINANCIAL TIMES SURVEY

South Korea

Economic progress has brought developed nation status within reach. A stern test of the country's political maturity will come, however, in 1988 when President Chun has promised to step down.

Ready for a major role on the world stage

By STEVEN BUTLER in Seoul

THE EMERGENCE of South Korea as a developed nation and as a mature member of the world community is now within sight, and the anxiety and anticipation are palpable.

That watershed is symbolised by 1988 — and the countdown has begun.

In 1988 President Chun Doo-hwan promises to step aside to make way for the first peaceful transfer of presidential power in Korea's history. Yet what lies after is shrouded in uncertainty. The political opposition has found its voice and is pushing hard for democratic reforms at a pace far beyond what the Government will allow.

The year 1988 will mark a coming out for the nation in another respect. The Seoul Olympics will draw international attention to Korea in a way it has never known. An intense awareness that Korea is putting itself on display affects almost every government decision and the government now cites the Olympics as a reason to postpone political debate.

Lying behind both of these events is a broader trend of history that now appears unstoppable. The recent upturn in the world economy has dramatically boosted the outlook for Korea's economic development. The years of good growth that promise to lie ahead will give Korea the means to correct basic structural weaknesses in the economy, giving it the resilience to absorb shocks that even a few months ago would have sent it reeling and caused severe damage.

The day is now in sight when Korea will become a fully industrialised nation, a member of the economic big-leagues, with an economy that is large, complex, and dynamic across a range of industries from textiles to automobiles, from high-tech electronics to aircraft production.

Nothing illustrates Korea's rise as a nation better than the arrival in London this week of the South Korean President, on the first ever official visit to Europe by a Korean head of state. The visit had been sought by both sides for several years in recognition of an important development — Korea has gradually become an independent worldwide actor and is no longer simply an appendage to the security concerns of Japan and the US.

Rapidly rising trade, of course, has provided the main impetus for expanding relations with the EEC. Bilateral trade in recent years has expanded by over 9 per cent annually to reach about \$6bn. Korea has become the world's 15th largest trading nation.

It is now recognised that as the Korean economy becomes larger and more sophisticated, the opportunities for trade and co-operation with the EEC will expand even faster, and that the historic and geographic factors that tied Korea to Asia and



● SOUTH KOREA'S PRESIDENT CHUN: his country aims to become a world exporter in such industrial sectors as electronics and motor vehicles

North America are becoming obsolete.

This is a remarkable achievement for a nation that was utterly destroyed by war 35 years ago, and whose tragic division arbitrarily robbed the south of virtually all natural resources and industrial facilities. It was left with nothing but native wit and sheer determination. Yet these have served Korea incredibly well.

Development hardly came overnight. The economy floundered dangerously for a decade after the Korean war, when the government finally accepted failure over import substitution. Instead, taking advantage of a cheap, highly-motivated labour force, the government promoted high-volume exports to lead economic growth. Korea became a trading nation par excellence, with an export volume that currently exceeds 35 per cent of the gross national product.

The results speak for themselves. The economy expanded by 8.4 per cent annually between 1982 and 1984. Now, with several years of good growth almost certain for the world economy, Korea should finally be able to resolve the structural weaknesses left over from the days of high inflation and expensive energy during the last decade—the chronic trade and current accounts deficits, low rates of savings, the worrisome growth of foreign debt, which reached \$48.7bn last year, and the sometimes dangerous gearing of its large companies. The stage is now being set for sustained growth that will make Korea a fully developed nation.

And yet, with the prize so close at hand, anxiety about the future has never been greater, as though a horrible twist of fate will snatch it away. In about five years South Korea will be able to close the military gap with North Korea,

riding on the strength of its vastly superior economic growth. Yet, until then, North Korea will continue to enjoy a marked advantage in troop strength, tanks, armoured vehicles and artillery.

North Korea has recently completed a massive forward redeployment of troops, reducing reliable early warning time for an attack from several days to several hours. Its low flying aircraft, helicopters, and small submarines could place thousands of troops behind South Korean lines, and there is little that can stop it.

Military strength

It has acquired new offensive weaponry from the Soviet Union—Mig-23 aircraft and Scud-8 missiles that can strike Seoul from Pyongyang.

If North Korea wishes to impose a military solution to the Korean conflict, it has only until the end of the decade to

try, after which it will be faced with an enemy whose strength will surpass it and pull farther ahead each year. It would also keenly like to deny South Korea the international prestige that comes from hosting the Olympics.

North Korea itself must now be calculating the risks of South Korea being able to march north in just a few years. The communist state now has the ability to launch a blitzkrieg war that could destroy a horrifying amount of what South Korea has achieved. While the outcome of a war in Korea would by no means be certain victory, by any measure, for North Korea, Pyongyang has acted in desperation before.

This threat adds to the tension of South Korean politics. Mr Lee Ki-Baek, the defence minister, recently issued a powerful and eloquent appeal

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● Photographs by Glyn Gwin and Hugh Routledge

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SOUTH KOREA 2

# Popularity eludes the President

## Political scene

STEVEN BUTLER

SOON AFTER ex-President Ferdinand Marcos fled Manila, a peck of hungry journalists descended on Seoul and eagerly reported opposition pronouncements that South Korea would become the next Philippines, with the government brought to its knees in a display of people's power.

The government bristled at the idea, and with good reason. Even the wildest unsupported charges of corruption in Korea pale beside what is known to have happened in the Philippines. By most standards, Korea has clearly had good government in recent years, providing for stability and stunning economic advances that have visibly improved the lives of nearly every Korean.

Yet, the parallel with the Philippines has foundation. Even senior government officials usefully admit now that Korea's deep political divisions have not healed in the six years since Mr Chun Doo-hwan, the President, came to power. Korea still lacks any consensus about the most fundamental questions of its political institutions.

That division flared into open conflict recently as the opposition pressed forward with a signature campaign to revise the constitution, in order to allow for a direct election of the President. The Government used massive police force to derail the campaign in mid-February, raiding and blockading opposition offices, and at one point placing some 200 opposition leaders under temporary house arrest to prevent

them from attending meetings. The Government has since backed off and is trying to project a more conciliatory stance. Mr Chun's inability to win broader political support has puzzled many foreign visitors to Korea. Surely there are few heads of state in the world who receive so little credit from their own people for such an impressive slate of achievements.

Mr Chun took the helm of state when Korea was in its worst economic crisis in 20 years. The crew of economists that he recruited into the Government has engineered a remarkable turnaround. The President, with the powers of state heavily concentrated in his office, provided the political clout needed to back a set of policies that proved unpopular in virtually every sector of society. Today, few would question the wisdom of those policies.

Mr Chun has also followed an active course of foreign diplomacy that has vastly raised South Korea's international profile. This success has been aided by developments outside of Korea — the opening of China, and the rise of sympathetic conservative leaders in Japan and the US. Mr Chun has retained an instinctive anti-Communism born from years in the Korean military and has taken steps to promote trade and cultural exchanges with Communist nations.

The President revealed an extraordinary steady hand in October 1983 when a bomb blast in Rangoon, believed to have been initiated by North Korea, killed 15 of his senior advisors and cabinet officials, missing by just five minutes its main target—Mr Chun himself. Mr Chun quickly rebuilt his government and won inter-

national praise for restraining the impulse to take military reprisals against North Korea, which could easily have provoked a war.

Koreans who know the President personally describe him as a decisive man, and a quick learner. In private he can be informal and reflective, and can listen to criticism, although it is not clear how much he receives. He has easily won the loyalty of those who have worked for him, and his inner circle of advisers and supporters has been noticeably free of internecine strife.

Yet, this image of a likable, intelligent man has utterly failed to find its way through the government-controlled media. Instead, many Koreans complain that the government's sugar-sweet propaganda about the president is an insult to their intelligence, and there is growing resentment over clumsy government controls on the press. Koreans complain about a president who appears far more important than instituting hasty democratic reforms, and in January he called for a moratorium on political debate until 1989—after his term of office expires, and after the 1988 Seoul Olympics. Mr Chun fears that divisive debate on the constitution could lead to social unrest that would upset both these events.

The opposition sees in these arguments only a self-serving desire to maintain control over the succession process. To ally these suspicious Mr Chun recently vowed that the ruling party would vouch for

making it impossible for them to accept Mr Chun as their President, but the opposition is now less concerned with Mr Chun's rule than the shape of the government that will follow.

Mr Chun has promised South Korea an historic first—a peaceful, constitutional transfer of presidential power when his term of office ends in 1988. Every other presidency in Korea has ended in assassination, mass uprising, or military coup. Increasingly, the opposition has accepted Mr Chun's repeated promises and most Koreans expect that he will leave office as the constitution he promulgated requires.

Yet, the opposition believes a fair election cannot be held under the current constitution and that Mr Chun will be able virtually to name his successor. They have vowed an all-out struggle to amend the constitution before the next election to allow for a direct presidential election.

Mr Chun has yet to budge. He says that establishment respect for law and a tradition of peaceful transfer of power is far more important than instituting hasty democratic reforms, and in January he called for a moratorium on political debate until 1989—after his term of office expires, and after the 1988 Seoul Olympics. Mr Chun fears that divisive debate on the constitution could lead to social unrest that would upset both these events.

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To ally these suspicious Mr Chun recently vowed that the ruling party would vouch for

constitutional reform in 1989 "if the people wish," and that any DDP presidential candidate would promise to step down while in office to allow for new elections under a new constitution.

Meanwhile, the question of constitutional reform could be studied in the national assembly under a special presidential commission, which would choose a presidential system, a cabinet system, or a dual executive system, with authority split between a president and a prime minister.

The opposition rejected Mr Chun's offer, calling it a trick and some now accuse him of planning to run for office again under a new constitution.

The President's broadening of the debate beyond the question of the method of presidential election touched a sensitive nerve because the opposition itself is deeply divided on the question. Nothing has illustrated so plainly just how little political consensus Korea has, and nothing has thrown Korea's political future into greater confusion.

Just where the Korean people stand is still unclear. The results of last year's national assembly elections demonstrated that most people want political reform, but even some opposition leaders say privately they are willing to wait a few years if they can really achieve it. This clearly is not a sentiment that fuels the sort of mass demonstrations that brought down Marcos.

Still the anger is there and unpredictable events or miscalculation by the government could provoke it.

## Heavy-handed

Many intellectuals have turned against the government for its heavy-handed policies towards campus affairs. Professors' promotions will now be affected by their ability to prevent student demonstrations, something the professors feel is largely beyond their control. Many military men who found their way into the government came from poor farm families, and they have rubbed against Korea's traditional respect for educated, mandarin elites.

One ruling party member admits the President continues to be unpopular because of the burden of his rise to power. On the night of December 13 1979, Mr Chun, who was a general in the army, seized control of army headquarters in a shootout in Seoul. In May 1980 as protests grew against rising military influence over the government, then-Gen Chun declared martial law and took over the government.

In the process several hundred people died. Mr Roh Tae-woo, a former general who played a key role in the coup and currently heads the ruling Democratic Justice Party, has said that the military had no desire to lead the country. This was forced upon them by the chaos that erupted after the October 1979 assassination of President Park that ended 18 years of dictatorial rule.

This claim is hotly disputed by the opposition, which says the military was a necessary force if sometimes authoritarian process of democracy. The stains of blood have embittered many,



Of the two opposition leaders, Kim Dae-jung is the one more associated with a hard-line confrontational stance. When he returned from self-imposed exile in the US, his supporters crowded on to a Seoul street to welcome his airport bus.

# Brinkmanship game involves risks

## Rise of the Opposition

STEVEN BUTLER

SOUTH KOREA'S opposition burst upon the political scene last year like a sudden storm, and the thunder continues to grow. The new Korea Democratic Party made unexpected gains in national elections in February 1984, and has pressed forward aggressively on what it sees as a mandate for democratic reform.

So far, it has achieved little beyond drawing widespread domestic and international attention to its cause, and there is little wonder at that. The party won nearly 30 per cent of the national vote, compared to the ruling Democratic Justice Party's 55 per cent. A system of bonus seats gave the DDP majority in the assembly, and the NKDP does not have the votes to push anything through the legislature.

The party is also plagued by internal divisions — some based on personal factions and others on policy differences. Until recently the party's two main faction leaders, dissidents Kim Dae-jung and Kim Young-sam, controlled the party from the outside. Neither joined the party, Kim Dae-jung barred by the terms of a suspended sentence for sedition, and Kim Young-sam out of a show of solidarity.

A defection of 12 MPs from the party to form an independent new conservative club, however, forced a change. Recognising that the party faced a split, Kim Dae-jung gave his reluctant blessing so that his sometime-rival, sometimes-ally Kim Young-sam could formally enter the party to give it backbone.

That has led to the opposition stepping-up its campaign for constitutional revision. Beset by internal problems and unable to press its case through institutional channels, the party turned to the public at large, where no one doubts, it still retains widespread support.

The opposition's cause has also been boosted by support from religious groups. The National Council of Churches and Stephen, Cardinal Kim Sou-

wan, chief prelate of the Roman Catholic church in Korea, have come out publicly in favour of an early revision of the constitution. Christians account for over one quarter of the population and their ranks are growing rapidly.

The two Kims, especially Kim Dae-jung, have pushed the party into a hard-line, confrontational stance against the government. Some minor-faction leaders, and younger party members would be willing to accept half a loaf. They believe it possible to move gradually towards a fuller democracy in Korea — compromising with the government building confidence and trust, and then pressing to move forward again.

Kim Dae-jung, the charismatic leader, who returned from exile in the US one year ago, however, argues this strategy will fail, that the Government will use piecemeal compromises to its own propaganda advantage, cynically postponing meaningful reform. He points to an opposition sit-in in the national assembly building in January as a case point.

## Assembly brawl

The opposition occupied the assembly to protest against detention warrants issued against seven opposition members in connection with an investigation into a brawl in the assembly in early December, when the ruling party passed the budget in a locked chamber without the opposition present.

Opposition MPs finally left the assembly and agreed to submit voluntarily to questioning after the ruling party agreed to seek a political settlement to the crisis. Several days later, however, the MPs were indicted, and, if convicted, they could lose their assembly seats.

Kim Dae-jung says the opposition should have followed his advice and held out in the assembly for a withdrawal of the warrants and a government promise of no indictments. If police stormed the national assembly in an attempt to enforce the warrants, so much the better for the negative publicity that would have rained down on the government.

The opposition's only real weapons are unfortunately based on confrontation—the

ability to provoke the government into actions that heap international criticism on Korea, and its implied ability to provoke social unrest.

Opposition leaders say publicly that they oppose anti-government demonstrations, which have become increasingly violent over the past year. Demonstrations have persisted despite the jailing of hundreds of student leaders. Opposition members have called on students to stay out of the campaign to revise the constitution, and many are genuinely horrified by the emergence among students of a hard core of Marxist radicals, something new for Korea.

Yet, opposition members admit that student demonstrations help them. The government has to take into account student reaction when it moves against the opposition, and the threat of broader trouble, some argue, could force the government to compromise with a more moderate alternative.

Still the opposition runs a risk that in playing brinkmanship it could touch off a chain of events that runs beyond its control. The coup that brought President Chun to power was not a conspiracy, but a collective action by senior professional military officers. By all indications, the military continues to stand firmly behind the president and few doubt the ability of the army to restore order in a crisis.

This stark reality has dimmed hopes of rapid reform in Korea, despite the opposition's euphoria over events in the Philippines. In January, a normally buoyant Kim Dae-jung appeared sombre. "This house is a kind of prison," he said. Police sometimes prevent him from leaving home, and when he does get out, he is never without his official watchers and handlers. He does not expect political freedom for years.

The opposition does not have the ability to topple the government, or place the government into a position where it is difficult to continue," says one Korean political scientist. "They only have a vague idea of popular support."

The government will not give in just because the opposition pushes harder," says another.



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A combination of cheap oil, cheap money and the high-priced yen brings the prospect of a trade boom for several years ahead.

# Suddenly the gloom has lifted

## Economic scene

STEVEN BUTLER

GLOOM USHERED in 1986. Some forecasters had already resigned themselves to a second year of poor profits and rising unemployment. Newspapers openly ridiculed the Government's growth projections of 7 per cent for the year, based on a 10 per cent expansion in exports. Economic performance in 1985 had fallen below Government targets in every category.

Yet now, just months later, the gloom has vanished. An infectious enthusiasm has spilled into the stock market, where investors have fallen over each other bidding share prices to historic highs.

The reasons are simple: cheap oil, cheap money, and the high price of the Japanese yen. The three will combine to save Korea hundreds of millions of dollars on its trade and current accounts, and should rapidly boost overseas demand for Korean manufactured goods, particularly in Europe. Research organisations throughout Seoul

are busily raising their growth projections for the year, with the Government now expecting 8 per cent.

The boom, which should continue for several years, means far more than just a run of good growth. That growth will provide the resources to correct fundamental structural problems that only a few months earlier had clouded the long-term outlook for Korea's economy.

Korea is expected this year for the first time to register a trade surplus and to balance its current account, removing one of the principal causes of the worrisome increase in the country's foreign debt, which hit \$46.7bn at the end of last year.

### New resources

Several years of good corporate profits will give Korea the resources to pare down its bloated overseas construction industry, and to help banks write off bad debts that are measured in the billions of dollars. Government moves to restrict the expansion of highly leveraged big business groups, and boost a vibrant, flexible

small and medium company sector will be far less painful.

"I think this is the best time for Korea to strengthen our industrial competitiveness," says Mr Kim Mahn-Je, who was appointed to the post of Deputy Prime Minister for Economic Planning in January. "Our industry, some of our light industries, need readjustment, need rationalisation."

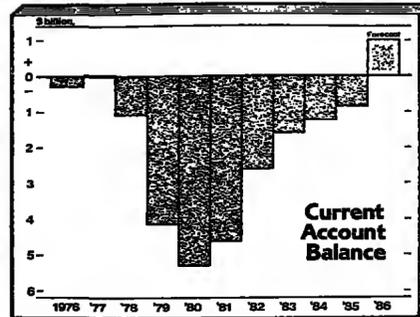
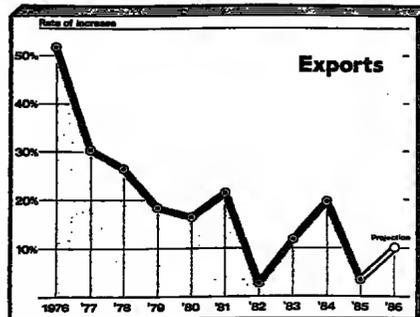
The arithmetic for all this is plain. South Korea's annual oil bill runs around \$6bn, equivalent roughly to a quarter of all imports and some 9 per cent of the gross domestic product.

The Korea Institute of Economics and Technology has calculated that each \$5 per barrel drop in the import price of oil

improves the current account by \$1.1bn through a combination of a reduced import bill and stimulated exports. This calculation takes into account the expected sharp fall-off in construction revenues from the Middle East.

Korea is shielded from the full benefits of the dramatic plunge in oil prices, because it signed long-term supply contracts in the early 1980s. Yet if international oil prices stabilise at \$18 per barrel, as one Government projection indicates, Korea's current account in 1986 could end the year with a \$1.2bn surplus.

Much of the country's \$46.7bn debt is pegged to US prime or Euromarket rates. A one point



decline in rates could save Korea \$300m a year.

The topsy-turvy realignment of international exchange rates has a more complex, but distinctively positive, effect on Korea. In the short run, the trade deficit with Japan has shot up in dollar terms because of Korea's reliance on Japanese components and machinery for its own manufactured goods. The use of Japanese components in many export electronics means that prices of some items may have to go up,

but not as quickly as those of its competitors in Japan.

Yet also in the short run, exports to Europe are mushrooming ahead as the Korean won falls in value with the dollar; and Korea should pick up market share against Japanese consumer electronics and automobiles in the US. In the first two months of the year, exports overall rose 38 per cent over the previous year.

Exports to Japan should rise, and the high price of Japanese components and semi-finished goods will stimulate Korea to search for those goods in Europe and the US. That should in time help to reduce imbalances and alleviate trade frictions.

The rise of prices for imported components should also speed up plans to foster a local import-substitution industry for components. Already, surveys of companies are showing sharply increased plans to invest in new manufacturing facilities, a trend spurred along

by new tax incentives.

This could be the most welcome news of all. In real terms, new manufacturing investment this decade has never reached the peak hit in 1979, when business enthusiasm was fuelled by negative real interest rates.

With the brakes applied hard on inflation by restricting the money supply, real interest rates have gone up sharply, leading businessmen to take a far more cautious attitude to investment, especially in recent years with export prospects uncertain. Now, despite the high rates, they are spending.

### More strength

All of this dreamlike news has emboldened Government economists to pick up, and fight to the finish, the battle with a set of economic moose left over from the days of high inflation and excessive government involvement in the economy in the 1970s.

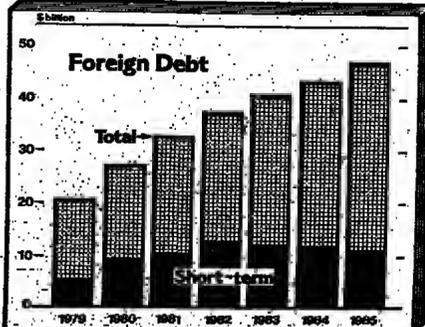
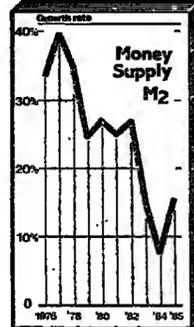
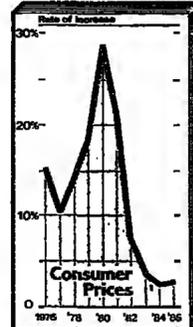
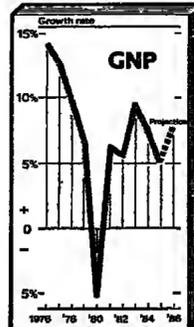
Mr Kim Mahn-Je has refused

to bow to business pressures and lower interest rates sharply. Artificially reducing interest rates, he says, would inevitably roll back impressive recent gains made in boosting the national rate of savings, which he counts as one of his main achievements during his tenure as Finance Minister.

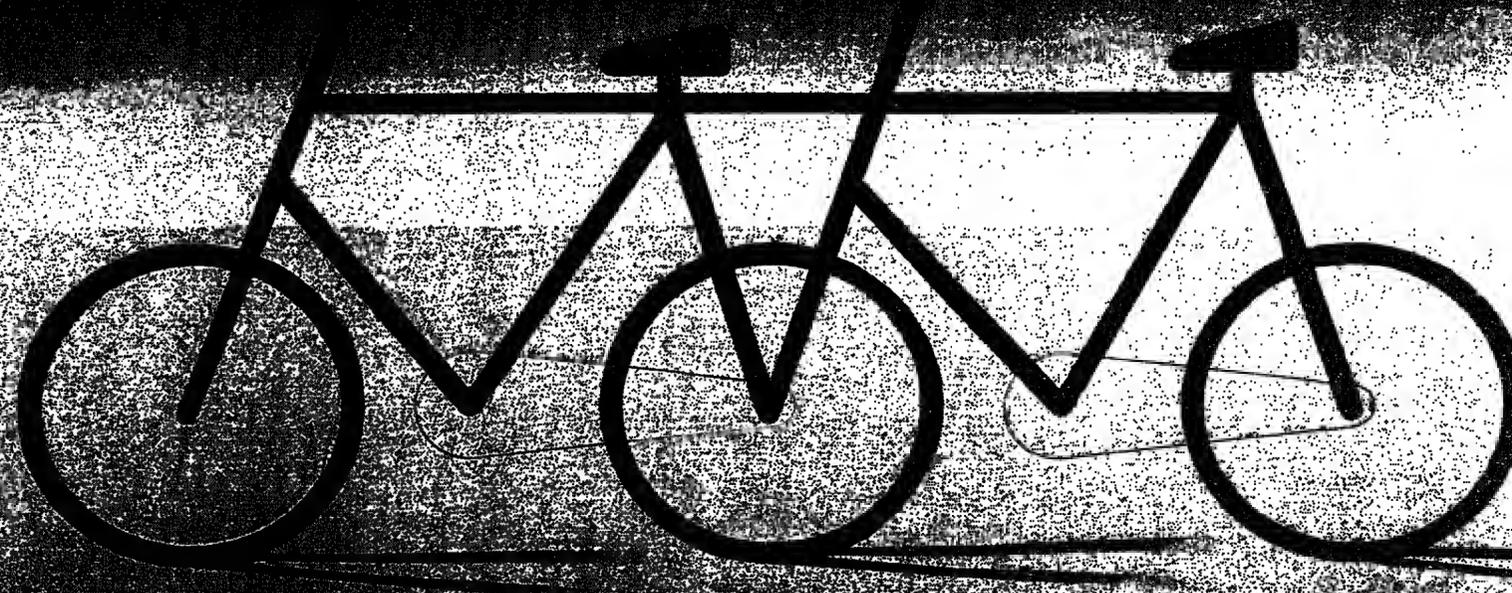
Business investment is now rising by itself, and Mr Kim prefers to force companies into capital markets if they want to expand. Rather than sacrifice the financial system once again on the altar of short-term growth, Mr Kim and the new Finance Minister, Mr Chung In-Yong, plan to decentralise interest rates by the early 1990s and put the financial system on a footing where it can stand without the constant stewardship of Government regulators. The prospects for moving ahead in Korea have rarely looked better, and the determination to take the hard measures to get there never stronger.



Throngs of shoppers in Myongdong, Seoul's busiest shopping district, reflect the relative affluency which South Korea's progress has brought to its people. The new economic boom will provide resources to correct structural problems which only a few months ago had clouded the long-term outlook for the country's economy.



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Profile: KIM MAHN-JE, Deputy Prime Minister

Keen industrial promoter

KOREA'S economic miracle has always been a child of the Government. And even though the Wunderkind is now reaching late adolescence, it is still very much a Korean youngster, with respect for authority part of a long Confucian tradition.

The new economic cabinet that President Chun appointed in January has it in mind to cut the child free, just a bit, but nothing too drastic. That, too, is proper Confucian.

"I would be dishonest if I said we will give up all promotional policies," says Mr Kim Mahn-Je, the new Deputy Prime Minister, who runs the powerful Economic Planning Board.

Mr Kim is stamped from a

mould that has become very familiar in Korea. He is an academic economist with a Ph.D. from the University of Missouri, in the US. He headed the Korea Development Institute, a Government-funded economic think-tank for 10 years before taking a short detour as President of a joint-venture commercial bank.

Growth faltered

As Minister of Finance since late 1983, he helped lay major pieces of the growth work for a strengthened financial system. With inflation held low, the domestic savings rate has risen sharply. Money has cascaded out of secondary and under-ground markets into the banking system.

But growth also faltered last year, and Mr Kim has shifted his focus.

"We need to promote manufacturing investment, which has been slow in recent years," he says, "so we can have sustained industrial growth."

He says with a laugh that he is now far less of an economist than he used to be — and that is obvious from a

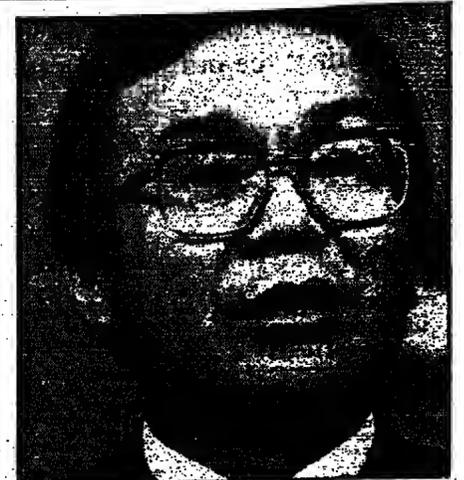
quick glance at the daily papers in Seoul. He has taken a public profile far more prominent than his predecessor, making public speeches, attending seminars and meetings almost daily.

He believes that part of the responsibility of his new job is to build a public consensus, and the business community has taken kindly to this attitude. He meets business leaders weekly to discuss policy.

But this, clearly, is not a painful duty for the new Deputy Prime Minister. He is an enthusiastic man, who sits forward to the edge of his chair, gesturing with his hands to make a point, and he likes to laugh. He obviously enjoys his job.

He also has extraordinary luck, with the prospects for Korea's economy sharply improving since he took office. It is largely to external factors, he says, that he has turned his good fortune into an opportunity — a time to revamp Korea's industrial structure, and to push industry toward a higher plane of technology.

This, Mr Kim will do by



Kim Mahn-Je, the new Deputy Prime Minister runs the powerful Economic Planning Board. For 10 years, he headed the Korea Development Institute, a Government-funded think-tank.

promoting a new relationship between Government and the private sector. "It is more appropriate now to concentrate on technology, price mechanism and taxes instead of direct credit allocations to certain industries," he says.

"In the past five years, we have concentrated on emphasizing stability programmes, always cutting down. Now is the right time for promotional policies."

Steven Butler



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Profile: CHUNG IN-YONG, Minister of Finance

Change of role for top civil servant

IF KIM Mahn-Je comes from one classic mould of Korea's top economic bureaucrats, then the new Finance Minister, Mr Chung In-Yong, comes from the other. Mr Chung is a professional civil servant who has spent 23 years working in the Ministry of Finance.

Following the footsteps of his father, he was recruited into the Government at a time when an official career still attracted the best and brightest graduates from Korea's top universities.

Times have changed. Now, the private sector can offer prestige and far more attractive salaries. But the loyal and ably competent contribution of civil servants has been at least as important a factor in Korea's economic success as the stimulus of ideas-men like Kim Mahn-Je, who joined the Government from the outside.

Mr Chung rose through the ranks during a period when government dominated all aspects of economic management, and he believes government must continue to assume a heavy responsibility.

Speaking of the colossal failure last year of Kukje, Korea's seventh largest conglomerate at the time, he says: "When this kind of big company is involved, particularly when involved in overseas transactions, the arrangements cannot be made without regarding Korea's reputation and creditworthiness in overseas markets, or without giving

due consideration to social factors, unemployment, and related business transactions."

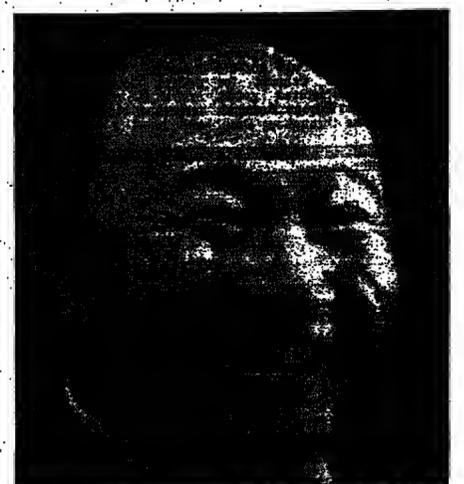
The collapse of Kukje, which had interests in everything from overseas construction to footwear, was prevented by massive injections of bank funds; although the group was split up and taken away from the company's former owners loans to the group's companies were guaranteed and most foreign banks promptly withdrew their funds.

Piqued

Mr Chung expects that foreign involvement in Korea's capital markets will continue to expand under his stewardship, as those markets continue to mature. "It is still about the market 'overshooting' however, and recent government moves to cool an explosive stock market rally provoked sharp criticism from those who say it is inconsistent with efforts to draw more companies into the stock market so they can improve their financial structure.

Mr Chung expects to see a gradual evolution in the role of foreign banks, although this is an issue about which Mr Chung is plainly piqued.

Foreign banks in Korea are pushing hard for greater access to direct foreign investment banks when their higher profitability relative to Korean banks, has come under sharp public attack.



Chung In-Yong, the new Finance Minister is a professional civil servant with his spent 23 years at the Ministry of Finance.

While foreign bankers admit that business is attractive in Korea, they say branch profit calculations do not take into proper account all costs.

"In how many countries in the world are central bank facilities open to foreign banks, except in advanced countries or international money centres?" Mr Chung asks. "In how many countries are foreign banks guaranteed profits and protected from exchange risks?" he asks, referring to guaranteed margins on currency swap transactions. "How many countries

have no national employee requirements? So far, I don't see any foreign banks making a loss except in the first year of operation."

"Mr Chung helped draft rules for foreign banks two decades ago, and he says the burning issues of the day have now been forgotten.

"In one or two years time, all of these issues will be solved," he says. "There will be more problems."

Steven Butler

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Capital markets  
CARLA RAPOPORT

KOREA'S CAPITAL markets are something like Korean food — a seasonal and very on things to sink your teeth into. Even so, discovering a new cuisine can often be rewarding for those with a patient nature.

Korean capital markets remain highly regulated, and thus, artificial in many ways. Further, the Government's moves towards relaxing these regulations, while increasing in number, are often circuitous and difficult to predict.

Nonetheless, if the potential growth of Korea's capital markets could be bottled and marketed, someone would become very rich. It is this potential which is giving the Korean stock market its spica and, as of early 1986, its aroma was close to overpowering.

After spluttering along for years in a no-man's land of very little growth, Korea's stock exchange took off in late 1985. By Spring, 1986, even the most seasoned index watchers were surprised by the strength of the rally. W. I. Carr, the UK-based stockbroker, predicted at the beginning of March that the Korean Composite Stock Index would top 200 by the year's end. When that mark was nearly exceeded by the end of the month, analysts had to think again.

Put into some context, however, the rally looks like more spica than meat. Enthusiasts can point out that Korea's market capitalisation had climbed from \$8.2bn at the end of 1984 to just over \$9bn in the second quarter of 1986.

Tougher-minded individuals would counter that \$9bn will account for less than 10 per cent of Korea's GNP this year. (In Japan, market capitalisation

was equal to about 60 per cent of GNP last year.) And while the market's average price earnings ratio has been climbing and the net yield falling those figures are an uninspiring 6.8 and 4.7 per cent respectively, as of the beginning of April.

But most importantly, for the foreigner, access to the Korean capital markets is strictly side-door only, at the moment. Indeed, at the end of last year, Korea moved into direct foreign investment back-wards by allowing Samsung Electronics to issue a \$20m convertible Euro-dollar bond. Holders of these bonds were allowed to convert them into shares in late 1987, at which time, the Stock Exchange says, foreigners will be allowed direct, but limited, access to Korean shares.

Sensitive

Further, foreign investors had reason to be less than pleased with the sequence of events which preceded the Samsung issue. Trading at around Won 750 before the announcement, Samsung's shares nearly doubled in the weeks before the bond's terms were set. The issue was fully subscribed, but subsequent issuers are not likely to get a similar reception if the same sort of price ramp happens again.

Korean regulatory officials are quite sensitive about the volatility of the market. In essence, they are still seeking to regulate the stock market in an effort to have the best of both worlds. In a kind of chicken-and-egg situation, officials have tried to tempt more investors into the market by forcing companies to issue new shares or go public at par, not market value.

Then, of course, few companies want to go public which in turn limits the amount of quality stocks available for

investing and increases the volatility of the market.

In 1985, for example, only 11 companies went public, raising a total of \$5bn, down from \$1bn in 1984. At the end of 1985, only 342 companies were listed on the KSE and less than 1.8 per cent of the population held shares.

Despite the tiny number of institutional investors (pension, life and investment trust companies are limited by the government on how much they can invest in the stock market), nearly 90 per cent of the stock are held by less than 10 per cent of the holders.

Ministry of Finance officials react somewhat defensively when these statistics are cited. On the issue of enlarging the market, MoF now says that 25 companies will go public this year, raising a total of \$5bn. To this end, the Securities Supervisory Board, the Office of Bank Supervision and Examination and commercial banks will co-operate to urge suitable companies to go public.

If the companies concerned decide not to go public, the bank will put restrictions on loans to them. Says a senior official at one of Korea's largest investment trust companies:

And to make things easier for the companies, more will be allowed to issue shares at 25 to 50 per cent premium to their par value, according to MoF officials.

Further, the Government is seriously studying a privatisation programme. First on the list is expected to be Pohang Iron and Steel (Pocor), Korea's largest and most profitable company, which is expected to go public in the second half of 1987.

In the meantime, new regulations are still being awaited on the introduction of investment advisory services, branch status for foreign securities firms, international information dis-

Rise of the composite stock index

Month/year	Composite Stock Index
December 1982	127.51
December 1983	121.31
December 1984	142.46
March 1985	156.46
June 1985	156.55
September 1985	158.91
December 1985	163.37
February 1986	178.00
March 1986	200.00

\*Last day of month or year. Source: Korean Stock Exchange.

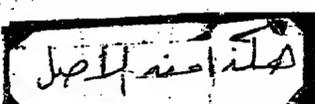
closure standards, and the related issues of bank interest rates and taxes.

Foreigners do, of course, have limited access to the KSE from five international trust funds and the Korea Fund, which is an investment vehicle whose shares are listed on the New York Stock Exchange. MoF officials say that a Korean Fund for European investors, to be listed on a European exchange, is expected by the end of this year.

Indeed, now that Korean investors themselves are showing an interest in the stock exchange, foreigners' appetites are growing. Most point out that local interest has been fuelled from a negative, rather than positive, point of view, as property is no longer the attraction it once was and Korea's notorious curb or unofficial lending market has been tamed.

Nonetheless, most would still concur with a recent Baring International Management Report, which says: "We believe that... the Korean Stock Market is one of the most exciting in Asia, especially for foreign investors."

Now, pass the meat.



## SOUTH KOREA 5

Korea is looking beyond the Sea of Japan and the Pacific for new trade partners. The Government hopes the visit to Europe of President Chun, along with 30 businessmen, will give a lift to trade and technological relations

# A new impetus for joint ventures

### Trade with Europe

ANDREW FISHER

THE IMBALANCES in Korea's trade with the US and Japan are measured in billions of dollars, numbers which are making the country's businessmen, politicians, and economists increasingly nervous.

As Korea has striven for constant industrial growth, so its exporters have swarmed into the ever-inviting US market. They have sold textiles, shoes, and a whole host of other consumer goods to price-conscious Americans. Recently they have entered the market for more advanced products such as video cassette recorders and cars.

The result was a trade surplus of \$4.2bn in Korea's favour last year, accompanied by a swelling volume of calls for curbs on the inflow of Far Eastern goods. Korea's neighbour, Japan, is also on the receiving end of US trade criticism.

But for the Koreans, Japan is the major source of imports, providing much of the machinery and technology behind its export surge into the US. Last year, Korea's trade deficit with Japan was \$3bn. As with the surplus in its US trade, Korea has become uneasily aware that this is just too much.

### Wider markets

So Korea is now looking beyond the Sea of Japan and the Pacific for other trade partners. Its trade with Europe is already sizeable, but nowhere near the volume reached with both Japan and North America.

The Government is hoping that the current visit to Europe of its President, along with Ministers and some 30 businessmen from leading Korean companies, will give trade and technological relations between the two areas a new impetus.

It is not, however, simply a case of Korea seeking to widen its market and thus ward off criticism from the US and reduce dependence on Japan, important though these considerations are.

In seeking to develop its industries beyond the labour-intensive stage and to put itself several steps ahead of its non-Japanese neighbours, Korea is keen to encourage European investment, joint ventures, and technology exchanges.

"Until now," says Mr Kim Mahn-Je, the Deputy Prime Minister, "our trade has been lopsided." The emphasis on the US and Japan has been far

more marked than in the case of Taiwan and Hong Kong, two equally vigorous, though much smaller, economies. Both trade heavily with European countries.

"We are missing these potential opportunities for trade with Europe to the benefit of both sides," notes Mr Kim. "Now that we are reaching the stage of more sophistication, we can see the greater technological importance of trade with Europe."

Korea's trade with the EEC last year totalled \$6.1bn, less than the volume of the country's imports from the US of \$6.5bn (against Korean exports there of nearly \$1.1bn) and from Japan of \$7.5bn (against Korean exports of \$4.5bn). The EEC trade was nearly in balance, with Korean exports of \$3.2bn and imports of \$2.9bn.

The recent strength of the yen has made Korean goods much more competitive against those from Japan. But the higher cost of imports offsets a good deal of this advantage. Hence the increased Korean desire to buy from Europe.

In the EEC, the country's biggest trade partner is West Germany. Korea buys machine tools, chemicals, precision instruments, packing machinery and trucks, and sells mainly electronic products, leather, and textiles.

Korean imports from Germany have grown sharply at around 20 per cent a year in 1984 and 1985 to reach \$960m, with its exports up 6 per cent last year (after 19 per cent in 1984) to \$980m. As in other markets, Korea has come up against strong resentment from textile companies who complain that trade is too one-sided in Korea's favour.

Selling into Europe will prove a lot more taxing for Korea than has the US market. European countries differ in language, culture and taste, and while the total market is large, it is highly fragmented. Thus, Korean exporters have to be more flexible, dealing in smaller amounts and becoming more specialised.

This fits in with the Korean Government's desire that the country should move up the industrial and technological scale. With its growing emphasis on the contribution that small- and medium-sized companies can make on economic development, Korea sees a clear future in Europe.

But there is a long way to go. Whereas Korea last year drew over 22 per cent of its imports from the US and 23 per cent from Japan, only 9 per cent came from the EEC. As for ex-

ports, the EEC took only 11 per cent compared with the 36 per cent going to the US and 16 per cent to Japan.

Many Europeans have only a hazy idea of Korea and its economy, vaguely perceiving it as a second Japan, equally threatening in trade terms and operating at even lower cost. Labour is certainly cheaper, and Korea has, like its neighbour, come to exercise a dominant position in such heavy industries as steel and shipbuilding.

Many European owners have turned to the big, new Korean yards for their ships. Korean shipbuilders have also bought much marine equipment from Europe, though most comes from Japan.

### Opportunities

The Seoul government hopes that the official visit to Europe this month will be educational as well as useful for both sides. At present, Korea's trade share of European markets is under 1 per cent, and ministers are eager that this should be boosted.

They do not want Europe to look on Korea as a younger version, in economic terms, of Japan. For historical reasons, Korea and Japan are by no means the closest of friends. Korea has been painfully under the thumb of its neighbour too often.

In the field of business, Koreans are tough—some would say stubborn—negotiators. "They are less willing than the Japanese to compromise," says Mr Peter Elias, a director of the Korean-German Chamber of Commerce and Industry in Seoul. "Koreans are not so sophisticated, but this is changing. There is a new generation of people who know the Western mentality."

A number of European ventures have been set up in Korea, and more companies are looking around for opportunities. Two things are important in setting up a joint venture, stress those who have done so: finding the right partner and settling down for the long term. While Koreans may be looking for a quick profit, the foreign partner is ill-advised to do the same.

And for all the famed work ethic, with Koreans working long hours and taking minimal holidays, there are inefficiencies. The retail and transport networks are under-developed, the financial system is often inadequate for business needs, and lack of warehousing space causes headaches.

But with a population of some 40m people, Korea's own consumer market will provide opportunities for outsiders to do business. Many top European companies are represented in Korea, such as British Petroleum and Unilever from the UK, and Bayer, Hoechst, BASF and Siemens from Germany.

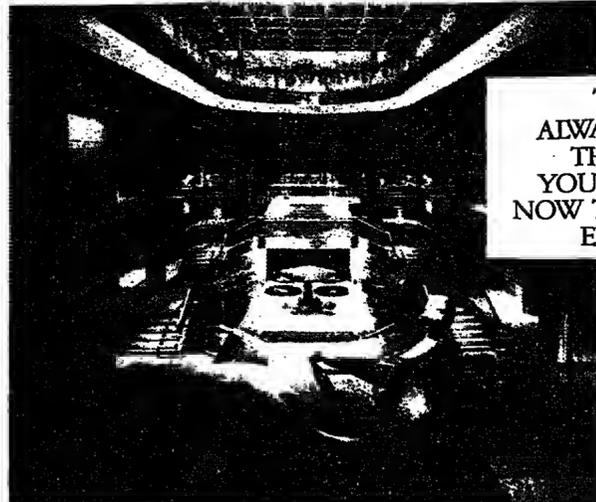
Joint venture investments from Germany, France, and the UK now total some \$40m each. EEC companies represented in Korea have formed an EEC Business Group to co-ordinate their views and put these across to the Government in an attempt to counter the dominance of the US and Japan.

Clearly, Korean trade will continue to be dominated for many years by Japan and the US. "The Japan-Korea trade imbalance has been intractable in our rapid growth," says Mr Mansoon Chang, director-general of the European Affairs Bureau in the Ministry of Foreign Affairs.

Koreans have found it convenient to use technology from nearby Japan, a country they know, though have not always seen eye to eye with. And the US, a powerful supporter during the Korean War in the 1950s, has been an obvious market.

But, says Mr Chang, "this year is the year of Europe for us." UK Prime Minister Mrs Thatcher will visit Korea on her way to the Tokyo economic summit in May. Korea is keen for Europeans to understand that it still regards itself as a developing country, though a fast-moving one, but differs from Japan in important ways. It has a \$45bn foreign debt, spends about 6 per cent of its GNP on defence, and is the capitalist half of a divided country.

On a practical level, the government in Seoul has been trying to ease the bureaucratic hindrance to doing business and to widen the market for foreign banks. It has also been liberalising imports, though tariffs on some goods remain high. The rest is up to the businessmen.



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Refrigerator engines being assembled at a plant in the Samsung group, one of South Korea's biggest industrial concerns. The country's dominant trading partners are the US and Japan.



## THE HYUNDAI STORY

In 1975 the first Hyundai car rolled off the assembly line. Now, eleven years on, a new highly automated plant is on stream with a production capability of up to 450,000 units a year for export to 60 countries. Such is the Hyundai reputation for exceptional motoring value that in Canada alone, after only 2 years the marque has already overtaken Honda, Nissan and Toyota in overall sales.

When the Hyundai Stellar was launched in the UK no less an authority than the Financial Times called it "the bargain of the half century."

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## SOUTH KOREA 6

## Sources of information for business visitors

HERE ARE the addresses of 15 organisations in Seoul where overseas visitors can obtain further information on business with Korea:

Association of Foreign Trading Agents of Korea (AFTAK), 45-14 Yoido-dong, Yungdang-po-ku, Seoul.

Bank of Korea, 110, 3-ka Namdaemun-ro, Chung-ku, Seoul (tel: 7778611; tx 2232).

Economic Planning Board (EPB), Foreign Investment Promotion Division, 82-1 Sejong-ro, Chongro-ku, Seoul (tel: 7263101).

Export-Import Bank of Korea, PO Box Central 4009, Seoul (tel: 778950/9).

Federation of Korean Industries, 28th Floor, Samilro Building, 10 Kwanchul-dong, Chongro-ku, Seoul (tel: 7830821).

Japanese Chamber of Commerce, 111 Sokong-dong, Chung-ku, Seoul (tel: 236672).

Korea Advertising Association, 14 Seollin-dong, Jongro-ku, Seoul.

Korea Broadcasting Ethics Committee, 76, 1-ga Taepo-ro, Chung-ku, Seoul.

Korea Chamber of Commerce and Industry (KCCI), 111 Sokong-dong, Chung-ku, Seoul (tel: 7773031/42).

Korean Broadcasting Association, 76, 1-ga Taepo-ro, Seoul.

Korean Exhibition Center, 65 Samsung-dong, Gansong-ku, Seoul.

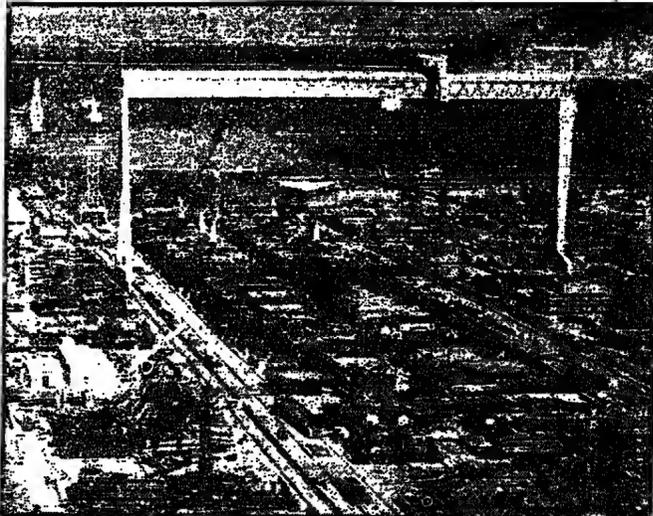
Korean Trade Promotion Corporation (KOTRA), PO Box Central 1621 10-1, 2-ka Hoehyun-dong, Chung-ku, Seoul (tel: 7524181/9; tx: 23659 KOTRA K, 27426 K; cable: KOTRA SEUL).

Korean Traders' Association (KTA), World Trade Centre, Korea Building, 10-1, 2-ka Hoehyun-dong, Chung-ku, Seoul (tx: 24265).

Ministry of Finance (MOF), 108-4 Soosong-dong, Chongro-ku, Seoul.

Ministry of Trade and Industry (MITI), 77-6 Sejong-ro, Chongro-ku, Seoul.

Seoul Chamber of Commerce and Industry, PO Box Central 25, 111 Sokong-dong, Chung-ku, Seoul (tel: 7778031).



The Okpo shipyard of Daewoo Shipbuilding and Heavy Machinery. By the end of last year, the Korean shipping industry had sold some 520,000 tons of old and uneconomic vessels, the target being 976,000 tons (90 ships) by the end of 1987.



As industry becomes more sophisticated, South Korea is seeking closer technological links with Europe. Above, an operative at work on a VCR production line, near Seoul.

The South Korean Government is seeking to nurture more small-to-medium-sized companies in such areas as electronics and component manufacturing.

## Development baton passes to second tier companies

## Industrial restructuring

ANDREW FISHER

ECONOMIC AGILITY rather than mere size and strength is what Korea's policymakers and advisers are now striving for, as the country continues to advance up the industrial scale.

Reliance on the production and export thrust of the big groups such as Hyundai, Daewoo, Samsung and Lucky-Goldstar is no longer seen as enough. Korea is to cope with the disarray in several major industries, increasing protectionist outcries from the US, and competition from cheaper Asian neighbours.

Not that Korea has given up on the big companies, known as chaebol. They, after all, are one of the country's main economic strengths. But the government is keen to nurture more small-and-medium-sized companies in such fields as electronics and component manufacturing.

## Technical bite

The government has expressed such sentiments before, and little has come of it. This time, though, with the yen's strength weakening Japan's competitive edge and lower oil prices giving the Korean economy a timely boost, the determination to help new entrepreneurs seems stronger.

Along with this goes the desire to give industry rather more technological bite by encouraging research and development spending and reducing dependence on outside technologies, notably from Japan, with which Korea has a huge trade deficit.

"We're reaching the stage of more sophistication," says Mr Kim Mahn-ye, Deputy Prime Minister and head of the Eco-

conomic Planning Board. Greater investment, a shift away from labour-intensive sectors, and more trade and scientific links with Europe are all part of Korea's strategy for outdistancing its Asian competitors.

Even in traditional areas such as textiles and shoes, the Government and industry are trying to modernise production and put more stress on design and quality. "China is catching up and the industrial countries are putting barriers on our exports."

Adds Mr Kim: "We want the Korean version of high-tech industries — auto parts, cars, electronics." The idea is to lift the domestic and value-added content of the country's exports, and move away from reliance on Japan.

The weakness of the won, which has fallen by some 30 per cent against the yen since last autumn, gives Korea the impetus to try to substitute more of its own manufactures for imports that have generally come from Japan. For the export pricing advantage given to Korea by the higher yen is partly cancelled out by the higher cost of imports from its neighbour. In shipbuilding, for example, much of the equipment for ships built at Korean yards is Japanese.

The drop in oil prices is certainly a welcome ally for the Korean economy at this time of readjustment. After a year of weak growth — at least by Korea's standards, where 5 per cent is seen as under par — the currency and oil advantages are a stroke of luck.

"The oil crisis has given us great confidence," says an exuberant Mr Kim. "We can concentrate our efforts now on industrial growth, now that the constraints are out of the way."

Mr Kim does not see the government's role as being heavily interventionist. But after the last few years of trying to stabilise the economy and cut spending — foreign debt is some \$46bn — the emphasis is now more on the promotion of

research, investment, and innovation.

"We should like to have the small mechanical industries expanded in the future," he explains. "By sheer necessity, we have to develop those parts producers. We want a flourishing venture business." Thus banks are being prodded to support entrepreneurs and bureaucratic hindrances to new businesses are being loosened.

As well as looking to the development of industries that are expected to power Korea along its next stage of economic growth, the country is also having to handle an awkward problem of restructuring in some of its biggest sectors.

## Venture business

Perhaps the hardest hit of the once-buoyant industries is overseas construction, heavily dependent on Middle Eastern work. As the big contracts have dried up, business has slumped. Here, the oil price collapse is a further blow.

The government and the banks have been hoping to prop up some of the worst-affected concerns. Advance contract payments from customers, often 20 per cent in the past, are now much less and companies also find it hard to extract the final sums owing on a number of projects.

Shipping, too, has needed a generous helping hand from the Government and banks, while shipbuilding has also suffered from the tonnage surplus that has put a blight on the whole world maritime industry.

In these sectors, described more fully elsewhere, it was the Government which persuaded companies to get involved in the first place. Thus, notes Mr Soh Sang-Mok, vice president of the government-backed Korea Development Institute (KDI): "The Government can't say 'We are innocent.' This is another reason they have to step in."

Construction, shipping, and shipbuilding will certainly have

a part to play in Korea's future, though their lustre has faded. Korea is number two in ship orders after Japan and while orders slumped last year, business has come in during 1986 and the yards have work well into 1987.

In its desire to clip the wings of the chaebol, the government is limited in its ability to allow other concerns to develop. It relaxed the controls last August, but is likely to reimpose them later this year.

The collapse a year ago of Kookje, one of the top 10 companies, was a lesson that the Government will not automatically bail out corporate failures. It ran into trouble because it had over-extended itself in construction, footwear, and property. Its operations have been taken over by others.

The business dominance of the chaebol is shown by the fact that the 30 biggest groups account for 16 per cent of GNP and nearly half of bank lending. Now, the government wants them to rely less on loans and more on the capital markets. Tax incentives should encourage the sale of unprofitable units and reinvestment of the proceeds.

Will Korea achieve the technological and industrial strides says one Western diplomat, "the country has not been technologically innovative. Korea is where Japan was 15 to 20 years ago. Both have been good at accepting other people's ideas."

But there is no doubt of Koreans' determination to become a leading world economy, setting industrial trends rather than following them. Hard work is ingrained in their character and self-confidence is not in short supply.

An added toughness comes from the survival mentality caused by the looming presence of communist North Korea across the border, observes Mr Soh of the KDI. "When we have a favourable world economic situation, the Korean economy will just sail through."

At this auspicious time the authorities of the Republic of Korea have given approval for the formation of

## Glaxo Korea Company Ltd.

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Day's end for some of the 21,000 workers at an electronics complex near Seoul.

## The Swedish model attracts

## Research and development

CARLA RAPOPORT

FOR ABOUT 5p, one can buy tasty, fried sweets on the streets of Seoul, neatly wrapped in paper. The wrapping around a recent purchase, however, turned out to be part of a technical manual, explaining terms like buffer-matrix, input rings and feedback rings.

"These technical journals are much clearer than newspapers," said the vendor.

Everyone in Korea is getting in on the technology act. From government ministers to company presidents to shopfloor workers, Koreans are all agreed that the country's future depends on its brains as well as its brawn.

A glance at the chart shows that Korea is already putting its money behind its beliefs. Spending on R and D jumped from W212bn in 1980 to about W1,000bn last year and is expected to more than double by 1990. By that time, Korea expects to be spending 2.3 per cent of GNP on R and D, almost the same ratio to GNP that Japan is currently spending.

Within that boost in funding is a concerted push toward basic research and technological innovation. "We want to catch up with Japan and the West

by 2000 in terms of the most advanced scientific research and innovation," says Mr Hee Yol Yu, a director of the technology policy office in the Ministry of Science and Technology.

Mr Yu explains that Korea has targeted three main areas to concentrate its resources. The three are microelectronics, including information technology, fine chemicals and machine tools, including factory automation. By concentrating in this manner, he says, Korea aims to model its development on Sweden or the Netherlands, planning to develop its major companies into equivalents of, say, Philips of the Netherlands or Saab, Electrolux, and Ericsson of Sweden.

Further, Government research laboratories, he says, will concentrate on to-advance research on design and process technologies, while Korean companies will concentrate on proprietary, patented processes.

## Private sector

These are fairly ambitious plans for a country which has yet to adopt a substance patent law of its own. But those who may be sceptical of the government's ambitious schemes on technology development might consider the level of spending going on currently in Korea's private sector. According to industry estimates, Korea's top 15 companies will this year invest about \$6.5bn, or about 6 per cent of sales, into new production facilities and technical de-

velopment, a 37 per cent increase over 1985.

The Ssangyong group, for example, is boosting capital spending from W50bn last year to W100bn this year, concentrating on ceramic diesel engines and more streamlined production processes. The Lucky-Goldstar group plans to spend about W800m in areas such as genetic engineering, fine chemicals and new materials.

But, why, in a country where a shop-floor worker can be paid as little as US\$1.50 to \$2 an hour, should factory automation and sophisticated technologies be so important? Surely Korea's major advantage in the marketplace is its cheap labour costs?

According to Prof. Jinjoo Lee, a faculty member of the Korea Advanced Institute of Science and Technology (KIAST), Korea simply has no choice. "We are losing the battle for (making) low-value consumer goods and commodities to countries like mainland China and Pakistan, which have even cheaper labour costs than we do."

"Also, we face harsh competition from other newly-developed countries," Prof. Lee says. "The developed world is now very conscious of not wanting to give away technology. In the 1950s, Europe and America were so generous too generous to Japan. They don't want to make the same mistakes with us. So, we have to make higher-valued added

products to survive in the marketplace and we have to work on developing new, sophisticated technology ourselves," he says.

Further, he says, help will not be forthcoming from the Japanese, who have been instrumental in transferring a great deal of basic technology to Korea over the last decade or so. The Japanese, he says, are fearful of the "boomerang effect" in other words creating a Korea which could provide painful competition to them in world markets.

## Technology transfer

The process of developing its own technological base will clearly take some time. Education will play a key role. Already, 70 per cent of Koreans go to secondary school and about 25 per cent attend college. To develop a stratum of first-class researchers the government is currently undertaking a programme to train 15,000 "core scientist", of which 10,000 will study abroad.

Although Korea had achieved a rapid economic development which has been called an "economic miracle", the major impetus of the development was not attributed to the regular, full-fledged R&D activities, but to technological efforts to master imported or adopted technologies such as reverse engineering, assimilation and improvement," Prof. Lee says.

To reverse that trend is the challenge Korea now faces.

Handwritten signature or mark.

**SOUTH KOREA 7**



Assembling colour television sets at the Samsung plant.

**Shift towards more upmarket products**

**Electronics industry**  
CARLA RAPOPORT

THE BANNERS stretched from one end of the vast factory to the other. "Samsung's VCRs are Samsung's self-respect" and "The company's face and the country's face are on the products I produce."

Korean electronics companies are hell-bent on becoming grown-up members of the international electronics industry. The exhortations displayed at the Samsung factory are just one part of an industry-wide campaign to move out of the cheap export business and into more sophisticated consumer and industrial electronics markets.

Signs of this shift are already taking place. Not very long ago, for example, exports of inexpensive televisions and radios accounted for 25 per cent of total Korean electronic exports. Next year, according to industry estimates, televisions and radios should slip to just 25 per cent of total exports while microwave ovens, computers and VCRs should account for around a third of total exports (see chart).

**Components**

In the components arena, a similar shift is underway. Rather than concentrate on simply importing raw materials from Japan and exporting low-value goods such as 64K semiconductor chips, Korea's electronics firms are fast developing their own domestic sources for raw materials and in-house research capabilities. With the aid of joint ventures and licensing agreements, Korean scientists are now developing sophisticated custom-made chips as well as the new super-high powered chips which are now under development in Japan and America.

Nonetheless, this shift will take some time, and last year ahead of these developments, Korea's young electronics industry suffered more than a little pain. Of the three major Korean companies in semi-conductors—Samsung, Lucky-Goldstar and Hyundai—none made money last year and industry observers estimate that losses in the sector were the rule, not exception. The problem was created by ill-timed launches of new products against the background of falling prices worldwide in memory devices. The masters, however, remain undaunted. All three are part of colossal Korean conglomerates, whose businesses stretch from machine tools to equity trading. Mr P. June Min senior managing director of Goldstar Semiconductor (GSS) admits that last year was poor, but says: "By the end of the year, we think people will be screaming (for chips) again." Indeed GSS has just purchased a government facility which will boost its semi-conductor fabrication capacity by around 50 per cent. Although still small by international standards, GSS forecasts 30 per cent compound annual growth for its semi-conductor business over the next few years, aided by a concentration on specialised chips. GSS's exports this year, he says should more than triple to between \$30m and \$100m.

... a research facility established in Santa Clara, California. The lab has nearly 200 employees, including experts in semi-conductor sales into research. By the end of 1985, its Gihung factory had a capacity to produce 4m integrated circuits (ICs) per month and this figure should increase this year. Thanks to growth in sales of computer and telecommunications, SST forecasts 35 per cent compound growth per year until 1990 when sales are expected to reach \$1.7bn a year. Semi-conductor sales, which were less than \$100m last year, are expected to reach \$240m this year. SST's parent, Samsung Electronics has similar growth targets. According to Samsung Electronics' new president, Mr

... niques. Setting goals helps to focus the workforce's energy and attention, creating a cohesive atmosphere of comradeship. Consider the case of Mr Sung Kyoo Park, executive vice-president of Daewoo Telecom, part of the huge Daewoo group. "When I came here in 1980 our sales (of Daewoo Telecom) were \$2.5m. Next year they will be \$140m." Mr Park stresses that Korea's advantage in the international marketplace is its relatively low labour costs and slim management structures. Low labour cost, he points out, is not only on the shop floor but also at the executive level. A top semiconductor designer in America earns five times that of an American-educated Korean designer, he says.

... Of course the case of a much smaller company, Korea Electronics, which concentrates on exporting inexpensive televisions and semiconductors. According to Mr Won Young Yoo, KEC's president, spending on R&D is going to increase by 3 to 6 per cent of sales and the group is moving into the production and export of 8 mm audio/visual products. The biggest companies in the business have yet to cast their ballot on the future of 8 mm, which can be used as a video or audio tape. It is currently on the market as a home-movie product but threatens to overtake the VHS format in video cassette recorders.

**Electronics exports growth**

PRODUCTS	(Figures in US\$mn)		
	1984	1985	1986 (est)
Colour TVs	443	382	408
B. & W. TVs	263	218	188
Radios	544	499	528
Audio and video cassette recorders† (VCRs incl. as of 1985)	121	334	500
Computers	218	397	619
Telephone and communication equipment	87	189	125
<b>COMPONENTS:</b>			
Semiconductors	1,253	971	1,300
Audio tape	170	233	300
Cathode ray tube	75	163	200
Microwave ovens	238	212	264
Subtotal	3,406	3,531	4,400
Total electronics output	4,585	4,730	5,800
Rate of exports to total output	74.6%	74.7%	75.5%

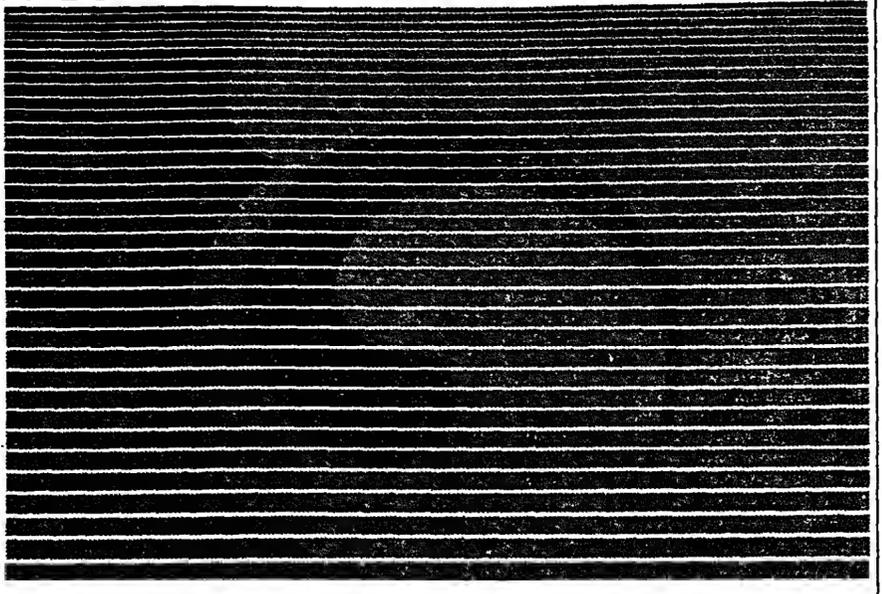
Source: Korean Electronics Industry Association

According to a survey by the US embassy in Seoul, the three major electronics firms invested around \$60m in very-large-scale integrated (VLSI) fabrication circuits in 1984 and will be spending close to \$1bn through 1987 for further expansion. "The exceptionally large investment and the initial difficulty experienced in marketing 64K—rams has proved a basis to question whether Korean firms should continue in the risky and unprofitable front-end microelectronics business," the report states. In order to minimise the risk, Korean firms are increasing their links with US and Europe. Samsung Semiconductor and Telecommunications (SST), for example, is now developing a 1-megabit 4-ram with the aid of

Han Hyoung Soo, the group intends to increase its sales from \$1.5bn a year last year to \$5bn by 1990. Much of this growth, he says, will come from Samsung's push into industrial electronics, such as new media products and telecommunications equipment. Mr Han would like to see consumer products sink from 83 per cent of its sales currently to 70 per cent of sales by 1990. "My goal is to become one of the seven giant electronics firms in Asia, next to Matsushita, Hitachi, Toshiba, Sony, Sharp and Sanyo," says Mr Han, ticking off the Japanese firms on his fingers. If these goals seem unrealistic, it is important to remember that setting high goals is part of Korean management tech-



A video cassette recorder assembly line at Goldstar, one of the three major Korean electronics companies. Korean companies have done remarkably well in the VCR market.



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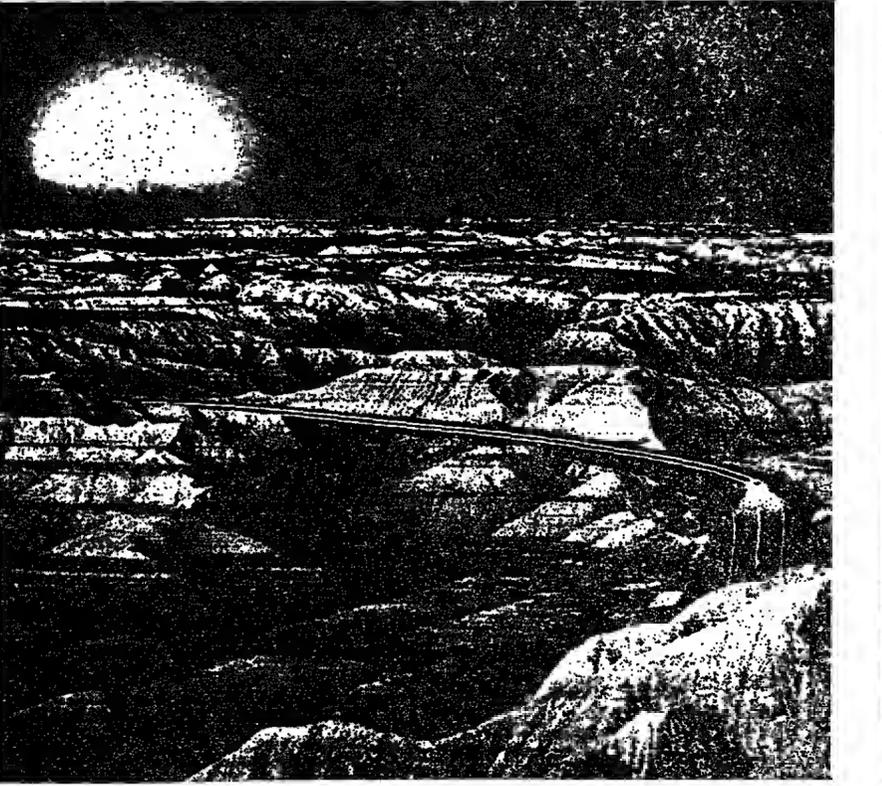


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**Good record**  
"Nobody knows the future of 8 mm, so companies are afraid to invest and plan. But to succeed you must make a plan, so we are going into this business. We hope to be ready to (for the exports) within two years," says Mr Won. So far, Korean companies have done remarkably well in the VCR market and, increasingly, in computers. VCR exports started from Korea in March of last year and reached 1.2m units by the year's end. Samsung alone expects to export 2m units this year and 2.5m next, with the industry as a whole expected to account for about 20 per cent of the worldwide VCR market by the end of this year or early next. Computers are also coming down the outside lane. Daewoo is shipping 10,000 units a month of a 186 bit IBM compatible called Model D, while SST is up to 30,000 units a year of a more upmarket PC called the David System. Korea, it seems, is determined to be represented in every sector of electronics.

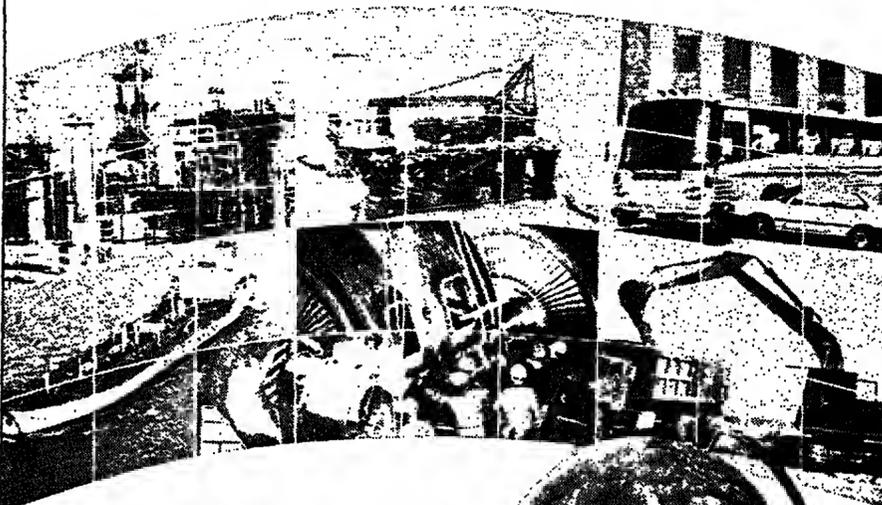
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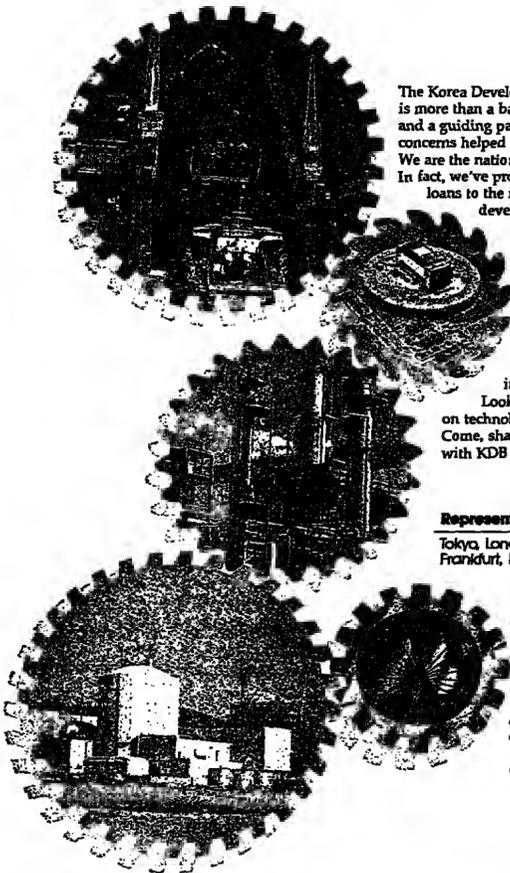
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## SOUTH KOREA 8

In the 1970s the Koreans plunged into shipbuilding, shipping and overseas construction. All are now weak.

# A time for high-tech and damage control

### Declining industries

ANDREW FISHER

KOREA'S DEDICATION to economic growth has sent shivers through the world's developed countries and caused many industries to scurry for protection.

But the Koreans themselves are now faced with severe problems in three of the industries they plunged into heavily in the 1970s: overseas construction, shipbuilding and shipping.

All are in worldwide decline and Korea remains a major participant. The country's future expansion, however, will rest far less heavily on these crisis-hit sectors than in the past.

In two of the industries, construction and shipping, the Korean government, banks and businessmen have been engaged in a desperate retrenchment exercise, aiming to limit the financial damage and ensuring that a more streamlined operation survives for the future.

As for shipbuilding, where Korean yards creamed off some of the world's biggest merchant orders in the 1970s and early 1980s, the emphasis has switched from growth at any price to cost-cutting, increased productivity, and diversification away from vessel construction.

The government actively promoted expansion in these industries, when success there was seen as essential to the country's economic advancement. But it is now keen to nurture more high-technology industries such as electronics, computers, and automotive components.

### Heavy cost

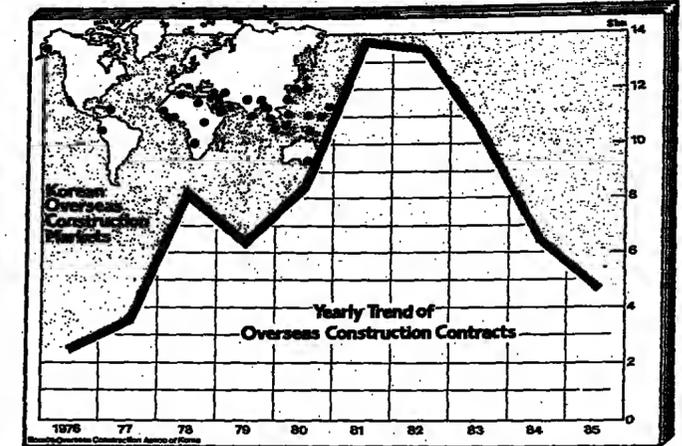
The three problem industries are also being encouraged to move up the technological scale. Thus, overseas construction groups are trying to go for more sophisticated projects such as industrial plant, while ship-owners are scrapping old vessels and investing in efficient new ones.

But this type of restructuring bears a heavy cost. Under government direction, the number of shipping companies has been sharply reduced and banks directed to help out where necessary. Loans have also been extended to hard-pressed construction groups, as foreign orders have slumped and contract payments dwindled.

"The government has got to be careful," says Mr Suh Sang-mok, vice president of the Korea Development Institute. "If there are major bankruptcies, the banks will suffer. The losses have to be absorbed by the companies, banks, and taxpayers."

Conscious that it was the government which helped propel these industries' expansion in the first place, ministers are aware of their responsibility to help the rescue or rehabilitation process, now that times are harder.

In each case, expansion was ambitious and rapid. Overseas construction. With growth in the industry seen as a way of helping the country



adapt to the oil price rises of the 1970s, Korean companies pushed hard for business, mainly in the Middle East.

Orders shot up from around US\$2.5bn in 1976 to peak levels of over \$13bn in both 1981 and 1982. But last year, new business slumped further from \$6.5bn to \$4.7bn. Falling oil prices will certainly not help the industry, now suffering as the past surfeit of projects is exhausted. Jobs have dropped from 170,000 to around 100,000.

There are still some big orders around, however, and companies are now trying to concentrate more on south-east Asia. Falling commodity prices have, however, hit Far Eastern economies and thus further affected the industry's prospects.

Hyundai Engineering and Construction picked up some useful contracts last year and gained about half of Korea's overseas construction business. Recent work has included transformer stations and a ship-repair yard for Iraq, a new air terminal and a marina centre for Singapore, (both using local sub-contractors), and a new headquarters for the Asian Development Bank in Manila.

Dr Seung-Yun Lee, the former foreign minister who heads the Overseas Construction Association of Korea, reckons a yearly order intake for the industry of about \$4bn is sustainable—"the right and maximum amount we can do."

Shipping. Surrounded by sea on three sides and with an implacable North Korean Communist regime across its land border, the industry was seen as a natural form of expansion for an export-dependent country.

The government encouraged owners to buy more ships and enter more cargo trades. Yet the industry remained in crisis around the world, as surplus tonnage and ordering sprees of the 1970s and early 1980s was not matched by rises in business or freight rates.

So in 1984, the Government hit the bulter, enforcing a re-grouping of 63 ocean-going

shipping companies into 11 new profit margins tight or non-existent.

Not that this has solved the problem. Lines are still heavily in debt and much of the 7m gross ton fleet needs to be modernised. Companies have had to sell off some 265bn won (\$300m) of property securities, and other assets to keep afloat.

The cost to the government in moratoria to give lines a three-year breathing space on debt payments has been some 570bn won.

By the end of last year, some 520,000 tons of old and uneconomic vessels had been sold, the target being 976,000 tons (90 ships) by end-1987. Government-backed loans are also available for investment by owners in new ships.

With oil prices in decline, fuel costs are coming down sharply but this is an advantage that foreign firms also enjoy. A surge in export cargoes has benefited Korean companies—some of which, like Hyundai Merchant Marine and Hanjin Container Lines, are ready to expand—though rates remain low.

Shipbuilding. Hyundai's entry into the industry in 1974 gave Korea a sharp rise in capacity, the start of its advance into the number two ranking in the world league behind Japan.

Then Daewoo spent \$500m on the Okpo yard near Pusan, round the coast from Hyundai in Ulsan, and put the Korean industry even further ahead of most competitors in the 1980s.

But as the shipping industry has slumped, so has world shipbuilding. The Korean yards, with Samsung and Korea Shipbuilding and Engineering (KSBE) also in the industry, found their order intake sharply diminished last year.

Both Hyundai and Daewoo have enough orders to last them well into 1987, but need new work to maintain the backlog. The companies have won more business this year,

but world prices are low and profit margins tight or non-existent.

As with shipping, shipbuilding is an industry that the Government wants to survive in a streamlined, healthy state. With Korea heavily dependent on seaborne trade, the maritime industries are seen as important for the economy.

But shipbuilding is no longer regarded as a vehicle for economic expansion. "The industry grew too fast," believes Mr T S Chang, director of the shipbuilding division at the Ministry of Trade and Industry.

The industry was viewed in the 1970s as a powerful growth stimulator, along with steel and cars. Korea wanted to outdo the Japanese in all these sectors. "The government strongly supported the industry, that's why these industries grew so fast."

The strength of the yen has given the Korean industry hope that it can edge the Japanese out in bids for new orders. But to mitigate the effects of the world crisis, the two main shipbuilding countries are also nearing agreement to limit orders and output.

Both Hyundai and Daewoo have shed labour, with the fall in employment more marked at the latter as sub-contract workers have gone, and a major productivity plan has been put in place.

The industry is keen to develop links with Europe in the desire to loosen its ties with Japan. It imports machinery and equipment for vessels in its yards from both areas. As for China, with a growing shipbuilding industry, Korean builders reckon it will be up to 10 years before their own competitiveness is threatened.

The battering suffered by these three industries has certainly given Korea's economic self-confidence a severe jolt. Yet growth in overall production and exports has picked up sharply this year, and the country is turning its attention to those industries likely to sustain its expansion in the future.

Three ways to cast off the cheap-and-cheerful mantle...

## Loans, design and dye

### Textile industry

ANDREW FISHER

AIMED at tourists and GIs, the lively and garish Itaewon area of Seoul is a magnet for anyone seeking cheap clothes, shoes or other goods. From fur coats and leather garments to sportswear and shirts, Itaewon has them all.

For foreigners, it is the capital's hangout basement. But the cheap and cheerful image is one that Korea's textile industry is gradually trying to shed. Despite being one of the country's biggest exporters and employers, much of the thrust has gone out of the industry.

Lower-cost competition from other Asian nations like China, Taiwan and Sri Lanka has intensified, and protectionist pressures have grown in major markets like the US and Europe.

"This is very serious for us," laments Mr Hyung-gil Paik, executive director of the Korea Federation of Textile Industries. "Competition is getting tougher—the way we have to compete is to change to new machines, improve productivity and make better goods."

Thus, more emphasis is being put on design and the dyeing process to improve colours. Low-interest loans are being made available to encourage new investment. The aim is to increase textile and garment exports, static last year at \$7bn, to around \$11bn in 1990 and \$25bn by the year 2000.

Over the next five years, the Government and the industry have set a target of some 1,400bn won (\$1.6bn) to be invested in modernisation.

Local fashion designers are also being encouraged in a bid to penetrate the up-market sectors of the US and European markets.

This year, with exports on the move again, total foreign sales are expected to be some 5 per cent higher. Taegu, the main textile city in the south of the country, is reported to be thriving.

As in other industries, there is a drive to boost smaller and medium-sized companies. Over 70 per cent of loans are being directed there. As factory automation has increased, however, employment has gone down. The industry

accounts for some 20 per cent of total manufacturing employment, with 730,000 people.

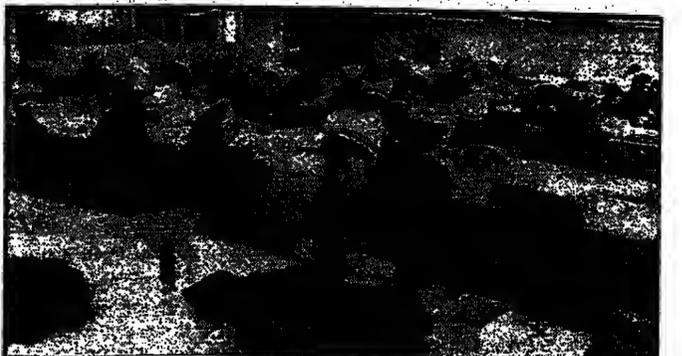
One obvious concern for Korea's textile and clothing manufacturers is the future of the Multi-Fibre Arrangement (MFA), which controls much of the world trade in the industry. The present agreement runs out in July.

"We expect tough talks," says Mr Paik ahead of the re-negotiation. He is hoping that developing countries—a category that Korea is progressing away from—will receive a better deal under MFAS. The US wants tighter restraint on textile imports, while the EEC has been making more liberal noises.

For Korea, the US market is dominant. Last year, the industry's exports to the US were \$2.6bn, or 37 per cent of the total. Sales to Japan totalled \$970m (14 per cent) and those to the EEC \$890m (13 per cent).

Certainly, the strength of the yen has improved Korea's competitive position against Japan. Korea, among the world's top 10 textile countries, would like to export more to Europe, but finds itself hampered by quotas.

Hence the drive to move up-market. Instead of low-budget Itaewon, the image now sought by much of the industry seems to be that of the little boutiques, chic but pricey, in the smart shopping centres under the Chosun and Lotte hotels in Seoul.



Knitwear being produced for export at the Morado company.

## SOUTH KOREA 9



Four-in-hand from Hyundai. Above, the Pony (left) and the Stellar 1600 GSL. Below, the five-door 1400 GLS limited-edition Pony and the Pony pick-up

# Exports this year will more than double

### Motor vehicle industry

CARLA RAPOPORT

THE KOREAN car industry is growing faster than the Koreans themselves want to admit. Although few say so openly, Korea is aiming to become one of the world's major car exporters within the next five years.

Korea's auto industry is keeping a low profile about its ambitions partly out of fear of igniting protectionist sentiments against its cars from the US and partly out of the fear of igniting the wrath of Japanese vehicle-makers.

As a result, Korean auto-makers answer official requests for information with responses ranging from rudeness to "no comment" to inarticulate. However, thanks to loquacious, auto-component manufacturers, government officials and foreign businessmen based in Korea, it is not too difficult to compile a picture of an auto industry on the make.

Korea would like 10 per cent of the US ("car") market, says Mr J. M. Lee, senior manager in the export department of Tong Il, one of Korea's largest auto component companies. "Our company, like most companies in the auto business, is looking beyond the domestic market for our growth."

Indeed, according to Government and industry estimates, automobile exports from Korea are about to move into the fast lane. From almost nothing a few years ago, exports this year will more than double last year's figure to around 300,000 units. By the end of the decade, industry executives expect to see exports at more than 720,000 cars, with the total industry output at treble its 1982 level at around 1.2m units.

And these are the conservative estimates. To put these figures in perspective, Japan, which has been exporting cars for more than 20 years, is selling 1.8m cars to the US until two years ago, when it was allowed to export 2.3m cars. Many in Korea believe that its

auto industry, which will be exporting a less expensive car, can relieve Japan of a healthy chunk of its market share in the US, especially as the year has recently strengthened by about 25 per cent against the dollar.

Some observers are saying that Korea could export as many as 1m units of cars and trucks to the US by late 1989, if all goes well, a volume that would put Korea in the big league in a hurry.

If Korea achieves this kind of success, it will be the first time a major player has entered the international car market

companies are well equipped to put significant resources into their auto companies.

Although Hyundai itself does not answer any questions about its own investment plans, a recent issue of Korea Business World, a Seoul-based business magazine, says the company (1985 sales: Won 15,000bn) is planning to invest Won 300bn in a new car plant with capacity to make 300,000 cars for export. This amounts to a 70 per cent expansion for Hyundai alone next year in capacity.

Hyundai launched the Korean car exports to the US earlier

maker, Kia, is currently making only vans and trucks after the government ordered it out of the auto market a number of years ago. It is shortly to be let back into the domestic passenger car market and is being aided by Mazda in setting up facilities to make about 20,000 cars a year, with an engine size of 1200 cc, for export in 1987, using Ford dealers.

A few more players are walking in the wings. Chrysler, through a link-up with the Samsung Group, has spent more than a year investigating parts sourcing and possible vehicle manufacture in Korea. So far, very little concrete has emerged, but industry executives expect some decision to be reached this summer.

It is understood that Samsung is very keen to expand into automobiles with or without Chrysler. Speculation that Samsung may be interested in buying Dong-A Motor, a specialty vehicle manufacturer, has sent Dong-A's shares soaring on the Korean stock exchange.

"The only thing Samsung isn't involved in is religion and motor cars," observed a foreign businessman in Seoul recently.

Considering that Korea's first front-wheel drive passenger car was only developed two years ago, the challenge ahead of Korea's auto-makers is daunting. An American businessman who has studied the Korean auto industry for more than three years says that as late as 1983, he visited auto-part suppliers working on dirt floors with almost no heating in winter.

"Today, those dirt floors are gone. Companies are putting in sophisticated equipment in those parts suppliers. It's not a lack of competence in Korea, it's a lack of familiarity," he says. "They are bright and tenacious. There is a great willingness to excel here. They are not a sloppy people. This is not Mexico."

Even the Japanese admit that Korea will present stiff competition in future. The Japanese could not hide a smile when Hyundai had to recall a number of its Pony Excels in the US recently for a minor defect.

"But it won't be long," said a Japanese auto executive, before we really start to feel the heat."

### Car industry: in the fast track

● Sales figures and forecasts

Year	Domestic sales	Exports	Total
1985	140,000	120,000	260,000
1986	150,000	170,000	320,000
1987	180,000	460,000	640,000
1988	225,000	540,000	765,000
1989	290,000	620,000	910,000
1990	326,000	720,000	1,046,000
1991	480,000	800,000	1,280,000

Source: Korean Ministry of Trade and Industry and industry sources.

without the benefit of a large domestic market. But Korea has something going for it that many young entrants have not had: foreign partners.

All three of the major Korean automakers, Hyundai, Daewoo and Kia, are tied up in some way with foreign car-makers. In Hyundai's case it is a marketing arrangement with Mitsubishi Motors of Japan, Daewoo is linked with General Motors and Kia, partly-owned by Mazda.

The largest company in the market, Dong-A, had just about 10 per cent of the total ethical and over-the-counter market in 1984 with sales of \$124m. The number two and three in the market, Chong Kun Dang and Yuhon Corp, have just 5 per cent of the market each.

Research Most of the largest companies also derive as much as half of their business from the belated Korean tonic drinks. Dong-A, for example, says that 40 per cent of its sales come from Baecheus, a "liver tonic" drink, which it admits has no proven medicinal value but may be better for you than cola or lemonade.

this year with its Pony Excel. The company says it is only planning to sell 100,000 Ponys this year, and would not comment on how the cars have been initially received in the US. But it is understood that Hyundai is planning to diversify its model range in the US as soon as possible and that it is planning to boost exports to Europe significantly within the next 18 months.

Daewoo also has ambitious plans for the international auto market. In a 50-50 joint venture with GM, Daewoo plans to make a "world-class" subcompact car by the end of this year at a rate of around 167,000 vehicles per year initially. Further, Daewoo and division of GM have formed three joint ventures to make auto components both for export.

Not surprisingly, Korea's auto parts industry is gearing up for a boom itself. Industry executives estimate that auto parts exports will increase from \$150m last year to \$200m this year and reach \$500m by 1988. The remaining major auto-

partners in the research area with no luck so far. "They think we are a baby. They don't want to disclose their research to us. It is not worth it. They want to sell bulk material. They don't want to talk. We have to earn their respect," says Mr Shin-Hong Min, managing director of Dong-A's R and D department. Dong-A will this year invest \$10m in a new research laboratory. The group currently spends about 2 per cent of its sales on research, but this is expected to increase to 3 or 4 per cent soon.

In the meantime, major companies are seeing their sales fragmented by their own joint-ventures on the packaging and marketing side. Yuhon, for example, has four joint-ventures with difficult foreign firms, with all the sales channelled through the same distribution network. Not surprisingly, some of the joint-ventures have worked out better than others.

Looking ahead, however, most predict that substance patents will have to be accepted in Korea within the next few years. This will give the industry a well-needed boost into the international league. From then on it will be a case of home-grown talent running hard to catch up with the rest of the international pharmaceutical industry. Considering the Korean thirst for success, it is not unreasonable to expect new Korean drugs to begin emerging by the end of the decade.

Take Dong-A's case. The company has been actively seeking

### Pharmaceuticals

CARLA RAPOPORT

SOUTH KOREA's drug industry is going through important changes, some of which will bring welcome advances.

However, those who expect Korea's drug market to march into overseas markets with scores of new or cheaper drugs may have a long time to wait. While Korea's appetite for drugs is growing at an impressive rate, the state of Korea's drug industry itself is not healthy.

Thanks to spirited growth of between 20 and 30 per cent per annum between 1975 and 1985, Korea has emerged as the world's 13th largest drug market, on a par with such countries as India and Brazil. Currently, with annual sales of ethical (prescription) drugs of around \$1bn a year, the market is projected to grow by at least 10 per cent over the next 10 years, boosting it from 13th to 6th place worldwide.

South Korea is one of the fastest growing markets in the region, says Mr Alan Barcock, managing director, Glaxo Orient, the southeast Asian arm of Glaxo, one of Britain's largest drug companies. Not surprisingly, nearly all the major international drug makers are now represented in Korea, in the form of joint-ventures with local companies

to manufacture, package and market drugs. These joint-ventures number around 32 and account for between 15 and 20 per cent of the market. Their growth, however, has come at the expense of the domestic industry, and at a time when they least need it.

Some 300 companies make up the Korean pharmaceutical company, making for an extremely fragmented market. The largest company in the market, Dong-A, had just about 10 per cent of the total ethical and over-the-counter market in 1984 with sales of \$124m. The number two and three in the market, Chong Kun Dang and Yuhon Corp, have just 5 per cent of the market each.

### Research

Most of the largest companies also derive as much as half of their business from the belated Korean tonic drinks. Dong-A, for example, says that 40 per cent of its sales come from Baecheus, a "liver tonic" drink, which it admits has no proven medicinal value but may be better for you than cola or lemonade.

To date, no Korean company has had the funds or capacity to develop new chemical entities. Most are poorly capitalised and heavily geared. Until recently, the companies have made generic (non-patented) drugs or patented drugs under licence from foreign firms, a guaranteed way not to develop



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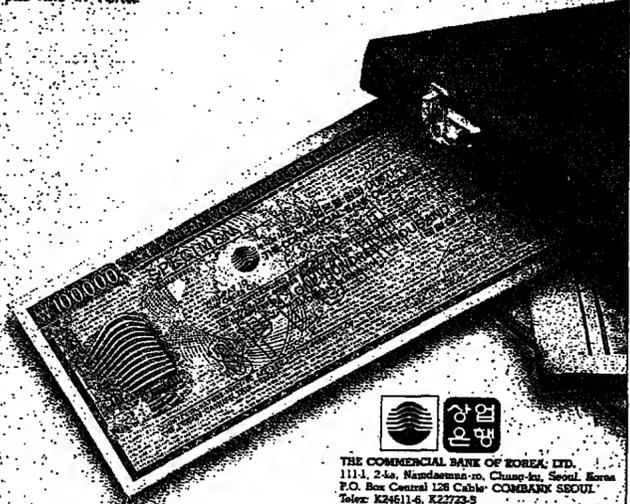
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City dominated  
by cranes and  
sports shoes

The port of  
Pusan  
ANDREW FISHER

"PUSAN," observed one Western inhabitant, "has a chip on its shoulder about being regarded as a second-class city by the government."  
As a centre of opposition politics, the southern port and industrial city is certainly watched closely by the central government in Seoul.  
Some 450 kilometres to the south, with a regular air shuttle service linking it with Seoul, Pusan is different, however, not only in its political attitudes but also in its economic and industrial make-up.  
Its port is the seventh largest in Asia and one of the biggest and most modern shipyards in the world is located on the nearby island of Koje. Millions of pairs of sports shoes are shipped from local factories to the US and other markets. It is also a major textile centre.

Although Koreans' tiny holiday entitlement has a limiting effect on the tourist market, Pusan is developing as a resort. Even in March, there was activity on the beach, though it was too cold for swimming. Most of the tourists are Japanese, big spenders throughout south-east Asia.

\$200m investment

About half of Korea's exports go through the port of Pusan. With its modern container facilities, Pusan has one of the most efficient terminals in Asia. Having invested some \$200m in the 10 years up to 1983, the government-owned port aims to spend a similar amount in the next decade.

More container berths are planned, as container trade is growing at some 10 per cent a year. Pusan can take the largest of modern container ships, with its four container berths and gantry cranes. These were built on reclaimed land, as will be the next three.

Reclaimed land will also be used for the ambitious industrial developments planned by the city itself. These have no connection with the port, whose revenues some 500m won (\$60m), of which 7 per cent emerges as profit—flow back to Seoul.

Pusan's city administration wants to relocate much of the local industry, especially the biggest polluters such as textile dyeing, in new areas on the east bank of the Nakdong river. It has a longer-term plan for a 17 sq km reclamation on the west bank where high-technology industries would be encouraged to start up.

The idea, say Pusan officials, is that the government should share a high proportion of the cost with the city. Without a major injection of funds from Seoul, little is likely to be done. City revenues are tight, unemployment is higher than the national average, and industrial prospects are patchy.

Some parts of the smaller east bank development are already occupied, but factories will not easily be persuaded to move by the promise of having their expenses refunded later. In some parts of the city, the chimneys of the polluting factories are strung out in rows,

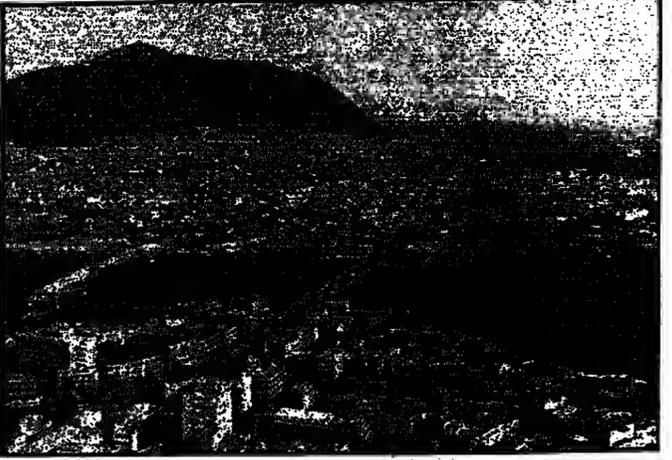
smoking furiously amongst the surrounding buildings.  
The city is worried that the situation will become much worse. Population is estimated to grow from 3.5m people at present to 4.5m at the end of the century. In 1970, it was under 2m. The number of factories is forecast to rise to 6,300 from 4,400 and their employees to 775,000 from 337,000.  
Reclaiming and developing the west bank for the advanced industries Pusan hopes to attract in the next decade will cost some W3000m. Even pre-cost some W3000m. Even pre-cost some W3000m. Even pre-cost some W3000m.

The local chamber of commerce and industry sees the new project as vital for the city's future prosperity and welfare. Construction of the new complex would ease the land shortage and, it is argued, provide a good opportunity to enhance the poor industrial structure of Pusan as well as to strengthen international competitiveness. It will act as a base for the overall growth of Pusan after 2000.

But all that is a long way off. Today, the Pusan economy is in a mixed state. Textiles have picked up after a difficult time last year, but shipbuilding remains a problem area after the export order slump of 1985.

With the year's strength eroding Japanese competitiveness, and lower oil prices helping industry, exports from Pusan seem set for a healthy increase from seven to 12 million dollars. Sales of textiles and clothing that abound on the year, especially to the US and Japan.

But with unemployment double the national figure of 4 per cent, according to local businessmen, rising exports will not create enough jobs. For the past two years, only around 70 per cent of local college graduates have found work. A number



About half of Korea's exports go through the port of Pusan, now the seventh largest port in Asia. The city is also developing as a tourist venue, mostly for the Japanese who are big spenders throughout South-East Asia

have thus sought student visas for the US, financed by their parents.  
Where several members of one family are working, problems in one sector can be alleviated by money coming in from another industry. At some factories, workers have not been wholly laid off but have had hours, and thus wages, cut.

In shipbuilding, Daewoo has shed thousands of workers on Koje at its huge Okpo yard. But these have been subcontract labour, taken on as the yard strove to reach high levels of output in a short time. Its own direct workforce has increased slightly.

For the moment, the yard has enough work to keep it busy for some time, but follow-up orders have proved hard to find and the yard is losing money. With the industry in worldwide decline, however, the Koreans feel they are in a strong position to obtain what few orders are going through their low cost base—wages are far lower than at Japanese yards—and short delivery times.

Both Daewoo and Hyundai, whose yard is round to the east in Ulsan, have had problems

with shipowners unable to pay or take delivery because of the shipping crisis. Both have made strenuous attempts to win new business, with some success so far in 1986. The industry sees the yen's strength as a golden opportunity to snatch orders from Japanese yards.

In shipbuilding as in other industries, Korea is trying to adapt itself to new technologies and to upgrade its products. Even in the more humble area of sports shoe manufacture, the trend is to more sophisticated goods with higher added-value.

Pusan is a major world centre of sports shoes. Nike, the big US concern, takes about 60 per cent of its output from Korea. Having set up there eight years ago, "On productivity, Korea is excellent," enthuses Mr Paul McGuire, general manager of Nike's Korean operation. "What's made Korea strong is that people work hard and diligently."

In a good month, local factories turn out some 4m pairs of shoes for Nike, though this can drop to 1m when times are slack. In the early years, the Korean industry produced mainly low-priced shoes, but it has now moved into more advanced shoes with air-cushioned soles and modern materials.

Nike is supplied by eight local factories; it recently split with one big manufacturer, HS Corporation, which has decided to launch its own brand of Le

CAF sports footwear. HS also supplies rival Reebok, a UK-based company.  
The annual value of Nike shoes exported from Korea—other sources are Taiwan, Thailand, and China—is around \$300m, with a US wholesale value of some \$500m. Nike, which began in Korea by producing only 200,000 shoes monthly, is involved in a \$2m venture with a local company for domestic sales which should get a lift from the staging in Seoul of this year's Asian Games and the 1988 Olympics.

Last year's collapse of Kukje, a major footwear, textiles, and steel group, certainly shocked the local business community. But its operations have been taken over by other companies.  
To the west of Pusan, a city with apartment and office buildings as unremittingly ugly as any in Seoul, are the light industrial complexes of Changwon and Misan. Both employ around 30,000 people in their factories, though several thousand have been laid off in Misan.

Whether it is the smoking chimneys, the grim architecture, or the lines of vegetable clothes and seaweed plantations that are spread out for those arriving by air, Pusan leaves a variety of images for the visitor. To ponder. Perhaps the most powerful is that of the huge cranes that tower over the port and, across the bay, over the shipyard.

Eating out: a guide for overseas visitors

Hanjong-shik, a meal fit for kings

KOREAN FOOD has finally made its debut in many Western cities in the form of Korean barbecue-sliced marinated beef, served with a side dish of spicy hot kimchi vegetables and boiled rice.

Bulgoggi, its Korean name, is a favourite treat for Koreans too, but it typifies Korean cuisine about as much as a hamburger with a side of fries stands for Western cooking.  
Fortunately Koreans do have their own haute cuisine—hanjong-shik—or a full course Korean meal, and it is a culinary secret well worth unlocking.

Hanjong-shik was the food of Korean kings and nobles. These meals have anywhere from seven to 12 main dishes designed to provide a succession of different colours, textures and flavours. They come with a plethora of side dishes that fill up and threaten to spill off the dining table.

Extreme cuisine

Unlike some other classic cuisines, Korean cooking is not based on a strict set of complex blend of flavourings and spices. Foods come either "as nature" or nearly obscured in garlic, chilli peppers, soy sauce and sesame oil. There is little in between. It is an extreme cuisine, developed by a people prone more to excess than moderation.  
hanjong-shik may start with an hour's dinner of the kujapan which consists of nine lightly seasoned cooked meats and vegetables julienne arranged in a wheel of contrasting colour on a tray. The julienne strips are wrapped in a paper-thin crepe, dipped into spicy sauce and eaten.

A warming soup of creamy crushed rice cakes, sweet potato or rice gruel and a yolk for this cold appetizer, which is then followed by a host of meat or seafood courses—grilled chicken, stuffed crab, fish fried in batter or steamed in a hot pot. Since it is an ornate brass tureen suspended over burning charcoal and filled with a potpourri of meat or fish pastes, quail eggs and vegetables in hot broth.

Some of the more interesting side dishes are concocted from wild herbs and nuts gathered in the mountains, although the strong seasoning in these dishes may seem extreme for the uninitiated palate. One or two hearty soy bean-based soups come during the meal, cleansing the palate and stimulating the taste buds for the next round of courses. Beer or rice

wine goes down nicely with the meal and can help put out the fire started by an undetected chilli pepper.

After the gourmet has unwittingly turned into a gourmand, the dessert course arrives and mercifully, it is light. Traditional Korean desserts consist of sticky little rice or nut cakes eaten with lightly fermented fruit juices or fruit in season.

In Seoul, the best way to enjoy hanjong-shik is in small, family-run restaurants tucked away in residential neighborhoods. To be recommended are: Suk-yeon (at 235, Piru-dong near the Sajik tunnel, telephone 737 2919), Young-soo-san (in Saemchong-dong northwest of the Kyongbuk Palace, telephone 732 2019), and Nam-woon (also in Saemchong-dong, telephone 732 3423).

These establishments were private homes, and dining in them is an intimate experience (you may actually be eating in someone's bedroom). The rooms are invariably papered in flowery patterns and furnished with traditional Korean furniture and a few well-chosen objects d'art. Diners sit on mats around a low table in homely privacy. Service is friendly, unobtrusive, and informal.

Although these restaurants see occasional foreigners, little English is spoken. Your hotel can help make arrangements on the phone, and take cash. (Prices are between \$4,000 won and 25,000 won per person).

Accessible buffets

More accessible for foreigners are Jung won (at 235 Chungin-dong behind the US Embassy, telephone 735 8645) and Dae won gak (in Sungbuk-dong, north of Downtown, telephone 762 2818). These are large, well-staffed establishments where some English is spoken and credit cards are accepted. Dae won gak is a sprawling old Korean mansion set in a wooded area and offers traditional music and dance at extra cost.  
Most accessible, are Korean buffets in tourist hotels or Korea House (on Toegyero 3GA, telephone 246 9101). The latter is run by the foundation for the preservation of cultural properties, and private or semi-private rooms are also available. Visitors may eat, shop for handicrafts, and take in a short performance of Korean music all within the space of a couple of hours.  
Bon appetit... or... maud chapeau-sexy, as they say.

Rose Butler

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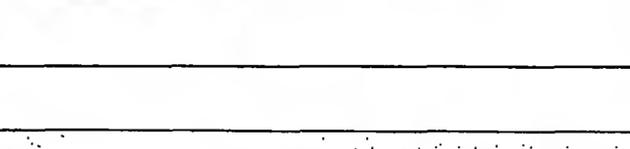
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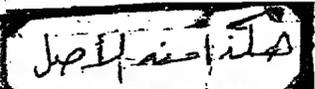
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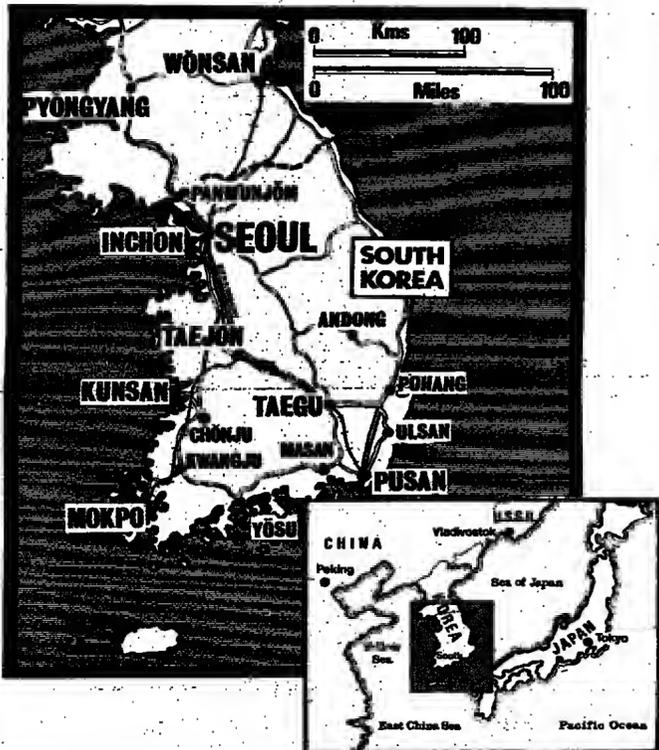
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**SOUTH KOREA 11**



**GALA OPENING:** the main stadium for the 1988 Seoul Summer Olympiad, above, was packed with 100,000 people, including the Korean President Chun Doo Hwan, and the president of the International Olympic Committee, Juan Antonio Samaranch, for the dedication ceremonies of the Seoul Olympic Stadium.



**Business before beauty**

SEOUL will be at the centre of world attention when it hosts the 1988 Olympics, but the sprawling capital of South Korea, housing nearly 10m people, is hardly one of the most beautiful of cities or a natural magnet for tourists. It has its palaces, shopping centres and markets. The main drawing power for foreigners, however, is clearly the business potential of Korea itself. Exciting and friendly, Seoul also has the frustrations of a big modern city. Architecturally, it is uninspired, to put it mildly. Its modern office buildings are built on the grand scale, but

with a minimum of costly adornment. Its traffic is wild and taxis are so cheap that finding an empty one in an awkward part of town at a busy time can be hard. For the business traveller, Seoul has several top western hotels, with ample business, restaurant and entertainment facilities. But the budget-minded traveller may have to search hard to find anything suitable. As for doing business, the first step of making appointments is mostly not too difficult. Koreans are often willing to see visitors at short notice and key officials and businessmen—many educated in the West—generally speak

excellent or passable English and do not use interpreters. Concluding deals or partnership ventures is rather less straightforward, however. Koreans are tough negotiators, and some foreign companies have come unstuck by picking the wrong partner or wrongly assessing the market. But the Government seems keen to remove bureaucratic obstacles. It has created one extra frustration this year, though, for those who need to visit officials connected with economics, industry and finance. The relevant ministries are now a 40-minute car ride from the city centre, where they used to be located. **ANDREW FISHER**



South Korea has a fast, comfortable train service—much appreciated by these business people, who want to relax at the end of a hard day. The system will also be valued by visitors to Seoul for the 1988 Olympics

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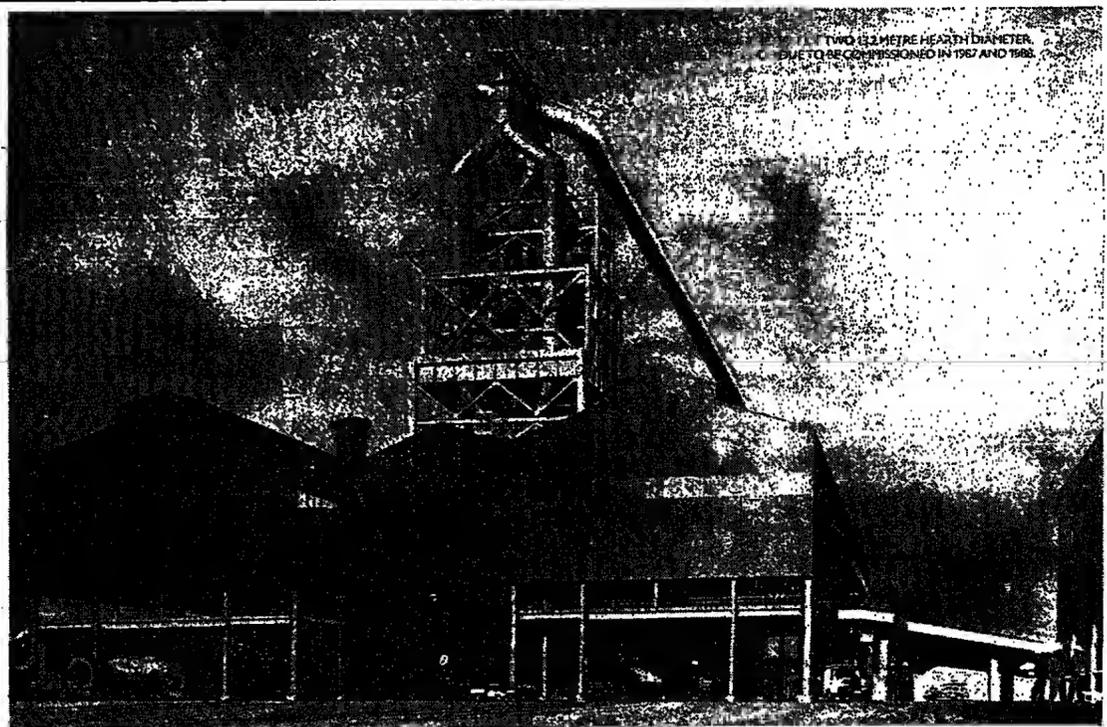
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SOUTH KOREA 12

# The North engages in classic strategy of footdragging

## Relations within North-East Asia

STEVEN BUTLER

WHEN North-East Asia as a region comes into the news it is in connection with something involving military forces, and often about the Soviet Union or North Korea. The last blockbuster story was the Soviet downing of the Korean Airlines flight 007 in 1983, killing all 262 passengers aboard.

...in the region continues unabated. North Korea has amassed a frightening amount of hardware and armed men within close striking distance of the South Korean capital, Seoul. The South has responded with a steady upgrade of its military technology, backed by strong US support. The Soviets, too, keep pouring missiles, machinery and ships into the area.

Despite all of this, however, and unlike in Europe, there is a far closer balance among military forces in the region. And while all sides keep pointing bigger guns at the other, they are also gradually finding new ways to talk, trade, and to meet for common purposes.

Unlike just a few years ago, the hard line of confrontation among Communist and non-Communist states in the region is breaking down to be replaced by complex relationships that, diplomats agree, offer hope eventually of achieving some fundamental diplomatic breakthroughs.

The most striking of all this is the dialogue that has developed between North and South Korea. But perhaps just as significant is the rapidly growing commercial relationship between South Korea and North Korea's Communist ally, China. The Soviet Union has also become far more active in the region with trade and diplomacy, subtly altering the equation of risk and reward for all the players in and around Korea.

The dialogue between North and South Korea, which began haltingly in the spring of 1984, last autumn produced its first meagre fruit, when 35 families, split apart during the Korean war, met in tearful reunions in Seoul and Pyongyang. That was, remarkably, the first cross-border travel of ordinary Koreans in the 35 years since the war.

The brief reunion has led nowhere, despite proposals from South Korea to expand the exchanges. Economic talks have bogged down with South Korea making one practical suggestion after another for trade, only to be met by North Korean proposals about agreements on common principles and elaborate committee structures.

The North appears to be engaged in a classic strategy of footdragging and, in January, Pyongyang broke off talks after the South announced the start of annual military exercises with the US. Nonetheless, everyone expects the talks to get going again after April, when the exercises end. The propaganda value for North Korea in pursuing the talks is

economic strength. By starting the process himself, he would make it far easier for his son to continue.

But building out toward the west has become at least as important as improving ties in the east. After many years of maintaining a chilly distance, last year North Korea and the Soviet Union exchanged senior officials and boosted trade. The Soviet Navy called at North Korean ports for the first time ever and Soviet bombers and reconnaissance aircraft now fly regular sorties over North Korean air space.

In return, North Korea has received Soviet MiG 23 aircraft, Scud-B ground-to-ground missiles and new anti-aircraft weapons. US military analysts

Korea's first joint venture with China. The first project, a refrigerator and television assembly plant in Fujian, was indeed a small beginning, but the investment has a far greater symbolic importance and there will be a long line of Korean businessmen following, if Dawoo makes a success out of it.

South Koreans have been greatly encouraged by China's willingness to pursue and expand commercial ties with South Korea, even though North Korea has raised public objections in the mass media. Private criticisms are believed to have been stronger.

Relations in the area have been conceptualised as a kind of parallelism. South Koreans seem to accept the notion that as ties between China and South Korea develop, China may have more interaction with North Korea. The ultimate goal would be cross diplomatic recognition, to be joined in by Soviet recognition of South Korea and US recognition of North Korea.

That solution to the diplomatic stalemate in the region has been angrily rejected by North Korea, which says it would merely perpetuate the division of the Korean peninsula. But all of the talking, trading, and cultural exchanges have raised hopes that the awesome weaponry that is being placed into the region will ever have to be fired at the enemy.

**Although North Korea broke off talks earlier this year after the South began its annual military exercises with US troops, it is widely believed that the North has strong reasons for wanting to resume talks soon.**

just far too great to toss away. Both sides have publicly aired the idea of an unprecedented summit meeting between North Korean President, Mr Kim Il-Sung and the South Korean President, Mr Chun Doo-Hwan. Although nothing has come of it so far, there are widespread reports of secret diplomatic contacts and Mr Chun ventured so far earlier this year as to say he "expected" such a summit might take place some time this year.

The North, it is widely believed, is less interested in improving its relations with South Korea than it is in projecting a reasonable image that it hopes may help build bridges to Japan and the United States, and thereby chip away at South Korea's international support. The North is also facing difficult internal problems and may be looking for ways to stabilise international ties while it sorts these difficulties out.

Mr Kim Il-Sung is well along in a process of transferring authority to his son, Kim Jong-Il, in an unprecedented father-son succession. Yet the process, by its nature, will not be complete until after the elder Kim dies, and if he hopes for a smooth transfer, he may want to reduce the difficulties his son will face later. The elder Kim may see the inevitability of having to deal with the South sooner or later in view of South Korea's growing international prominence and

say that the Soviet weaponry has strengthened the military balance.

The Soviet weaponry and the better relations may also be something of a consolation prize, because the Soviets appear intent on attending the 1988 Seoul Olympics, which would amount to a major diplomatic defeat for Pyongyang. Last year Soviet sports teams began visiting South Korea on exhibition and for international competition. In a November meeting of Communist sports ministers in Hanoi, North Korean proposals that the South agree to co-host the Olympics or face a boycott earned a chilly reception.

Increased Soviet interest in Asia followed the rise to power of Mr Mikhail Gorbachev. The effect so far has been less to provoke major changes in the region than simply to resurrect the Soviets as an important player. It is not clear yet how exactly they will play their cards, but that surely will come.

The greatest movement of substance has come from China and stems from the growing pragmatism in Peking. Trade with South Korea approximately doubled last year and was well in excess of \$1bn, making these two former enemy states major trading partners.

Daewoo Corporation, a diversified South Korean conglomerate, also started South

Continued from page 1

for national unity in the face of North Korea's build-up of offensive military capability.

Mr Lee is a widely respected figure and his appeal had a poignant personal touch—two and a half years ago Mr Lee nearly died in a bomb blast in Rangoon that killed 15 of President Chun's top advisors and cabinet officials. North Korea has been blamed for the explosion.

Looking through the sights of a rifle at North Korea, it is easy to see why South Korea's military brass would prefer that the intense national debate over



South Korean troops, north-east of Seoul, taking part in a 10-week military war game involving 200,000 US and South Korean men

## Ready for a role on world stage

South Korea's political future has been postponed for a few short years, until the military balance improves.

Yet the opposition has listened to the warning that internal discord will invite invasion for many years. There is no wonder they believe that appeal is nothing but the cynical ploy of a military-backed government to hang on to power.

"Let me say this to the military," dissident leader Kim Young-Sam recently told a cheering audience of supporters in Korea, "that you keep to your primary responsibility of defending the nation."

The opposition has launched

an increasingly vocal campaign for rapid democratic reform, centred on a demand that the constitution be revised to allow for a direct election of the president.

This the government refuses to consider, even though the government has since last February shown a remarkably tolerant attitude toward protest. Uniformed police have recently stood by and watched the largest anti-government rallies and street demonstrations since Mr Chun came to power in 1980.

There is now increasing talk among diplomats that martial law is being considered as an option if protest should get out

of hand. This talk may be little more than a reflection of the fact that Korea's political future is uncertain, that it is walking down untried paths, with neither the government nor the opposition entirely certain of the next steps. The stock of reliable wisdom on how to create viable democracies does not run very deep.

If Korea's likely graduation from developing country status is remarkable, even more so would be the transition to an open democracy. This, however, is not the kind of transition that diligence alone can achieve. It will take debate, conflict, and compromise of precisely the sort that Korea is now

experiencing, although compromise has yet to make a very strong showing on any side.

If there is a "historic trend" behind the development of the Korean economy, many Koreans also believe history is propelling their nation inevitably toward democracy, with universal literacy, a growing middle class, widespread understanding of civic norms, and a vibrant Christianity that stresses individual worth.

A surprising number of Koreans say privately they are unworried by current political conflict in Korea. They expect more to come and they also say they will not be robbed by history.

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